



CITY OF PORT PHILLIP



2008/2009

ANNUAL BUDGET



Table of Contents

- 1. BUDGET**
- 2. APPENDIX A - STANDARD STATEMENTS**
- 3. APPENDIX B - STATUTORY DISCLOSURES**
- 4. APPENDIX C - CAPITAL WORKS PROGRAM**
- 5. APPENDIX D - DELIVERY OF COUNCIL SERVICES**
- 6. APPENDIX E - DIVISIONAL INFORMATION**
- 7. APPENDIX F - FEES & CHARGES SCHEDULES**
- 8. APPENDIX G - KEY STRATEGIC ACTIVITIES**



1. BUDGET

1. Budget Information	Page
Mayor's introduction	1
Chief Executive Officer's summary	2
Budget processes	12
Overview	
1. Linkage to the Council Plan	13
2. Activities, initiatives and key strategic activities	15
3. Budget influences	28
Budget analysis	
4. Analysis of operating budget	32
5. Analysis of budgeted cash position	36
6. Analysis of capital budget	39
7. Analysis of budgeted financial position	44
Long term strategies	
8. Strategic resource plan and key financial indicators	46
9. Rating strategy	50
10. Other strategies	52

Mayor's Introduction

It gives me great pleasure to present this Budget to the Port Phillip community.

The Budget proposes a total increase in rates revenue of 4 per cent in the 2008/09 financial year. This equates to an average rate increase of 2.9 per cent. As this is a revaluation year ratepayers will have different experiences depending on the change in their property values. The proposed rating levels allow us to maintain existing service levels, increase our funding for social justice and community building programs, deliver some significant open space improvements and deliver on a range of programs that will address climate change. The Budget also proposes a significant 30 per cent increase in the capital works program.

The modest rate increase is in line with the rating strategy adopted by Council in November 2005. This is despite a number of significant budget impacts, including increased staffing levels due to new child care services, reduced revenue from parking fees and fines and escalating inflationary pressures resulting in rising electricity and fuel costs.

The proposed budget includes a number of new initiatives:

- Revitalisation of the Port Melbourne waterfront (\$120K)
- Implementation of the borderless library management system (\$125K)
- Increased funding for improvements to pocket parks (\$250K)
- Redevelopment of the Internet and Intranet
- Implementation of the actions of the Municipal Early Years Plan incorporating Respecting Children as Active Citizens in local government
- Increases in the Community Grants Fund of \$60K which builds on the implementation of our Civic Recognition and Support strategy

The total capital works program will be \$25.709 million. Of the \$25.709 million in capital funding required, \$20.294 million will come from Council operations, \$0.630 million from external grants, and the balance of \$4.785 million from reserves and cash and investments.

Highlights of the capital works program include:

- Roads (\$7.895 million) – Including reconstructions, roads to recovery projects, resheeting and footpaths and construction of the Cleve Plaza / Jacka boulevard crossing.
- Drains (\$0.700 million)
- Open space (\$7.980 million) – Including playground equipment, Beacon Cove landscape works, street trees and Garden City reserve.
- Buildings (\$6.130 million) - including the final stage of the Betty Day Centre redevelopment, second stage of the Elwood Park sports pavilion and commencement of works at the St Kilda Family and Childrens Centre.

Council has also set aside \$3.068 million for the purpose of replacing its information technology assets, plant and equipment replacements and the purchase of library resources.

This budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible.

Residents and other interested members of the community are welcome to view and make submissions on the budget. Council will also hold an information session for residents and I encourage interested people to come along.

Cr Janet Cribbes
Mayor

Chief Executive Officer's Summary

The draft budget that is being presented to Council is a financially sustainable proposal that supports Council's emerging and continuing priorities. The budget has been developed in a framework which has linked it to Council's other key forward planning documents (Community Plan, Council Plan, Asset Management Plan).

While the budget currently reflects a deficit for the year after capital and borrowings of \$842K and an accumulated surplus of \$381K after taking the current year's forecast surplus into account, it also proposes a \$2M increase in the transfer to the Council initiatives reserve. This will help replenish the general reserves which have had some large draw downs in recent years and gives the City a solid financial foundation which will enable it to roll out an expanded capital works program over the next three financial years.

Drivers for the Budget

There are a number of key documents guiding this year's budget. Managers have drawn heavily on these to develop their plans. The documents are:

- Community Plan 2007-2107
- Council Plan 2005-2009
- Service Promises for seven key services

The community identified five broad topics in the Community Plan:

- Parking
- Building our community
- Urban planning and development
- Entertainment and residential amenity
- Public open spaces

These are well aligned with the objectives of our four year plan. However, 2008/2009 provides our best opportunity yet to put the community's wishes front and centre in our annual plan.

We have also recently drafted seven **service promises** which we will make to the community early in the new financial year. These cover our most visible, everyday services and present us with an opportunity to clearly articulate how we will improve services over the next 12 months. They also position us to have richer, evidence-based discussions about what ratepayers get for their dollars. The promises drafted so far are:

- Parking management
- Community care
- Family and children's services
- Civil infrastructure maintenance and construction
- Waste management services
- Street and beach cleaning service
- Planning and building

The Community Plan, Council Plan and the Service Promises have shaped the focus of:

- Our service delivery
- The capital works priorities and
- A number of special projects which will ensure completion of the 4 year plan.

Highlights include new expenditure to further some specific issues:

- Social justice \$500K
- Climate change \$500K
- Open space improvements \$2.3M
- Increased child care places
- Expanded maternal and child health

You will see some of this in the special projects which have been developed, with Council's key strategic objectives listed below in mind:

1. Renewing our special places
2. Strategic collaboration and partnership
3. Build a better environment
4. Create the conditions for community
5. Better local services in community centres
6. Effective service and council stewardship

Delivery of these will enable us to show the community that we have listened, that we can follow through on Council's plans and that we are committed to improving our key services.

Budget Influences

A combination of external and internal issues has directly influenced the budget outcomes. These include:

- The build up of inflationary pressures which has resulted in there being a significant increase in the CPI assumption that is used for the purpose of setting non labour expenditure targets. The 1.2% increase in the inflation assumption from 2.3% to 3.5% has increased our non labour expenditure targets by approximately \$700K.
- The limited ability of the City to offset these expenditure increases with corresponding revenue growth due to the imperative to contain rates revenue growth at or below CPI and the current unfavourable parking revenue trends which have seen increased compliance and reduced demand for paid parking.
- Labour cost increases are linked to the current Enterprise Agreement, this provides for salary increments of 4.5% over the coming year. In addition the budget makes provision for the first time for maternity leave with an estimate of \$200K.
- The recent spike in interest rates is having a sustained positive impact on the City's interest revenue which is holding up at historically high levels in a year in which long term debt with a value of \$4.5M was repaid early.
- The recent completion of major infrastructure works at the South Melbourne Market has given rise to a significant increase of \$600K in rental income from stall holders.
- In recognition of the fact that Council's capital works program is broken down into separate chapters (Pre design, Design and Implementation) the Capital program incorporates for the first time an allowance of \$240K to progress the Design section of the program.
- The need to manage the implementation of the St Kilda Triangle Site redevelopment.
- Continuing the implementation of the Community Hubs program with completion of the fourth key neighbourhood hub (South Melbourne Town Hall) in 2008/2009 and commencement of redevelopment of the fifth key hub (Betty Day Community Centre) this year.
- Further costs associated with the remediation of Gasworks Park (\$2.5M). This will be funded by a reserve that has been established to enable Council to progress these works in accordance with a staged plan over a number of years.
- Progression of Council's response to the challenges posed by Climate Change with 9 specific initiatives costed at over \$500K.
- The forthcoming municipal election and the need to provide for direct costs as well as indirect costs associated with the election of a new Council.
- The need to start planning for the development of an integrated Family & Children's services centre within the St Kilda Town hall precinct.

Increasingly, the budget is being influenced by increased energy prices, peaking oil prices, insurance and risk management. These impacts will become stronger influences in future years.

This year's Strategic Resource Plan improves the linkage to strategic plans agreed by Council which have financial impacts beyond a one year budget horizon.

Financial Review

The proposed 2008/2009 budget builds on the financial principles that Council adopted in December 2006. This is demonstrated by the adherence over the term of the plan to the overarching principles that require Council to:

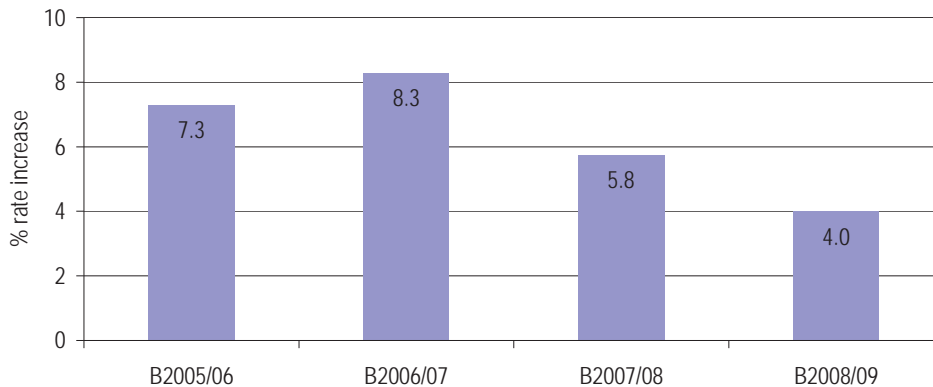
- Achieve long term income and expenditure neutrality while keeping rates growth within the average for the sector.
- Achieve long term cash flow neutrality while keeping rates growth within the average for the sector.
- Maintain reserves at levels that provide a buffer for large unexpected short term cash flow fluctuations.
- Ensure Council's long term capital program fully funds asset renewal requirements.

While there are short term deviations from the above principles over the four year plan and there is a greater emphasis on asset enhancements and new assets than asset renewals, this is partly due to the tight rein that has been kept on short term assessment rate increases, steps that are planned to reduce capital carry overs and an expanded capital works program.

Council has prepared a Budget for the 2008/09 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, parking revenue, operating result, service levels, cash and investments, capital works, special projects, financial position and financial sustainability of the Council.

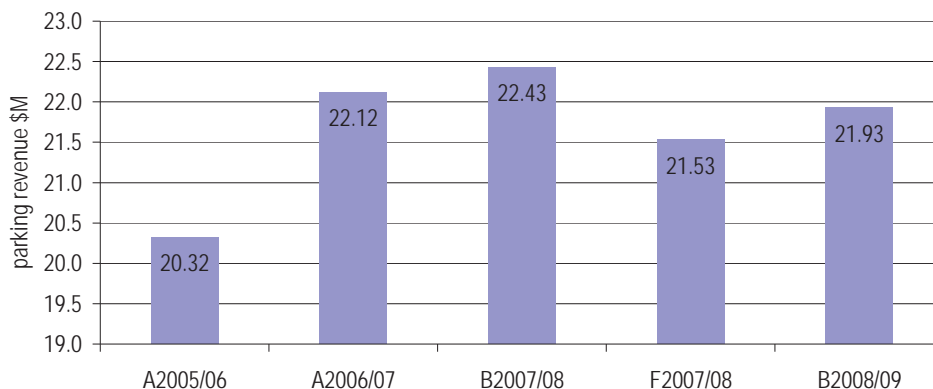
Income

Rates



The Budget proposes an increase of 4.0% (\$2.833M) in rates revenue for the 2008/2009 year. This increase is broken down into two components, price (2.9%) which represents the average increase in rate assessments and volume (1.1%) which represents new properties or assessments that were created during 2007/2008. This rate increase is consistent with Council's current strategic resource plan and the price component is below the current headline CPI movement of 4.2%. (The rate increase in the 2007/2008 financial year was 5.76% with 2.0% being the price component).

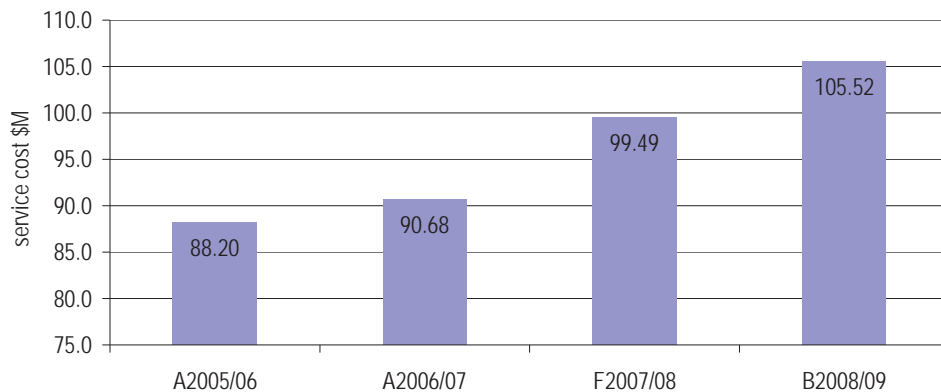
Parking



Parking revenue is projected to decrease by 2.23% or some \$500K in 2008/2009 compared to the 2007/2008 original budget. This is due to recent trends that have highlighted increased levels of compliance especially evident during major events such as the Grand Prix and the St Kilda festival as well as reduced usage of Council's paid parking facilities. Council is also restricted from increasing the value of infringement notices which are governed by statute and there is currently limited scope for Council to expand its paid parking areas or raise its parking fees. The performance of the State government infringement collection agency (PERIN Court) continues to disappoint with year to date collections lagging budgeted projections. The budget has also made provision for the discontinuance of paid parking at the Triangle site in the second half of the financial year (\$300K impact).

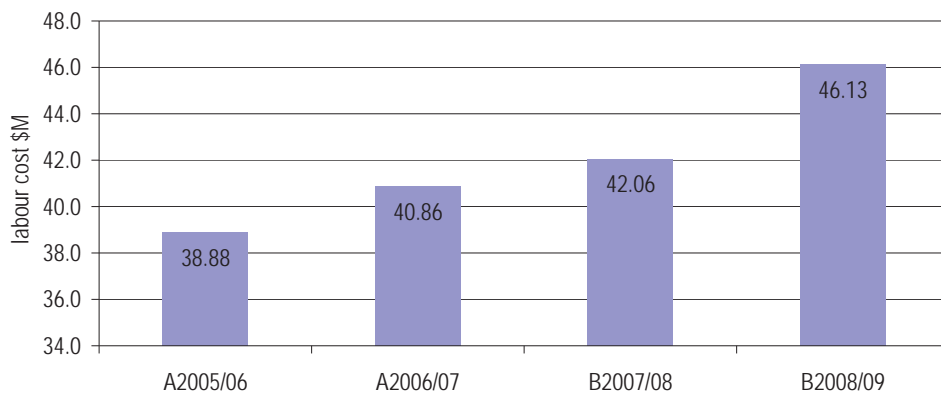
Expenditure

Services



The cost of services delivered to the community for the 2008/2009 financial year is expected to be \$105.518M which is an increase of \$6.033M (6.06%) over 2007/2008 forecast. A key influencing factor in the budget has been the need to develop actions and projects that deliver on the key recommendations arising from the Community Summit and the subsequent Community Plan. Other key factors that have influenced the budget are the need for provision to be made for salary increases of 4.5% (in line with the Enterprise Agreement), increased estimates of inflation (3.5%) and additional positions that mainly relate to increased service levels.

Labour



Council's expenditure on employee benefits is expected to increase by \$4.071M (9.68%) to \$46.126M in 2008/2009. The 2008/2009 budget provides for a net increase in staff of 22.7 compared to the 2007/2008 budget. The change in staffing numbers is broken down in the Table below which highlights the fact that 13.2 of the new positions have been approved during the current financial year and 6 of the proposed new positions relate to expanded child care facilities and will largely be offset by additional income. A \$200K provision for maternity leave has also been made in the budget.

EFT Movement	New Positions		Total New Pos.	Internal Transfers	Other Changes	TOTAL CHANGE
	2007/08	2008/09				
OSS	3.7	0.0	3.7	9.0	0.0	12.7
Director	0.0	0.0	0.0	0.0	0.0	0.0
Finance	0.1	0.0	0.1	8.0	0.0	8.1
CPP	3.0	0.0	3.0	0.0	0.0	3.0
ITS	0.0	0.0	0.0	1.0	0.0	1.0
People & Cult	0.0	0.0	0.0	-1.0	0.0	-1.0
Governance	0.6	0.0	0.6	1.0	0.0	1.6
CAS	7.5	8.6	16.1	-8.0	0.0	8.1
Director	0.0	0.0	0.0	-2.0	0.0	-2.0
Bldgs & Green Svcs	1.0	0.0	1.0	1.0	0.0	2.0
Asset Services	3.0	0.0	3.0	-1.0	0.0	2.0
Infrastructure Svcs	0.0	0.0	0.0	0.0	0.0	0.0
Community Services	3.5	6.6	10.1	0.0	0.0	10.1
Customer Service	0.0	2.0	2.0	-6.0	0.0	-4.0
CDP	2.0	2.7	4.7	-1.0	-1.8	1.9
Director	0.0	0.0	0.0	-1.0	0.0	-1.0
Health & Amenity	1.0	1.0	2.0	0.0	0.0	2.0
City Development	0.0	0.0	0.0	0.0	0.0	0.0
Environment & Renewal	1.0	0.9	1.9	0.0	0.0	1.9
Culture & Rec	0.0	0.6	0.6	0.0	-0.6	0.0
Community Development	0.0	0.2	0.2	0.0	-1.2	-1.0
Economic Development	0.0	0.0	0.0	0.0	0.0	0.0
GRAND TOTAL	13.2	11.3	24.5	0.0	-1.8	22.7

Capital works

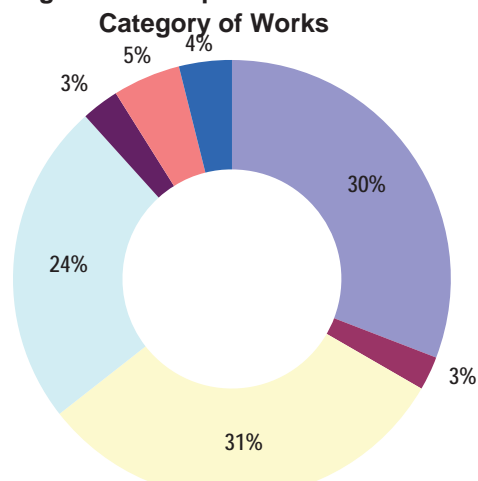


The capital works program for the 2008/2009 year is expected to be \$25.709M exclusive of projected carry forwards of \$8.0M from the 2007/2008 year. Of the \$25.709M of capital funding required, \$20.294M will come from rates, \$630K from external income (grants, contributions), \$1.723M from the resort and recreation fund and \$3.062M from specific reserves, including \$1.1M from the sustainable transport reserve. The capital works program has been set and prioritised following a rigorous consultative process that has included a requirement for each capital works business case to be scored and evaluated against a range of criteria. The more significant projects included in this year's capital work program are:

- The Cleve Plaza/Jacka boulevard crossing - \$2.95M
- Stage 2 of the Urban Studies centre - \$500K
- A new public toilet in the Fitzroy Street precinct and the design of a new toilet for the Middle Park precinct - \$380K
- The final stage of Betty Day Centre redevelopment - \$1.6M
- The second stage of the Elwood Park sports pavilion - \$1.0M
- The St Kilda Foreshore development - \$1.473M
- Commencement of works at the St Kilda Family and Children's Centre - \$1.0M
- Beacon Cove landscape works - \$400K
- Road rehabilitation and resurfacing - \$2.35M
- Footpath rehabilitation - \$1.3M
- Elwood foreshore management plan - \$1.0M
- Garden City reserve - \$156K

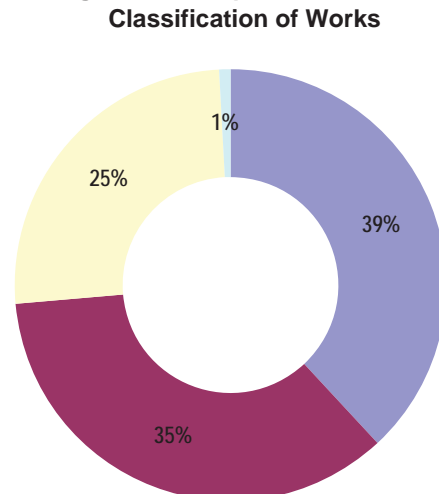
The charts depict Council's capital works program according to the asset type (roads, buildings, drains, parks etc) and the nature of the works (renewals, enhancements and new assets). While Council's capital works investment has grown significantly over the past 10 years, this growth has been driven to a large extent by asset enhancements and new assets with renewals expenditure increasing at a slower rate. It is also noteworthy that there is a greater emphasis on buildings and parks relative to their overall value than on drains in particular and roads and footpaths to a lesser extent.

Budgeted new capital works 2008/09



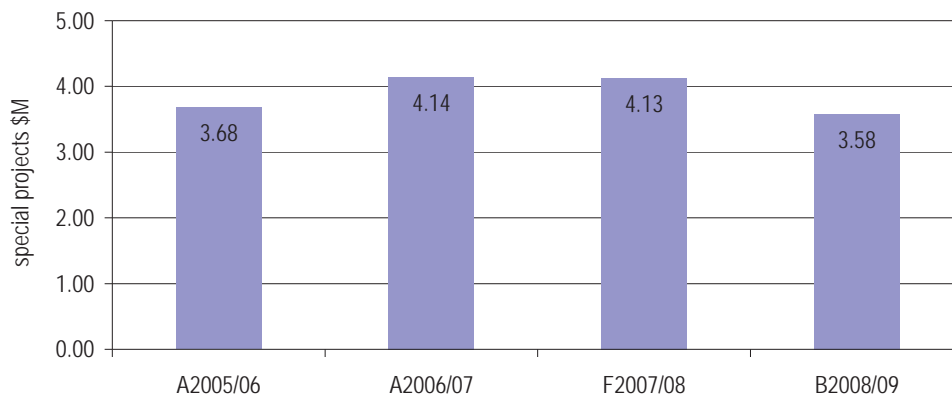
- Roads
- Drains
- Parks & open space
- Buildings
- Signage & street furniture
- Footpaths
- Planning, implementation & other

Budgeted new capital works 2008/09



- Asset renewal
- New assets
- Asset expansion/upgrade
- Planning & implementation

Special projects



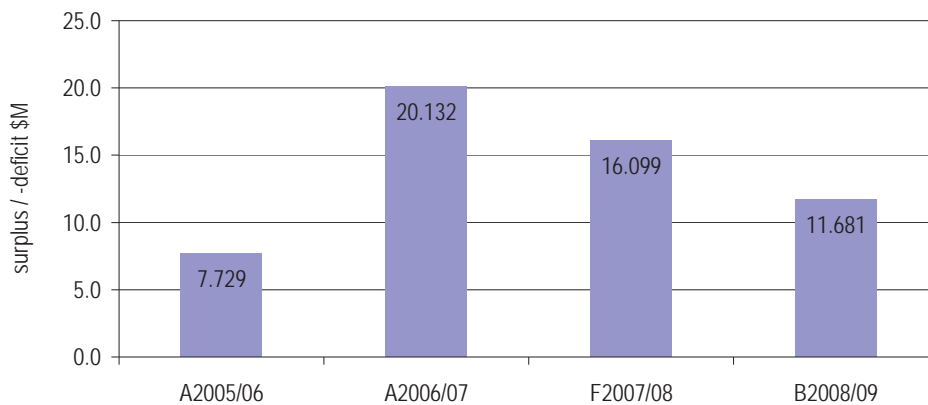
The Special Projects program for the 2008/2009 year is expected to be \$3.577M which is less than the expenditure in the preceding two years. Priority has been given to projects which:

- Contribute to service improvement, respond to a Council Plan or Council priority
- Were commenced in 2007/2008 and require completion
- Improve organisational capability and focus on the organisation's key result areas
- Fulfill legislative/risk/governance obligations

Some of the more significant projects that have been proposed for funding in the budget are:

- Port Melbourne Waterfront revitalisation - \$120K
- St Kilda Activity Centre structure plan - \$120K
- Implementation of the Borderless Library Management System - \$125K
- St Kilda's Edge - \$250K
- The conduct of the Election - \$290K
- Internet and Intranet Redevelopment - \$104K
- The Learning and Development program - \$105K
- Development of the CoPP Management Model with a focus on Planning, Performance and Project Management - \$114K
- The collection and use of customer data to improve decision making - \$120K
- Tree Management Plan - \$40K
- Implementation of the Actions of the Municipal Early Years Plan incorporating 'Respecting Children as Active Citizens in Local Government' - \$40K
- Civic Recognition and Support Strategy Implementation – increase Community Grants Fund - \$60K
- Supporting our Young People and their families – building capacity within our community to support young

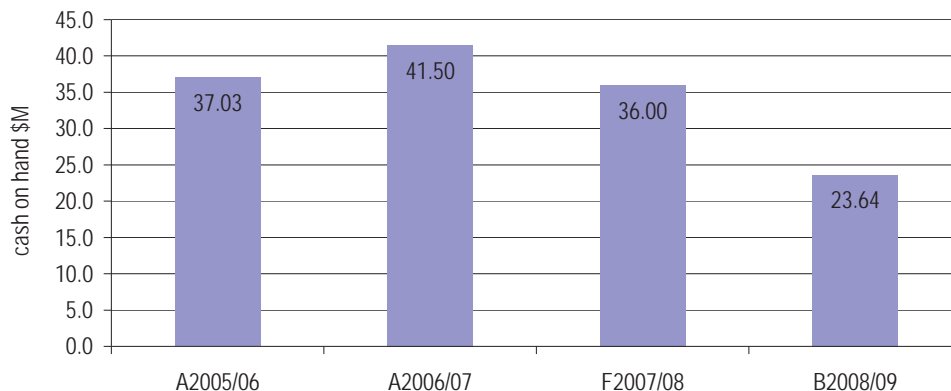
Operating result



The expected operating result for the 2008/2009 year is a surplus of \$11.681M (2007/2008 – surplus \$16.099M). This marginal deterioration is due to a slowdown in revenue growth which has fallen from 6.32% in 2007/2008 to 3.06% in 2008/2009. The main factors behind the slowing in revenue growth are as detailed above a reduction in parking revenue and further reductions in rate revenue growth. Inflationary pressures have also contributed to expenditure growth increasing from 6.2% to 6.7%. The underlying result which excludes items such as capital grants and open space contributions is a surplus of \$9.386M (2007/2008 - \$13.649M). The forecast operating result for 2007/2008 is a surplus of \$16.099M.

Balance Sheet

Cash and investments



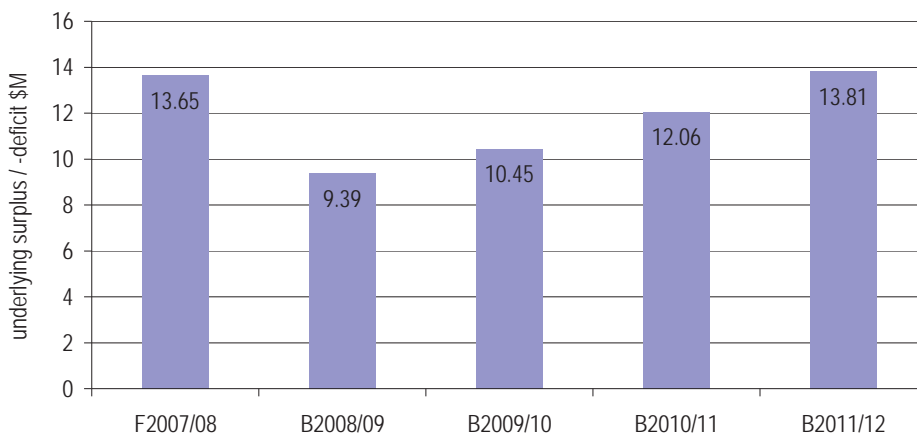
Cash and investments are expected to decrease by \$12.362M during the year to \$23.638M as at 30 June 2009. This is due to the expected capital works carry over of \$8.0M into the 2008/2009 financial year with the budget assuming that capital works will be fully expended in 2008/2009. The budget also proposes that Council will repay \$466K in debt during the coming year and projects a cash deficit after borrowings and capital of \$842K for 2008/2009.

Financial position



Council's financial position is expected to remain very sound over the full four year term of the SRP. The budget projects a reduction of \$12.39M in its net working capital balance over the 2008/2009 financial year in the expectation that the capital works carry over of \$8.0M will be expended. This will still leave the City with a very healthy net working capital balance of \$21.296M and a strong working capital ratio of 2.45:1. Forward budget projections are for net working capital to bottom in 2011 at \$17.7M (working capital ratio 2.20:1) and improve again in the 2011/12 financial year as reserves are replenished.

Financial sustainability



A high level Strategic Resource Plan for the years 2008/09 to 2011/12 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The Plan projects that Council's underlying operating result will remain at a significantly high level, allowing Council to use the surplus funds for capital works projects.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

DAVID SPOKES
Chief Executive Officer

Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Act and Regulations.

The preparation of the budget begins with Officers preparing the annual budget in accordance with the Act and submitting the “proposed” budget to Council for approval “in principle”. Council is then required to give “public notice” that it intends to “adopt” the budget. It must give 14 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted and a copy submitted to the Minister by 31 August each year. The key dates for the budget process are summarised below:

Budget process	Timing
1. Proposed budget submitted to Council for approval	5 & 12 May 2008
2. Public notice advising intention to adopt budget	19 May 2008
3. Budget available for public inspection & comment	26 May 2008
4. Submissions period closes	10 June 2008
5. Submissions considered by Council/Committee	16 June 2008
6. Budget and submissions presented to Council for adoption	23 June 2008
7. Rate notices issued	July 2008
8. Copy of adopted budget submitted to the Minister	August 2008

1. Linkage to the Council Plan

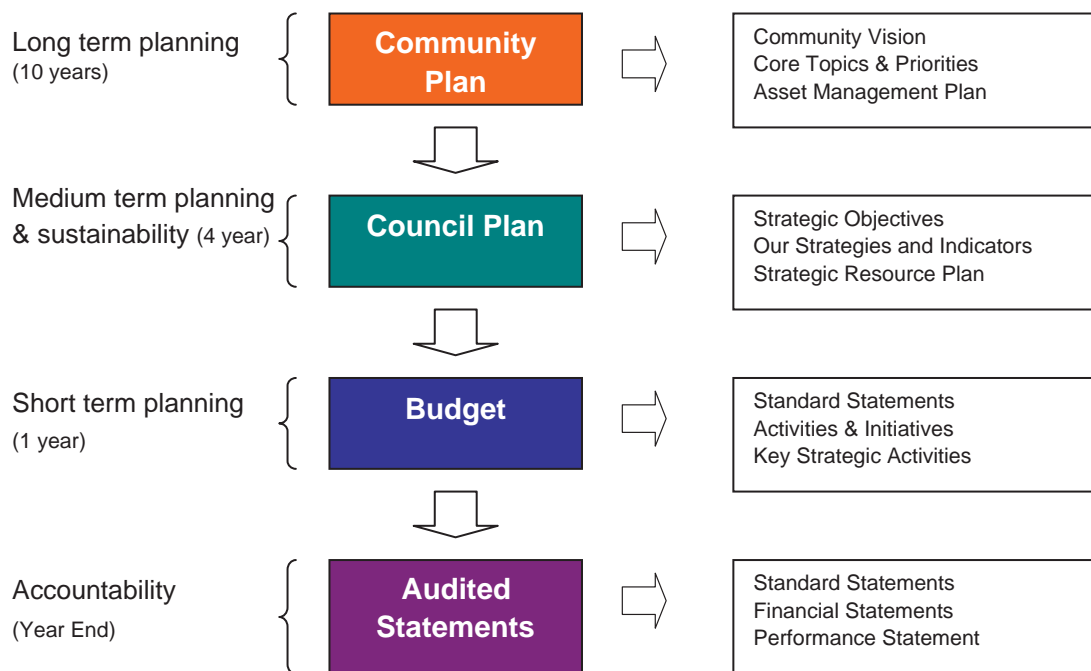
This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Plan 2007-2017), medium term (Council Plan 2005-2009) and short term (Annual Budget 2008-2009) and then holding itself accountable to these plans (Audited Statements).

Council is required under legislation to prepare a Council Plan which includes a Strategic Resource Plan and submit this to the Minister. Legislation binds Council to use the terminology to describe the planning framework embodied in these documents.

1.1 Strategic planning framework

The Strategic Resource Plan, included in the Council Plan, summarises the financial and non-financial impacts of the objectives and strategies and determines the sustainability of these objectives and strategies. The Strategic Resource Plan has been prepared to assist Council in adopting a budget within a longer term prudent financial framework.

The Annual Budget is then framed within the Strategic Resource Plan, taking into account the activities and initiatives included in the Annual Budget which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year by February to ensure that there is sufficient time for officers to develop their Activities & Initiatives and Key Strategic Activities in draft form prior to the commencement of the Annual Budget process in March. It also allows time for targets to be established during the Strategic Resource Planning process to guide the preparation of the Annual Budget.

1.2 Our purpose

Our vision "To be the best place in the best city for all"

Our mission "To make the community a better place"

We will do this by working together with our community and focussing on being the best provider of service we can possibly be.

At the City of Port Phillip, service and sustainability underpin everything we do. They are the foundations of our philosophy, they help to inform our actions from day-to-day and are the core principles that guide how we think and behave as an organisation.

Council is in the business of delivering quality services and infrastructure to the Port Phillip community. We are committed to delivering service that is timely, friendly and responds to queries and requests efficiently. Our mission is to ensure that we know our community well and are able to respond appropriately to their needs.

Four Pillars of Sustainability

Sustainability means supporting the goals of social equity, economic viability, environmental responsibility and cultural vitality for all in our community. We must ensure that what we do today builds the best natural and social future for all those who live, work and play here.

Social equity - to build a just, resilient, healthy and inclusive city with equitable access to responsive and relevant services and resources.

Economic viability - to promote effective stewardship of the council's assets and promote positive economic development within Port Phillip that also supports the council's social, cultural and environmental goals.

Environmental responsibility - to foster a liveable and attractive urban environment that uses fewer finite resources.

Cultural vitality - to foster conditions that allow communities within Port Phillip to express, experience and enjoy diversity of values, beliefs and aspirations.

1.3 Strategic objectives

The Council delivers activities and initiatives under 48 major service categories. Each contributes to the achievement of one of the six Strategic Objectives as set out in the Council Plan for the 2008-12 years. The following table lists the six Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. Renewing our special places	Look after our special places such as the foreshore, town halls and commercial strips
2. Strategic collaboration and partnership	Work effectively with all neighbours and all stakeholders to get the best outcomes for our city and ensure our top issues are factored into all levels of decision making
3. Build a better environment	Use financial principles to guide financial planning and improve the city's environmental performance and sustainable transport choices
4. Create the conditions for community	Promote connection, inclusion and engagement. Encourage people to contribute and participate
5. Better local services in community centres	Provide popular, local community centres where people can access services and participate in community life
6. Effective service and council stewardship	Provide services where and when they are needed. Lay the foundations today for an even better council in the future

2. Activities, initiatives and key strategic activities

This section provides a description of the activities and initiatives to be funded in the Budget for the 2008/09 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in Section 1. It also includes a number of key strategic activities and performance targets and measures in relation to these.

2.1 Strategic Objective 1: Renewing our special places

To achieve our objective of building a better environment, we will look after our special places such as the foreshore, town halls and commercial strips. The activities and initiatives for each service category and key strategic activities is described below.

Activities

Service Category	Description	Expenditure
		(Revenue) Net Cost \$'000
Asset Planning & Services	This area provides strategic asset management services regarding the maintenance, construction, renewal and disposal of Council's facilities and assets, including the preparation and monitoring of the capital works program.	2,198 <u>-227</u> 1,971
Project Services	This area provides capital works management services for significant new and enhanced assets from concept stage through to delivery, liaison and negotiation with developers regarding works affecting council assets and to provide internal advice for planning and building applications.	745 <u>0</u> 745
Building Maintenance Services	This area provides maintenance services to Council building assets and contract administration for capital renewal of buildings	5,638 <u>0</u> 5,638
Parks & Open Space Services	This area provides maintenance services to all Council parks and open spaces.	6,702 <u>-40</u> 6,662
Infrastructure Development Services	The Infrastructure & Development Services team and their contractors are committed to the implementation of capital works projects to quality standards, in a timely manner and on budget, in a safe manner with minimal disruption and inconvenience to the residents and travelling public	522 <u>0</u> 522
Renewal	This area focuses on renewing our special places	1,594 <u>-1063</u> 531
Strategic Planning	This area provides visioning, strategy and policy development, place management and management of the Port Phillip Planning Scheme	948 <u>0</u> 948
GIS Project	This area provides mapping services to the City of Port Phillip. Maps can display any council data that has a spatial component, from art exhibitions to financial transactions and zoning regulations. Mapping council data enables staff to better visualise the spatial implications of proposed actions, find location of assets and view all data applicable to a given location.	279 <u>-1</u> 278

Initiatives

- 1) Continue the implementation of St Kilda Edge projects, including the Triangle site. Further progress the St Kilda's Edge program of integrated public and cultural improvements on the St Kilda foreshore, focusing on the Fitzroy Street, foreshore connections, Luna Park Interchange and St Kilda Harbour renewal projects and conclude the upgrade of the foreshore promenade project.
- 2) Revitalise the Port Melbourne waterfront. Continue planning and improvements into the revitalisation of this area which includes Waterfront Place, Princes Pier, Boardwalk between the Piers, Beach Street,
- 3) Revision of Emerald Hill. Prepare a conceptual design for the creation of a new public plaza space at the forecourt to the South Melbourne Town Hall and other improvements. Confirm the focus and future uses of council buildings in the context of the South Melbourne Central Structure Plan.
- 4) Develop a plan for the future of the Botanical Gardens. Develop a Future Directions Implementation Plan that will include general maintenance and updates. The priority for planning is to ensure the gardens are preserved and remain 'botanical'.
- 5) Ensure amendments to the Port Phillip Planning Scheme reflect community expectations. Make sure development controls, guidelines and policies are sustainable and respect the unique cultural heritage of the city.
- 6) Undertake Activity Centre Structure Plans for key areas being St Kilda, Carlisle Street and Bay Street. Provide a framework for the future development of these Activity Centres taking into account changing needs of the local community.
- 7) Conduct a footpath trading review. Review and update footpath trading guidelines in accordance with current government legislation and community expectations.
- 8) Undertake integrated planning for the St Kilda Activity Centre. Deliver a structure plan for the St Kilda Activity Centre which includes development and delivery of the Acland Street master plan. Research and analyse key economic drivers to influence business mix in the precinct.
- 9) Influence the Webb Dock buffer zones. Influence the content and timing of the Port of Melbourne Corporation Webb Dock work plan.
- 10) Renew and reinvigorate the Esplanade Market. Continue to collaborate with committee members in planning for a successful future for the market.
- 11) Promote respectful behaviour within our late night entertainment precincts. Keep working with key stakeholders to address anti-social behaviour within entertainment precincts. This includes strong advocacy, the implementation of the Inner City Entertainment Precincts Taskforce's recommendations and other associated initiatives.

Key strategic activities

Strategic Activity	Performance Measure	How Data is Reported	Performance Target
Improve service to the community	Level of community satisfaction	Monthly Satisfaction Survey	≥ 70 %
Improve service to the community	Reporting on service promise	Public release of performance results for published service promises	By June 2009
Financial management & accountability	Capital works expenditure - variance from original budget	Quarterly KPI presented to Council	≤ -10%
Deliver on the community plan priorities	Community satisfaction - appearance of public areas	Local Government Victoria Annual Community Satisfaction Survey	≥ 65 %
Deliver on the community plan priorities	Community satisfaction - recreational facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 75 %

2.2 Strategic Objective 2: Strategic collaboration and partnership

To achieve our objective of strategic collaboration and partnership, we work effectively with all neighbours and all stakeholders to get the best outcomes for our city and ensure our top issues are factored into all levels of decision making. The activities and initiatives for each service category and key strategic activities is described below.

Activities

Service Category	Description	Expenditure
		(Revenue) Net Cost \$'000
Chief Executive Office & Executive Team	This area provides executive leadership through the coordination of policy development, communication of strategic directions and performance monitoring.	2,406 0 2,406
Economic Development & Tourism	This area provides services to facilitate leadership, build capacity and support local businesses and industry to make our community a better place.	1,000 <u>-943</u> 57
Communications & Stakeholder Relations	This area delivers strategic media, government and community relations through publications, internet presence and online services to enable the Council to disseminate information to the community.	1,296 0 1,296

Initiatives

- 12) Establish an affordably housing overlay - mechanisms for inclusionary zoning. Establish regional target, a "model" planning and delivery mechanism for affordable housing.
- 13) Deliver a neighbourhood renewal project in the St Kilda Activity Centre. Develop a neighbourhood development program that supports community participation for all as part of integrated planning for the St Kilda Activity Centre.
- 14) Enhance visitor information. Establish a regular visitor research program, on-line visitor information and produce a CoPP Visitor Map to be distributed throughout the community to provide information for both locals and visitors, encouraging active participation and respectful visitation.
- 15) Develop an economic development strategy for Fishermen's Bend. Explore the demands and opportunities for the future economic development of the Fisherman's Bend commercial and industrial precinct. This work will guide future strategic planning policy development in partnership with the City of Melbourne.
- 16) Renourish Middle Park Beach with the Department of Sustainability (DSE). Renourish the beach and provide a solution for its long-term preservation. Undertaken by the Department of Sustainability & Environment with assistance from CoPP.
- 17) Secure the future of life saving. Investigate options for the future of life saving in Port Phillip.

Key strategic activities

Strategic Activity	Performance Measure	How Data is Reported	Performance Target
Improve service to the community	Level of community satisfaction	Monthly Satisfaction Survey	≥ 70 %
Improve service to the community	Reporting on service promise	Public release of performance results for published service promises	By June 2009
Deliver on the community plan priorities	Community satisfaction - appearance of public areas	Local Government Victoria Annual Community Satisfaction Survey	≥ 65 %
Deliver on the community plan priorities	Community satisfaction - traffic management and parking facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 55 %
Deliver on the community plan priorities	Community satisfaction - health and human services	Local Government Victoria Annual Community Satisfaction Survey	≥ 70 %
Deliver on the community plan priorities	Community satisfaction - recreational facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 75 %

2.3 Strategic Objective 3: Build a better environment

To achieve our objective of build a better environment, we will use financial principles to guide financial planning and improve the city's environmental performance and sustainable transport choices. The activities and initiatives for each service category and key strategic activities is described below.

Activities

Service Category	Description	Expenditure
		(Revenue) Net Cost \$'000
Waste Management Operations	This area delivers a waster management service to Council's residents. We are committed to the delivery of an integrated range of efficient and effective services, which focus on community satisfaction, same day service and improvement to a clean healthy environment for our community.	2,973 <u>-205</u> 2,768
Environment & Renewal	This area provides services to facilitate leadership, build capacity and support local businesses and industry to make our community a better place.	1,171 <u>0</u> 1,171
Financial Management	This area ensures the effective management and control of the Council's financial resources.	1,926 <u>-3,478</u> -1,552

Initiatives

- 18) Climate Change Response - Deliver multiple projects to respond to climate change. Deliver a range of projects to address climate change: Climate Challenge 1000, Challenge 2 Change, Community Environment E-Hub, Environmental Events, Sustainable Living at Home, Climate Change Adaptation - Assessment & Action Plan, Sustainable Public Lighting Action Plan, Water conservation & Water Sensitive Urban Design Program, flood modelling and drainage analysis.
- 19) Explore and concept design water saving initiatives for South Melbourne Market. Explore options which will ultimately reduce water use at one of Council's important social and cultural sites.
- 20) Develop and implement sustainable transport strategies. Undertake a long-term project which includes the Public Transport Strategy (advocation for the Park Street tram link), Parking Plan and the implementation of the Walking and Cycling Strategies.
- 21) Develop a parking management communication plan. Develop a communications plan to gain an understanding of community expectations and concerns about parking. This will inform the development of key messages.
- 22) Analyse public transport needs. Undertake research to understand public transport needs in all neighbourhoods.
- 23) Better manage parks and open spaces. Respond to community expectations by focusing on strategies such as asset regeneration, open space protection and customised maintenance.
- 24) Provide additional street cleaning and litter bin collection. Provide additional evening street cleaning services and litter bin collections in the St Kilda entertainment precinct.

Key strategic activities

Strategic Activity	Performance Measure	How Data is Reported	Performance Target
Improve service to the community	Level of community satisfaction	Monthly Satisfaction Survey	≥ 70 %
Improve service to the community	Reporting on service promise	Public release of performance results for published service promises	By June 2009
Deliver City of Port Phillip climate change response	Council's carbon emissions	Quarterly KPI Report presented to Council	4% reduction
Deliver City of Port Phillip climate change response	Completed milestones of key climate change projects	Quarterly KPI Report presented to Council	≥ 90 %
Financial management & accountability	Net operating result	Quarterly KPI Report presented to Council	+/- 0.75% within Budget
Deliver on the community plan priorities	Community satisfaction - appearance of public areas	Local Government Victoria Annual Community	≥ 65 %
Deliver on the community plan priorities	Community satisfaction - traffic management and parking facilities	Local Government Victoria Annual Community	≥ 55 %

2.4 Strategic Objective 4: Create conditions for community

To achieve our objective of creating conditions for community, we will promote connection, inclusion and engagement, and encourage people to contribute and and participate. The activities and initiatives for each service category and key strategic activities is described below.

Activities

Service Category	Description	Expenditure
		(Revenue) Net Cost \$'000
Arts & Festivals	This area promotes individual and collective well being as well as enhance local community identity by facilitating the community's capacity to develop, appreciate and express creativity and cultural vitality.	3,313 <u>-1276</u> 2,037
Foreshore & Events	This area promotes and manages the suite of events on offer for both residents and visitors to the City of Port Phillip	134 <u>-67</u> 67
Community Housing	This service provides policy, strategies and projects which contribute to the maintenance of sustainable communities, social diversity and inclusion through the provision and facilitation of affordable, accessible and suitable housing.	145 <u>0</u> 145
Youth & Recreation	This area provides and facilitates access to sport, leisure and recreation opportunities, including enhancing opportunities for people with disabilities. They also facilitate a whole of community response to the needs of young people to provide pathways for youth participation.	1,756 <u>-638</u> 1,118
Ageing & Divercity Policy & Partnerships	This area plans for current and future needs and in collaboration and partnership with the health, housing and community sectors and provide a range of support services to meet the diverse needs of older residents within the City of Port Phillip.	874 <u>-387</u> 487
Community Development Policy & Programs	This area aims to strengthen the capacity and sustainability of the community service sector by targeting workers who deliver services and the volunteers who manage the sector. They also manage internal and external stakeholders to support the collaborative planning and promote participation and inclusion of people who may be marginalised or socially isolated.	586 <u>-32</u> 554
Community Health & Development	This area ensures the development and implementation of the Council's Healthy and Safer Cities Plan. It builds working partnerships with individuals and groups across Council and the broader community to continuously promote and develop healthy and safe local living conditions that improve the length and quality of life of our city's residents.	722 <u>0</u> 722
Culture & Recreation Management	This area ensures that the organisation develops and implements a range of strategies and programs that enhance the City's cultural assets.	276 <u>-15</u> 261
Community Governance	This area coordinates the implementation of the Community Plan and provides internal consultancy advice regarding community engagement.	502 <u>0</u> 502
Mayor & Councillors Office	This area provides support and assistance to the Mayor, Councillors and Chief Executive Officer and handles enquiries and complaints from the public.	649 <u>0</u> 649

Initiatives

- 25) Implement the Civic Recognition & Support strategy. Further promote "active citizenship" through a number of programs that promote, acknowledge and support volunteerism and our local community organisations.
- 26) Continue the Neighbourhood Development Project. Continuation of the Small Poppy Grants program and other neighbourhood development initiatives.
- 27) Continue the Community Leadership Initiative. Support and increase the number of people who voluntarily lead in the community.
- 28) Continue to implement the Local Drug Strategy. Work with members of the community to address local drug issues and reduce drug-related harm (including alcohol related harm).
- 29) Deliver Indigenous reconciliation programs. Employ two Indigenous cadets to support service delivery commitments and develop opportunities for employment and leadership.
- 30) Contribute to an 'age-friendly environment'. Extend the Linking Neighbours & Seniors Register project to other neighbourhoods to enhance the wellbeing and safety of older people and people with disability. Conduct two information forums on health, financial and legal issues.
- 31) Improve residential aged care and support in home options. Undertake actions at federal and state government levels and support collaborative initiatives of the local residential care network to increase residential care places, community care packages and additional community respite care options for older residents and people with disability.
- 32) Support our young people and their families. Build capacity within our community to support young people at risk.
- 33) Continue to implement a centralised child care waiting list. Further develop and introduce new software to create a better centralised child care wait list program.
- 34) Enhance the arts and heritage. Create opportunities for increasing community engagement with the arts at our major arts venues including Gasworks, Linden and the Urban Studies Centre.
- 35) Improve the event management in public places. Improve event management in public places to improve accessibility, sustainability and reduce impact on the community.

Key strategic activities

Strategic Activity	Performance Measure	How Data is Reported	Performance Target
Improve service to the community	Level of community satisfaction	Monthly Satisfaction Survey	≥ 70 %
Improve service to the community	Reporting on service promise	Public release of performance results for published service promises	By June 2009
Deliver on the community plan priorities	Community satisfaction - health and human services	Local Government Victoria Annual Community Satisfaction Survey	≥ 70 %
Deliver on the community plan priorities	Community satisfaction - recreational facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 75 %

2.5 Strategic Objective 5: Better local services in community centres

To achieve our objective of better local services in community centres, we will provide popular, local community centres where people can access services and participate in community life. The activities and initiatives for each service category and key strategic activities is described below.

Activities

Service Category	Description	Expenditure (Revenue)
		Net Cost \$'000
South Melbourne Market	This services manages the retail spaces for permanent and temporary stallholders and the provides the retail centre with support services including marketing, maintenance, cleaning, security and waste management.	2,364 <u>-4035</u> -1,671
Family & Children Services	This area works in partnership with children and their families, communities, service providers and government bodies to provide integrated services that optimise care, education, health and well being of families and children.	13,027 <u>-9,099</u> 3,928
Library	This area provides services, resources and access to information to support lifelong learning and recreation opportunities for the community.	3,180 <u>-506</u> 2,674
Social Planning & Policy	This area provides demographic evidence and social policy advice on the social and cultural needs of the community including liaison with multicultural communities and access to equitable opportunities for community participation in the areas of recreation, learning and social connections.	634 <u>-187</u> 447

Initiatives

- 36) Redevelop the Betty Day community hub. Implement major improvements and expansions to this key community hub in St Kilda (one of six hubs across the city).
- 37) Redevelop the South Melbourne Town Hall Community Hub. Develop this new community hub by creating large and smaller meeting spaces, community group office spaces and co-locating ASSIST, cashier, maternal and child health and a range of community welfare services.
- 38) Develop Integrated Family & Children Services Centres. Develop integrated centres within the St Kilda Town Hall and the Albert Park College precincts. Support the redevelopment of Albert Park College.
- 39) Enhance Library Customer Service. Explore the use of technology (Radio Frequency Identification) to provide customers with secure, speedy and seamless access to library materials.

Key strategic activities

Strategic Activity	Performance Measure	How Data is Reported	Performance Target
Improve service to the community	Level of community satisfaction	Monthly Satisfaction Survey	≥ 70 %
Improve service to the community	Reporting on service promise	Public release of performance results for published service promises	By June 2009
Deliver on the community plan priorities	Community satisfaction - health and human services	Local Government Victoria Annual Community Satisfaction Survey	≥ 70 %
Deliver on the community plan priorities	Community satisfaction - recreational facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 75 %

2.6 Strategic Objective 6: Effective service and council stewardship

To achieve our objective of effective service and council stewardship, we will provide services where and when they are needed and lay the foundations today for an even better council in the future. The activities and initiatives for each service category and key strategic activities is described below.

Activities

Service Category	Description	Expenditure
		(Revenue) Net Cost \$'000
Infrastructure Maintenance Services	The Civil Maintenance staff and their contractors have a commitment to deliver service to the highest standard with minimal disruption and inconvenience to residents and the public. The service unit is responsible for carrying out the ongoing maintenance of Council's physical infrastructure including drain/pit repairing and bus shelters whilst taking into account the priorities of these works, the funds available, the service level set and the requirements of the public.	4,195 <u>-352</u> 3,843
Street & Beach Cleaning	The Street & Beach Cleaning service will provided clean, safe and an attractive environment for the city, its community and its visitors. This will be done by the planning and deliver of a range of public place cleaning services which meet the cleaning standards specified by the Council, satisfy the community and are delivered within budget.	4,720 <u>-300</u> 4,420
Waste Management Contract	The Waste Management service will contribute to the provision of a clean and healthy environment for the City, its community and its visitors. This will be done by the planning and delivery of a range of externally contracted waste collection and disposal services which meet the standards specified by the Council, satisfy the community, incorporate sound environmental practices, meet occupational health and safety standards and are delivered within contract conditions.	3,231 <u>-276</u> 2,955
Community Care	This area supports the aspirations of older residents, residents with a disability and their carers to remain living and participating within the community, thereby reducing social isolation and supporting connectedness.	4,819 <u>-3,517</u> 1,302
Assist and Parking Permit Administration	The ASSIST centre provides key information to and the primary interface between Council, the community and the delivery of services. Parking permit administration implements the Council's parking policy through the effective coordination of the parking permit system.	1,338 <u>-170</u> 1,168
Customer Service & Systems	This area maintains, develops and implements customer service systems, technical support and customer service training to the organisation.	779 <u>0</u> 779
Meetings & Events	This area manages the business of civic, community and commercial access and usage of Council meeting rooms, open spaces and town halls.	872 <u>-474</u> 398
Health Services	This area aims to enhance public health by monitoring, maintaining and improving compliance with the Food Act, Health Act and Tobacco Act by providing surveillance, education and enforcement.	1,456 <u>-622</u> 834
Building Solutions	This area provides a competitive and professional building approvals service and plays a leading role in maintaining the safety of the public and the built environment in the city.	787 <u>-209</u> 578

Service Category	Description	Expenditure
		(Revenue) Net Cost \$'000
Traffic & Parking Management	This area maintains and develops safe and efficient traffic and parking networks incorporating road safety, capital works, planning/development referrals and traffic and parking management.	551 <u>-76</u> 475
Parking Enforcement	This area supports Council's objectives in the management of parking resources to encourage turnover of traffic, safety of road users and the protection of amenity within the municipality.	7,071 <u>-21,537</u> -14,466
Amenity & Planning Enforcement	This area receives permit applications and monitors the impact of development related activities. It also supports compliance with Council's community amenity Local Laws, related legislation, adherence to planning scheme permits and agreements and compliance with the Planning & Environment Act 1987.	1,906 <u>-2,076</u> -170
Planning and Building Business Support	This area provides high quality customer service to residents and development professional by responding to requests for planning and building services in a timely manner with integrity and courtesy, whilst continually striving for improvements in customer satisfaction results	873 <u>-411</u> 462
Statutory Planning	This area provides approvals service within the municipality which contains a wide range of land uses and developments, within an important heritage context.	1,960 <u>-625</u> 1,335
Corporate Planning & Performance	This area aims to embed community, council and corporate priorities into organisational practice and processes and plans and manages the business planning, measurement and continuous improvement framework.	798 <u>0</u> 798
Financial Services	This area provides cost effective and efficient financial services whilst maintaining and developing the financial management information system and payroll system. Services include accounts payable, accounts receivable, purchasing, financial training, payroll and fleet management.	1,378 <u>0</u> 1,378
Rates, Revenue & Records	This area maintains the property rating database and facilitates the collection of rates and charges from the residents and ratepayers of Council. The records management team supports Council's service delivery and governance obligations by managing a sustainable records management regime across all business activities within Council.	1,516 <u>-169</u> 1,347
People & Culture	This area aims to deliver the best organisational development service, advice, systems and strategy that support management and staff to achieve organisational goals. Service includes culture and strategy, learning and development, occupational health and safety and workforce planning and systems.	1,729 <u>0</u> 1,729
Governance	This area supports decision making processes, property and valuations, compliance with legislation and minimisation of risk to enable the Council to meet community needs transparently.	6,327 <u>-2,825</u> 3,502
Information Technology Services	This area executes the Information Technology Services strategic plan which is focussed around three key areas which will deliver improved service to the organisation and therefore improve the community's experience of Council.	3,030 <u>0</u> 3,030

Initiatives

- 40) Improve the quality of reporting to the community. Review and improve the information we provide to the community on the organisation's performance and how it's communicated.
- 41) Develop a service promise to the community. Publish a document that makes a promise about the key services we deliver and how we will endeavour to meet the community's needs. Measure our success in delivering on that promise and publish those results.
- 42) Improve on-line service delivery. Improve community access to Council information and services by allowing users to access information and perform transactions directly on the Internet via ePathway
- 43) Implement the corporate Property Strategy. Implement a more coordinated and strategic approach to the management of Council-owned or controlled property.
- 44) Tender Bulk Waste Transport services. Tender the transport of bulk waste from the City's transfer station in Port Melbourne to a landfill site.
- 45) Respond to changing legislative requirements in Local Laws. Review local laws and service response to meet changing community needs. Adopt a Domestic Animal Management Plan to promote responsible pet ownership.
- 46) Continue to improve governance in the organisation. Improve legal advice, training and processes in areas such as information privacy, freedom of information, human rights and contract management.

Key strategic activities

Strategic Activity	Performance Measure	How Data is Reported	Performance Target
Improve service to the community	Level of community satisfaction	Monthly Satisfaction Survey	≥ 70 %
Improve service to the community	Reporting on service promise	Public release of performance results for published service promises	By June 2009
Governance and risk management	Completed Risk Management Plan actions	Quarterly KPI Report presented to Council	100%
Governance and risk management	Conduct of Council Election - voters' roll complaints	Consolidation of complaints by Governance Department	≤ 0.1% of registered voters
Deliver on the community plan priorities	Community satisfaction - appearance of public areas	Local Government Victoria Annual Community Satisfaction Survey	≥ 65 %
Deliver on the community plan priorities	Community satisfaction - traffic management and parking facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 55 %
Deliver on the community plan priorities	Community satisfaction - health and human services	Local Government Victoria Annual Community Satisfaction Survey	≥ 70 %
Deliver on the community plan priorities	Community satisfaction - recreational facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 75 %

2.7 Performance statement

The Key Strategic Activities (KSA) detailed in the preceding pages, are summarised again in Appendix G. The KSA's, their performance measures, targets and results are audited at the end of the year and are included in the Performance Statement as required by the section 132 of the Act. The Annual Report for 2008/09 will include the audited Performance Statement which is presented to the Minister for Local Government and the local community.

2.8 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
1. Renewing our special places	17,295	18,626	-1,331
2. Strategic collaboration and partnership	3,759	4,702	-943
3. Build a better environment	2,387	6,070	-3,683
4. Create the conditions for community	6,542	8,957	-2,415
5. Better local services in community centres	5,378	19,205	-13,827
6. Effective service and council stewardship	15,697	49,336	-33,639
Total activities & initiatives	51,058	106,896	-55,838
Capital works & expenditure	28,777		
Loan repayments	466		
Other non-attributable	798		
Deficit before funding sources	81,099		
Rates & charges	-73,680		
Open space contributions	-1,665		
Capital grants	-630		
Transfer to/(from) reserves	-3,520		
Surplus carried forward	-1,223		
Total funding sources	-80,718		
Surplus for the year	381		

3. Budget influences

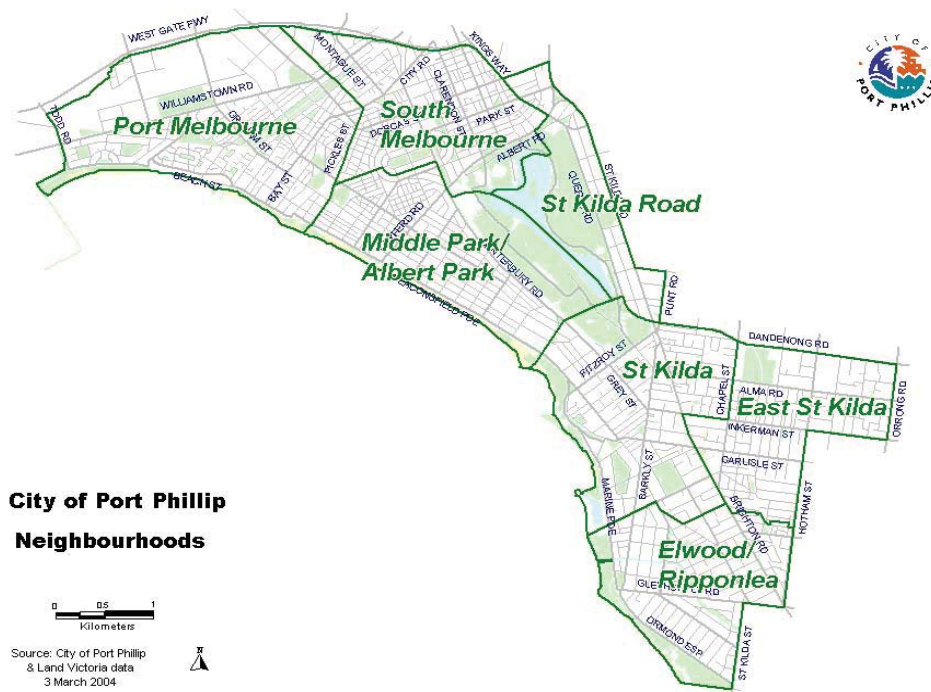
This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

3.1 Snapshot of the City of Port Phillip

The City of Port Phillip is located on the northern shore of Port Phillip Bay, south of the Melbourne CBD. The city, covering an area of 20.62 square kilometres, comprises the former cities of St Kilda, South Melbourne and Port Melbourne.

One of the oldest areas of European settlement in Melbourne, Port Phillip is known for its many dynamic urban villages, a foreshore which stretches for over 11km, cultural diversity, magnificent heritage buildings, artistic expressions and beautiful parks and gardens

Neighbourhood Map of the City of Port Phillip



Population

The 2006 Census shows that the population of the City of Port Phillip was 85,012 and had increased by 8.7% (from 78,227) since the previous Census in 2001. All neighbourhoods experienced growth in populations, with varying degrees. St Kilda continues to be the largest neighbourhood with a population of 18,925. South Melbourne has the smallest population making up 8.6% of the total population with 7,275 persons. Port Melbourne experienced one of the most rapid growths increasing from 10,359 residents to 12,598. St Kilda Road also experienced a substantial growth increasing from 5,999 to 8,068 residents. (Source: Australian Bureau of Statistics, Census of Population and Housing).

Age Structure

The age structure of the population shows that there is a smaller proportion of people in the younger age groups (0 - 17) as well as a smaller proportion of people in the older age groups (60+). The City of Port Phillip has a much larger percentage of 25 to 34 year olds with 28.1% of the population when compared with the rest of Melbourne (14.9%). (Source: Australian Bureau of Statistics, Census of Population and Housing).

Cultural diversity

The City of Port Phillip is a highly culturally and linguistically diverse municipality. Just over 27% of residents were born overseas whilst nearly 17% have a non English speaking background. The main countries of birth of residents, apart from Australia, includes the United Kingdom, New Zealand and Greece. (Source: Australian Bureau of Statistics, Census of Population and Housing).

Housing Tenure

Per the 2006 Census, 18.1% of the population owned their dwelling: 20.3% were purchasing whilst 47% were renting. This is in comparison with the 33.1%, 34.6% and 24.5% respectively for the Melbourne Statistical Division. The high proportion of private renters indicates that the municipality is attractive to young singles and couples and that a large percentage of the population is transitory.

Since the 2001 Census there has been a reduction in the number of dwellings which are owned. Figures indicate that in 2006 there were 1,465 fewer dwellings which were privately owned than in 2001. Conversely, the number of dwellings being purchased or rented during this period has increased. (Source: Australian Bureau of Statistics, Census of Population and Housing).

Occupation and Income

The occupations of residents in the municipality is skewed towards managers and professionals. 8,585 residents (or 17.9%) are managers whilst 17,827 (or 37.3%) are professionals. This compares with 12.5% and 22.5% respectively for the Melbourne Statistical Division. Technicians, trade workers, clerical/administrative workers and labourers are under represented in the municipality when compared with the rest of the Melbourne Statistical Division.

With such a high percentage of professionals and managers living in the municipality this translates into high weekly income. 31.3% of residents earn greater than \$1,000 per week compared with only 18.9% for the Melbourne Statistical Division. (Source: Australian Bureau of Statistics, Census of Population and Housing).

Budget implications

As a result of the City's demographic profile there are a number of budget implications in the short and long term as follows:

- Cultural and linguistic diversity means that Council needs to use a variety of media in languages other than English for mass communication with citizens and uses interpreting services for interpersonal communication with citizens. Council also draws on the abilities of its bilingual staff
- The small area of the City of Port Phillip reduces transport costs when compared to rural Shires. Also, services can be centralised as most citizens are able to reach Council facilities without extensive travel times
- Over 6.5% of ratepayers are entitled to the pensioner rebate. As pensioners are often asset rich but income poor, the adoption of significant rate increases has a real impact on the disposable income of a significant proportion of our community. Council offers a pensioner rate rebate of \$97 as well as providing an option for self funded retirees to defer rates at 50% of the relevant interest rate.
- The city is substantially developed and while it is experiencing a small increase in property numbers, these mainly arise from higher density developments. The budget implications arise in Council having to cope with replacement of infrastructure such as drains which cannot cope with the higher density. These costs cannot be passed on to the developer and are paid for from rates. The rates received from new dwellings do not offset the significant infrastructure costs.

3.2 External influences

In preparing the 2008/09 budget, a number of external influences have been taken into consideration, because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Consumer Price Index (CPI) increases on goods and services of 3.5% per annum based upon Access Economics CPI projections. State-wide CPI is projected to be 2.5% for the 2008/09 year (Victorian Budget Papers 2008/09) although this appears conservative when noting that the headline CPI is 4.2%.

- The 'Road Maintenance and Construction' Index prepared by the Bureau of Transport and Regional Services and the 'ABS Non-Residential Building' Index have been running at 5.0% and 4.0% respectively (MAV Local Government Cost Index Report, May 2007)
- Costs associated with the St Kilda Triangle redevelopment. There have been allowances made for additional legal costs as well as a reduction in paid parking when works on the site commence.
- The recent spike in interest rates is having a sustained positive impact on the city's interest revenue which is holding up at historically high levels.
- The forthcoming municipal election and the need to review direct costs as well as indirect costs associated with the election of a new Council.
- Responding to the challenges of climate change, both in the operations of the organisation and in influencing community behaviour.

3.3 Internal influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the 2008/09 Budget. These internal influences are set out below:

- The build up of inflationary pressures which has resulted in there being a significant increase in the CPI assumption that is used for the purpose of setting non labour expenditure targets. The 1.2% increase in the inflation assumption from 2.3% to 3.5% has increased non labour expenditure targets by approximately \$700K.
- The limited ability to offset expenditure increases (caused by inflationary pressures) with corresponding revenue growth due to the imperative to contain rates revenue growth at or below CPI and the current unfavourable parking revenue trends which have seen increased compliance and reduced demand for paid parking.
- The recent completion of major infrastructure works at the South Melbourne Market has given rise to a significant increase of \$600K in rental income from stall holders.
- Continuing the implementation of the Community Hubs program with completion of the fourth key neighbourhood hub (South Melbourne Town Hall) in 2008/09 and commencement of the redevelopment of the fifth key hub (Betty Day Community Centre) this year.
- The need to start planning for the development of an integrated Family & Children's services centre within the St Kilda Town Hall precinct.
- Council's decision to increase the litter and cleaning services in the St Kilda entertainment precinct.

3.4 Budget assumptions

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget assumptions upon which the officers were to prepare their budgets. The assumptions included:

- CPI for 2008/09 - 2011/12 is assumed to average 3.5%
- Rate income to increase by 4% in 2008/09 and 6% thereafter.
- Existing fees and charges to be increased by CPI (3.5%) plus any cost recoveries (assumed at 1%)
- Grants to remain at same level as 2007/08
- Parking revenue base to reduce by \$300K (reduced paid parking as a result of St Kilda Triangle works), then increase by CPI (3.5%).
- Other revenue to increase by CPI (3.5%).
- Interest received in 2008/09 is \$1.65M and \$1.25M thereafter.
- Employee costs to increase by enterprise bargaining agreement (4.5%). A centralised allowances of \$200K for maternity leave costs will also be provided for the first time.
- Contract services to increase by CPI (3.5%) plus 1% to reflect service growth.
- Materials and other costs to increase by CPI (3.5%)
- Professional services to increase by CPI (3.5%)
- There are to be no new borrowings nor asset sales
- Service expansion is to be funded by substitution or increased user charges.
- Real savings in expenditure and increases in revenue identified in 2007/08 to be preserved

3.5 Legislative requirements

Under the Local Government Act 1989 (“the Act”), Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Local Government (Finance and Reporting) Regulations 2004 (“the Regulations”) which support the Act.

The 2008/09 budget, which is included in this report, is for the year 1 July 2008 to 30 June 2009 and is prepared in accordance with the Act and Regulations. The budget includes standard statements being a budgeted Income Statement, Balance Sheet, Cash Flows and Capital Works. These statements have been prepared for the year ended 30 June 2009 in accordance with Accounting Standards and other mandatory professional reporting requirements and in accordance with the Act and Regulations. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

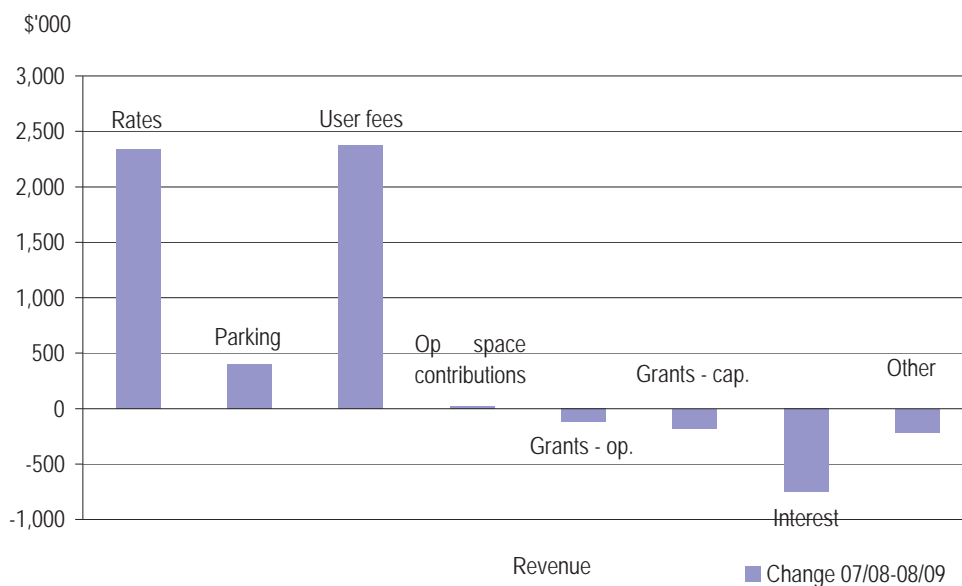
The budget includes consideration of a number of long term strategies to assist Council in considering the Budget in a proper financial management context. These include a Strategic Resource Plan for the years 2008/09 to 2011/12 (section 8.), Rating Strategy (section 9.) and Other Long Term Strategies (section 10.) including borrowings, infrastructure and service delivery.

4. Analysis of operating budget

This section analyses the expected revenues and expenses of the Council for the 2008/09 year.

4.1 Operating revenue

Revenue Types	Ref	Forecast	Budget	Variance
		Actual 2007/08 \$'000	2008/09 \$'000	\$'000
Rates	4.1.1	71,347	73,680	2,333
Parking revenue	4.1.2	21,529	21,927	398
User fees & charges	4.1.3	12,512	14,887	2,375
Open space contributions	4.1.4	1,645	1,665	20
Grants - operating	4.1.5	8,130	8,010	-120
Grants - capital	4.1.6	805	630	-175
Interest revenue	4.1.7	2,399	1,650	-749
Other revenue	4.1.8	8,238	8,026	-212
Total operating revenue		126,605	130,475	3,870



Source: Appendix A2

4.1.1 Rates and charges (\$2.33 million increase)

It is proposed that general rate income be increased by 3.27% or \$2.33 million over 2007/08 to \$73.68 million. Section 9. "Rating Strategy" includes a more detailed analysis of the rates to be levied for 2008/09.

4.1.2 Parking revenue (\$0.40 million increase)

Parking revenue incorporates both paid parking and parking fines.

Parking revenue is anticipated to increase by less than 2% (\$0.40 million) and reflects a more conservative budget approach than previous years. There are a number of reasons for this including the poor performance of the PERIN Court in its collection of debts, reduced paid parking available due to work on the St Kilda triangle site and increased levels of compliance across the municipality.

4.1.3 User fees & charges (\$2.38 million increase)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels.

User charges are projected to increase by 19% or \$2.38 million over 2007/08. The main area contributing to the increase is family and childrens services (\$1.93 million) due to the anticipated full utilisation of Council's child care centres in 2008/09. In addition, Council plans to increase user charges for all areas by up to 3.5% in line with expected inflationary trends over the budget period to maintain parity of user charges with the costs of service delivery.

A detailed listing of fees and charges is detailed in Appendix F.

4.1.4 Open space contributions (\$0.02 million increase)

Open space contributions relate to monies paid by developers in regard to public resort & recreation, drainage and car parking in accordance with planning permits issued for property development. Open space contributions are projected to remain at a level similar to 2007/08.

4.1.5 Grants - Operating (\$0.12 million decrease)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has decreased by 1.5% or \$0.12 million compared to 2007/08. Grant income from the Victorian Grants Commission remains static whilst grants received from both the State and Commonwealth have decreased slightly.

4.1.6 Grants - Capital (\$0.18 million decrease)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 21.7% or \$0.18 million compared to 2007/08. Section 6. "Analysis of Capital Budget" includes a more detailed analysis of the grants and contributions expected to be received during the 2008/09 year.

4.1.7 Interest revenue (\$0.75 million decrease)

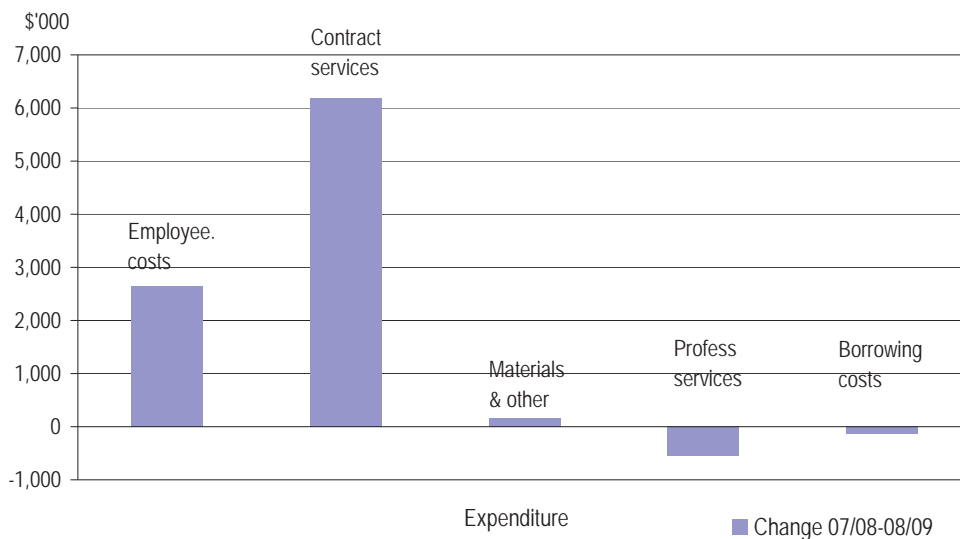
Interest revenue is received on funds invested by Council. It is anticipated that interest revenue will decrease by 31.3% or \$0.75 million compared to 2007/08. In 2007/08 the capital works program will not be fully expended and this has provided Council with additional funds to invest (and with higher than originally anticipated returns on investment). This, and Council's conservative approach when budgeting for interest revenue, largely explains the large variance between the 2007/08 forecast and 2008/09 budget.

4.1.8 Other revenue (\$0.21 million decrease)

Other revenue relates to a range of items such as rental income, hire revenue, sales and other miscellaneous income items. Other revenue is forecast to decrease by 2.6% or \$0.21 million compared to 2007/08 which highlights the difficulties Council has had in generating additional income outside its traditional sources.

4.2 Operating expenditure (excluding depreciation)

Expenditure Types	Ref	Forecast	Budget	Variance
		Actual 2007/08 \$'000	2008/09 \$'000	
Employee benefits	4.2.1	43,495	46,126	2,631
Contract Services	4.2.2	29,076	35,252	6,176
Materials & other expenses	4.2.3	20,297	20,448	151
Professional services	4.2.4	4,128	3,577	-551
Borrowing costs	4.2.5	320	191	-129
Total operating expenditure		97,316	105,594	8,278



Source: Appendix A2

4.2.1 Employee benefits (\$2.63 million increase)

Employee costs incorporates all labour related expenditure including wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, etc. It also includes agency staff costs and overtime.

Employee costs are forecast to increase by 6% or \$2.63 million compared to 2007/08. This increase relates to two key factors:

- Council's Enterprise Bargaining Agreement (EBA) which provides banded staff with a 4.5% increase
- Increases in staff numbers (22.7 FTE budget on budget) which are detailed in the CEO overview.
- Maternity leave provision of \$200K
- New service positions (10 EFT) in Child Care.

4.2.2 Contract services (\$6.18 million increase)

Contract services includes payments to contractors for the provision of services. Contract services are forecast to increase by 21.2% or \$6.18 million compared to 2007/08.

Accounting for \$2.99 million of this increase is the consolidation of the street cleaning joint venture with the City of Stonnington. This joint venture is not reflected in the 2008/09 budget but has been picked up in the 2007/08 Forecast Actuals. It should be noted that excluding this adjustment that the year on year increase for contract services is \$3.19 million. Some of the key increases are explained below:

- Infrastructure Services (\$1.12 million) - additional litter and cleaning services in St Kilda entertainment precinct, waste disposal landfill contract costs increased due to increased EPA levies and CPI increases of 4.5%.
- Community Services (\$0.72 million) - due to anticipated full utilisation of Council's child care centres and CPI increases of 4.5%.
- Buildings & Green Services (\$0.46 million) - due to CPI increases of 4.5%

4.2.3 Materials & other expenses (\$0.15 million increase)

Materials and other costs includes the purchases of consumables, utility costs, lease charges, advertising costs, contributions/donations and other costs. Materials and other costs are forecast to increase by less than 1% or \$0.15 million compared to 2007/08.

4.2.4 Professional services (\$0.55 million decrease)

Professional services includes expenditure incurred on consultants, legal fees, audit fees and the engagement of other professionals. Professional services has decreased by 13.3% (or \$0.55 million).

4.2.5 Borrowing costs (\$0.13 million decrease)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The reduction in borrowing costs results from the reduction in borrowings due to the early repayment of a loan principal in 2007/08.

Capital Works Projects Approved - 5 Years Program (Finance Report)

PARAMETERS: Status: Programmed or Programmed 08/09 or Proposed 08/09

Capital Works Project Management Report

Project ID	Year	Project Name	5 Years Budget					Total Expenditure	
			Year 1	Year 2	Year 3	Year 4	Year 5		
BUILDINGS									
ENHANCEMENT									
02122	2008-2009	Betty Day Community Centre (Stage 2)	\$1,600,000	\$0	\$0	\$0	\$0	\$1,600,000	
02120	2008-2009	St Kilda Library Upgrade Concept Development	\$100,000	\$0	\$0	\$0	\$0	\$100,000	
02124	2008-2009	Elwood Park Sports Pavilion Redevelopment	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$2,000,000	
02118	2008-2009	St Kilda Family and Childrens Centre	\$1,000,000	\$6,000,000	\$0	\$0	\$0	\$7,000,000	
02126	2008-2009	Market - Upgrade Signage & Food Hall	\$0	\$90,000	\$0	\$0	\$0	\$90,000	
02125	2008-2009	Linden Centre for Contemporary Arts	\$0	\$40,000	\$0	\$0	\$0	\$40,000	
02177	2008-2009	Unallocated Enhancement - Buildings	\$0	\$0	\$0	\$0	\$0	\$600,000	
TOTALS FOR ENHANCEMENT:			\$3,700,000	\$7,130,000	\$0	\$0	\$0	\$600,000	\$11,430,000
NEW WORKS									
02116	2008-2009	Public Toilet Strategy	\$380,000	\$990,000	\$400,000	\$400,000	\$400,000	\$2,570,000	
02123	2008-2009	Gasworks Performing Arts Upgrade - Design	\$100,000	\$0	\$0	\$0	\$0	\$100,000	
02154	2008-2009	South Melbourne Market Power Substation	\$300,000	\$0	\$0	\$0	\$0	\$300,000	
02117	2008-2009	Southport Life Saving Club (Design) Stage 2	\$150,000	\$1,500,000	\$0	\$0	\$0	\$1,650,000	
TOTALS FOR NEW WORKS:			\$930,000	\$2,490,000	\$400,000	\$400,000	\$400,000	\$400,000	\$4,620,000
RENEWAL									
02121	2008-2009	Urban Studies Centre @ Emerald Hill Library	\$500,000	\$2,900,000	\$0	\$0	\$0	\$3,400,000	
02143	2008-2009	Building Condition Audit - Rectification of defects	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000	
02176	2008-2009	Unallocated Renewals - Buildings	\$0	\$0	\$0	\$0	\$0	\$2,500,000	
TOTALS FOR RENEWAL:			\$1,500,000	\$2,900,000	\$0	\$0	\$0	\$2,500,000	\$6,900,000
TOTALS FOR BUILDINGS:			\$6,130,000	\$12,520,000	\$400,000	\$3,500,000	\$400,000	\$22,950,000	

Capital Works Projects Approved - 5 Years Program (Finance Report)

Capital Works Project Management Report

Project ID	Year	Project Name	5 Years Budget					Total Expenditure
			Year 1	Year 2	Year 3	Year 4	Year 5	

CAPITAL PROJECTS

PLANNING AND IMPLEMENTATION

02165	2008-2009	Future Capital Works Projects	\$239,000	\$239,000	\$239,000	\$239,000	\$239,000	\$239,000	\$1,195,000
TOTALS FOR PLANNING AND IMPLEMENTATION:			\$239,000	\$239,000	\$239,000	\$239,000	\$239,000	\$239,000	\$1,195,000
TOTALS FOR CAPITAL PROJECTS:			\$239,000	\$239,000	\$239,000	\$239,000	\$239,000	\$239,000	\$1,195,000

Capital Works Projects Approved - 5 Years Program (Finance Report)

Capital Works Project Management Report

Project ID	Year	Project Name	5 Years Budget					Total Expenditure
			Year 1	Year 2	Year 3	Year 4	Year 5	
DRAINAGE								
ENHANCEMENT								
02155	2008-2009	Drainage Enhancement Works	\$500,000	\$750,000	\$750,000	\$1,000,000	\$1,000,000	\$4,000,000
TOTALS FOR ENHANCEMENT:			\$500,000	\$750,000	\$750,000	\$1,000,000	\$1,000,000	\$4,000,000
RENEWAL								
02146	2008-2009	Drainage Minor Improvement Program	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
TOTALS FOR RENEWAL:			\$200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
TOTALS FOR DRAINAGE:			\$700,000	\$850,000	\$850,000	\$1,100,000	\$1,100,000	\$4,600,000

Project ID	Year	Project Name	5 Years Budget					Total Expenditure
			Year 1	Year 2	Year 3	Year 4	Year 5	

FOOTPATHS

RENEWAL

02135	2008-2009	Footpath Rehabilitation Program 08/09	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$6,500,000
TOTALS FOR RENEWAL:			\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$6,500,000
TOTALS FOR FOOTPATHS:			\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$6,500,000

Capital Works Projects Approved - 5 Years Program (Finance Report)

Capital Works Project Management Report

Project ID	Year	Project Name	5 Years Budget					Total Expenditure
			Year 1	Year 2	Year 3	Year 4	Year 5	

PARKS AND OPEN SPACE

ENHANCEMENT

02144	2008-2009	Gasworks Park Remediation	\$2,500,000	\$2,800,000	\$2,300,000	\$2,300,000	\$2,300,000	\$12,200,000
02157	2008-2009	St Kilda Foreshore Promenade and Pier Entry Stage 3	\$1,473,000	\$0	\$0	\$0	\$0	\$1,473,000
02093	2008-2009	Garden City Reserve upgrade Stage 1	\$280,000	\$330,000	\$0	\$0	\$0	\$610,000
02105	2008-2009	North Port Oval Master Plan Implementation	\$250,000	\$0	\$1,000,000	\$500,000	\$0	\$1,750,000
02098	2008-2009	Beach Street Concept and Design Development	\$0	\$200,000	\$0	\$0	\$0	\$200,000
02158	2008-2009	St Kilda/Brighton Rd Tree Planting - St Kilda Junction to Glenhunny Road	\$0	\$100,000	\$0	\$0	\$0	\$100,000
02097	2008-2009	South Melbourne Market - Rear car park (WSUD system)	\$0	\$84,700	\$0	\$0	\$0	\$84,700
TOTALS FOR ENHANCEMENT:			\$4,503,000	\$3,514,700	\$3,300,000	\$2,800,000	\$2,300,000	\$16,417,700

NEW WORKS

02091	2008-2009	Sandridge Beach Promenade – Final Stage	\$455,600	\$0	\$0	\$0	\$0	\$455,600
02171	2008-2009	Beacon Cove Landscape Works	\$400,000	\$0	\$0	\$0	\$0	\$400,000
TOTALS FOR NEW WORKS:			\$855,600	\$0	\$0	\$0	\$0	\$855,600

RENEWAL

02106	2008-2009	Adventure Playgrounds Update Program 2008/2009	\$250,000	\$0	\$0	\$0	\$0	\$250,000
02092	2008-2009	Garden City Reserve Play Space upgrade	\$156,000	\$0	\$0	\$0	\$0	\$156,000
02094	2008-2009	Catani Gardens Play Space & Picnic area upgrade	\$110,000	\$0	\$0	\$0	\$0	\$110,000
02095	2008-2009	Jacoby Reserve Play Space Upgrade	\$60,000	\$0	\$0	\$0	\$0	\$60,000
02104	2008-2009	Sports Facilities Improvement Program	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
02132	2008-2009	Elwood Foreshore Management Plan	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$3,000,000
02145	2008-2009	Greening Port Phillip - Tree Planting & Associated Works	\$200,000	\$0	\$0	\$0	\$0	\$200,000
02159	2008-2009	ST Kilda Road, Dandenong Road to Dorcas Street - Tree Planting Final Stage	\$120,000	\$0	\$0	\$0	\$0	\$120,000
02096	2008-2009	Irrigation System Upgrade/Water Saving	\$125,000	\$125,000	\$125,000	\$125,000	\$0	\$500,000
02101	2008-2009	West Beach Promenade Balustrade	\$250,000	\$0	\$0	\$0	\$0	\$250,000

Capital Works Projects Approved - 5 Years Program (Finance Report)

Capital Works Project Management Report

Project ID	Year	Project Name	5 Years Budget					Total Expenditure
			Year 1	Year 2	Year 3	Year 4	Year 5	
02099	2008-2009	Foreshore Minor Infrastructure Improvement Program	\$100,000	\$125,000	\$150,000	\$150,000	\$150,000	\$675,000
02167	2008-2009	St Kilda Foreshore Promenade (Brookes Jetty to Marina Reserve) Design Stage	\$0	\$100,000	\$2,000,000	\$0	\$0	\$2,100,000
00291	2003-2004	Restoration of the South African War Memorial	\$0	\$500,000	\$0	\$0	\$0	\$500,000
02175	2008-2009	Unallocated Renewals - Parks	\$0	\$0	\$0	\$2,500,000	\$0	\$2,500,000
TOTALS FOR RENEWAL:			\$2,621,000	\$2,100,000	\$3,525,000	\$3,025,000	\$400,000	\$11,671,000
TOTALS FOR PARKS AND OPEN SPACE:			\$7,979,600	\$5,614,700	\$6,825,000	\$5,825,000	\$2,700,000	\$28,944,300

Capital Works Projects Approved - 5 Years Program (Finance Report)

Capital Works Project Management Report

Project ID	Year	Project Name	5 Years Budget					Total Expenditure
			Year 1	Year 2	Year 3	Year 4	Year 5	
ROADS								
ENHANCEMENT								
02108	2008-2009	Coventry Street Streetscape Upgrade	\$50,000	\$450,000	\$1,200,000	\$0	\$0	\$1,700,000
02111	2008-2009	Port Melbourne Streetscape Works – Rouse Street	\$100,000	\$400,000	\$0	\$0	\$0	\$500,000
02160	2008-2009	Carlisle Street - Streetscape Improvements - Final Stage	\$130,000	\$0	\$0	\$0	\$0	\$130,000
02112	2008-2009	Fitzroy Street Masterplan Implementation (Stage 1 Lighting Upgrade)	\$130,000	\$250,000	\$250,000	\$0	\$0	\$630,000
02107	2008-2009	Park Street Streetscape Upgrade	\$0	\$300,000	\$0	\$0	\$0	\$300,000
02178	2008-2009	Unallocated Enhancements - Roads	\$0	\$0	\$0	\$1,500,000	\$0	\$1,500,000
TOTALS FOR ENHANCEMENT:			\$410,000	\$1,400,000	\$1,450,000	\$1,500,000	\$0	\$4,760,000
NEW WORKS								
02114	2008-2009	Cleve Plaza & Jacka Crossing – St Kilda Edge	\$2,950,000	\$0	\$0	\$0	\$0	\$2,950,000
02087	2008-2009	Pedestrian Safety and Walkability Improvements - Station St/Turville Place	\$110,000	\$0	\$0	\$0	\$0	\$110,000
02088	2008-2009	Inkerman/Pakingham Pedestrian Streetscape Improvement - Stage 1	\$120,000	\$90,000	\$90,000	\$90,000	\$90,000	\$480,000
02090	2008-2009	Local Area Traffic Improvements - Munro and Johnson Street	\$75,000	\$50,000	\$50,000	\$50,000	\$50,000	\$275,000
02102	2008-2009	St Kilda's Edge – Foreshore Connections. Jacka Boulevard Bike Lanes (Mary St – Pier Rd Sth)	\$300,000	\$0	\$0	\$0	\$0	\$300,000
02119	2008-2009	Clarendon St Pedestrian Safety & Mobility Improvements	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000
02089	2008-2009	Pedestrian Safety & Facilities Improvements – Bridport St/Montague Street	\$0	\$80,000	\$0	\$0	\$0	\$80,000
02103	2008-2009	Cecil Street Bike Way Concept Development	\$0	\$50,000	\$0	\$0	\$0	\$50,000
02151	2008-2009	South Melbourne Market - York Street Carpark and Storm Water Storage Tanks	\$0	\$100,000	\$6,800,000	\$0	\$0	\$6,900,000
02169	2008-2009	Local Area Traffic Improvements - Chapel St/dickens St	\$0	\$50,000	\$0	\$0	\$0	\$50,000
02174	2008-2009	Unallocated New Works - Roads	\$0	\$0	\$0	\$500,000	\$0	\$500,000
TOTALS FOR NEW WORKS:			\$3,555,000	\$670,000	\$7,190,000	\$890,000	\$390,000	\$12,695,000
RENEWAL								

Capital Works Projects Approved - 5 Years Program (Finance Report)

Capital Works Project Management Report

Project ID	Year	Project Name	5 Years Budget					Total Expenditure
			Year 1	Year 2	Year 3	Year 4	Year 5	
02133	2008-2009	Road Rehabilitation Program 08/09	\$1,000,000	\$1,500,000	\$2,000,000	\$2,000,000	\$2,500,000	\$9,000,000
02134	2008-2009	Road Resurfacing Program 08/09	\$1,350,000	\$1,350,000	\$1,350,000	\$1,350,000	\$1,350,000	\$6,750,000
02139	2008-2009	Kerb & Channel Rehabilitation Program 08/09	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$4,000,000
02140	2008-2009	Right of Way Rehabilitation Program 08/09	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$3,000,000
02141	2008-2009	Roads to Recovery (R2R) Program 08/09	\$180,000	\$0	\$0	\$0	\$0	\$180,000
TOTALS FOR RENEWAL:			\$3,930,000	\$4,250,000	\$4,750,000	\$4,750,000	\$5,250,000	\$22,930,000
TOTALS FOR ROADS:			\$7,895,000	\$6,320,000	\$13,390,000	\$7,140,000	\$5,640,000	\$40,385,000

Project ID	Year	Project Name	5 Years Budget					Total Expenditure
			Year 1	Year 2	Year 3	Year 4	Year 5	

SIGNAGE AND STREET FURNITURE

NEW WORKS

02113	2008-2009	Neighbourhood Activity Centres: Gateway Signage - Stage 1	\$50,000	\$100,000	\$0	\$0	\$0	\$150,000
02147	2008-2009	Street Signage and Furniture New Works Program 08/09	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
02162	2008-2009	Parks Signage and Furniture New Works Program 08/09	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
02179	2008-2009	Pocket Parks for People	\$200,000	\$0	\$0	\$0	\$0	\$200,000
02100	2008-2009	Port Melbourne Pedestrian Signage	\$0	\$150,000	\$0	\$0	\$0	\$150,000
TOTALS FOR NEW WORKS:			\$450,000	\$450,000	\$200,000	\$200,000	\$200,000	\$1,500,000

RENEWAL

02148	2008-2009	Parks Signage and Furniture Renewal Works Program 08/09	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
02149	2008-2009	Street Signage Renewal Program 08/09	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$575,000
02150	2008-2009	Litter Bin Renewal Program 08/09	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
TOTALS FOR RENEWAL:			\$265,000	\$265,000	\$265,000	\$265,000	\$265,000	\$1,325,000
TOTALS FOR SIGNAGE AND STREET FURNITURE:			\$715,000	\$715,000	\$465,000	\$465,000	\$465,000	\$2,825,000

Project ID	Year	Project Name	5 Years Budget					Total Expenditure
			Year 1	Year 2	Year 3	Year 4	Year 5	

TERRITORY

LAND

02166	2008-2009	Land Purchase - St Kilda Family & Childrens Centre	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
TOTALS FOR LAND:			\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
TOTALS FOR TERRITORY:			\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000

Capital Works Projects Approved - 5 Years Program (Finance Report)

Capital Works Project Management Report

Project ID	Year	Project Name	5 Years Budget					Total Expenditure
			Year 1	Year 2	Year 3	Year 4	Year 5	
GRAND TOTAL:			\$25,708,600	\$27,558,700	\$23,469,000	\$19,569,000	\$11,844,000	\$108,149,300

Capital Works Projects LIST by Category (Council Report)

PARAMETERS: Status: Proposed 08/09

Capital Works Project Management Report

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score	
BUILDINGS														
ENHANCEMENT														
02122	Betty Day Community Centre (Stage 2)	Improvements and expansions are proposed for the Betty Day Community Centre (BDCC) including the improvements to the Occupational Health & Safety functionality of the centre and improvements to the current community space and increasing the amount of space available. The Community Hubs policy Mean CH&S requirements (07/08) Stage 1 - Design Phase (09/09) Stage 2 - Construction Phase	\$1,600,000	\$1,600,000	\$1,600,000	\$0	\$0	\$0	\$0	\$10,000	Community Hubs Policy.	Approved	79	
02120	St Kilda Library Upgrade Concept Development	This proposal is for funding to support a project to analyse the current spatial and service capacity of the St Kilda library, identify gaps restricting future service development and delivery, and develop schematic options for further design development. The focus is on enhancement of both the library's physical and digital spaces. Importantly, this project would also include assessment of how best to treat the forecourt area on Carlisle Street, in order to both physically and strategically link the library with the newly redeveloped St Kilda Town Hall. Key drivers for this proposal are the core themes that underpin the Creative Futures Strategy currently being developed within Culture & Recreation. These are: <ul style="list-style-type: none"> • Community Creating Content • Attracting Arts and Culture, and • Creating Frameworks for Meaning PPLS Strategic Plan 2005-08	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	PPLS Strategic Plan 2005 - 2008	New Project	76
02124	Elwood Park Sports Pavilion Redevelopment	This proposal is for the redevelopment of the Elwood Park Sports Pavilion, Elwood Reserve. The project will redevelop the pavilion to be a multi-use facility, suitable for a variety of tenant clubs, target groups and members of the community that will result in increased participation. The Elwood Park Sports Pavilion Redevelopment Major Project is the highest priority on the Sport & Recreation 5 year Strategic Resource Plan Council Plan 2005-2009 Elwood Foreshore & Recreation Reserves Management Plan 2005 (Elwood Facility Feasibility Study) Elwood Park User Needs Analysis 2004 Council's Sport & Recreation Strategy 2007 Council's Sport and Recreation Service Review 2006 Open Space Strategy July 2006 Community Hubs Policy Stage 1 (08/09) - \$1M, Stage 2 (09/10) - \$1M (TOTAL PROJECT COST \$2M)	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$3,000	Elwood Foreshore Management Plan	Approved	71	
02118	St Kilda Family and Childrens Centre	This proposal is an extension of the works planned at St Kilda Child Care Centre. The aim is to create one central entry for all services, upgrade the playgroup and waiting rooms, create a third consulting room and disabled toilet facilities. Council's Municipal Early Years Plan (MEY/P) for integrated services and Whole of Child Policy, Community Hubs Policy, Occupational Health and Safety Standards Stage 1 (08/09) - \$1M, (700K funded from reserves) Stage 2 (09/10) - \$61M (TOTAL PROJECT COST \$7M) Federal and State Funding opportunities.	\$1,000,000	\$1,000,000	\$300,000	\$0	\$700,000	\$0	\$0	\$10,000	Municipal Early Years Plan	New Project	68	

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score	
NEW WORKS														
02116	Public Toilet Strategy	This project comprises design and construction of one facility in the Fitzroy Street Commercial Precinct and the design of Middle Park Beach toilet. This project will implement the program outlined within the City of Port Phillip, 'Public Toilet Strategy, to develop and upgrade an accessible network of public toilets across the city. Council Plan 2007/08: Public Toilet Strategy 2007 - 2011 Fitzroy Street Taskforce. Economic Development and Tourism Strategies Stage 1 (07/08) \$50K, Stage 2 (08/09) - \$380K, Stage 3 (09/10) - \$680K, Stage 4 (10/11) \$680K, Stage 5 (11/12) - \$680K. (TOTAL PROJECT COST \$2,410K).	\$380,000	\$380,000	\$380,000	\$0	\$0	\$0	\$0	\$0	\$20,000	Public Toilet Strategy	Programmed 07/08	77
TOTALS FOR ENHANCEMENT:			\$3,700,000	\$3,700,000	\$3,000,000	\$0	\$700,000	\$0	\$0	\$23,000				
02123	Gasworks Performing Arts Upgrade - Design	To develop a Concept Plan (to include architecture plans, evaluations, designs, detailed drawings and suggested costing) for the upgrade of the main Gasworks building, in particular the performing arts facilities, that will render the premises fit for their intended use and increase future usage and revenue capabilities. The Council Plan Community Plan Arts Plan/Creative City Strategy	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$5,000	Community Plan	New Project	74	
02154	South Melbourne Market Power Substation	The South Melbourne Market Substation has reached its allocated power limit. There is currently a high risk to council due to the possibility of power outages which may result in loss of stock, loss of amenity and a downturn in customers. Construct a substation (300-630 amps) outside food hall and redirect approx. 400 amps of power used by the food hall to the new, smaller substation. The South Melbourne market substation has reached its allocated power limit and existing cabling and circuit breakers will not cope with any load increases. It is therefore necessary to upgrade the existing substation to cope with increasing power demands.	\$300,000	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$2,000	Risk Management	New Project	70	
02117	Southport Life Saving Club (Design) Stage 2	To prepare a detailed design for a new building to house life saving services at South Melbourne / Port Melbourne Foreshores. Project follows on from the South Port Feasibility and Design Project conducted in 2007 funded jointly by SRV and CAPP, and hence forms a Stage 2 of a 3 Stage project to develop a new building in the location. The construction will consist of State Government, Life Saving Victoria and Private Partnership. FUNDING: 2008/09 - \$150K, 2009/2010 - \$1.5M, TOTAL COUNCIL CONTRIBUTION - \$1.65M	\$150,000	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	Life Saving clubs Strategy	Approved	68	
TOTALS FOR NEW WORKS:			\$930,000	\$930,000	\$930,000	\$0	\$0	\$0	\$0	\$27,000				
RENEWAL														

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score
02121	Urban Studies Centre @ Emerald Hill Library	This proposal to fund the development of the Urban Studies Centre (USC) at Emerald Hill will create a vibrant new facility in an underutilised council owned building, offering much sought after heritage services, much revered library services and a much needed investment in local cultural identity. The project has been evolving over several years and has included extensive public consultation. It is now ready to proceed to the construction phase and is listed in the organisational 5 year plan for capital works. The USC is an innovative concept unique to its location. Its key drivers and functions include: Developing a locally based Urban Studies Centre Providing greater access to COPP heritage collections and resources Providing dedicated space for exhibitions/events/activities to showcase urban history and the City's hidden wealth of heritage resources	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0	Library Strategic Plan 2005-2008	New Project	63
02143	Building Condition Audit - Rectification of defects	Rectification of reported defects and compliance works identified from the Building Condition Audit. Includes compliance projects from the five year plan previously identified and re-prioritised in accordance with the audit - prioritised according to condition and community use. Stage 1 (05/06) - \$500k, Stage 2 (06/07) - \$1.1M, Stage 3 (07/08) - \$0.8M, Stage 4 (08/09) - \$1.0M. TOTAL PROJECT COST \$3.4M.	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	Building Condition Audit	Approved	
TOTALS FOR RENEWAL:			\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0	\$10,000			
TOTALS FOR BUILDINGS:			\$6,130,000	\$6,130,000	\$5,430,000	\$0	\$700,000	\$0	\$0	\$60,000			

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score
CAPITAL PROJECTS													
PLANNING AND IMPLEMENTATION													
02165	Future Capital Works Projects	This proposal is for funding for future capital work projects. It includes architectural and civil design, obtaining permits, and cost planning.	\$239,000	\$239,000	\$239,000	\$0	\$0	\$0	\$0	\$0		New Project	
TOTALS FOR PLANNING AND IMPLEMENTATION:			\$239,000	\$239,000	\$239,000	\$0	\$0	\$0	\$0	\$0			
TOTALS FOR CAPITAL PROJECTS:			\$239,000	\$239,000	\$239,000	\$0	\$0	\$0	\$0	\$0			

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score
DRAINAGE													
ENHANCEMENT													
02155	Drainage Enhancement Works	Works prioritised according to STAMPS and Drainage Studies. Proposed works for 2008/09 include Barak Road, Farnell Street, McGregor Street, Kerferd Road, Moore Street and St Kilda Road ONGOING FUNDING: 2008/09 - \$500K, 2009/10 - \$750K, 2010/11 - \$750K, 2011/12 - \$1M, 2012/13 - \$1M. TOTAL COUNCIL CONTRIBUTION FOR NEXT 5 YEARS: \$4.05M	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0	SIAMP - Drains	Approved	
TOTALS FOR ENHANCEMENT:			\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0			
RENEWAL													
02146	Drainage Minor Improvement Program	Renewal and upgrade of isolated sections of drainage to address localised flooding issues. Works prioritised based on STAMPS, drainage studies and customer requests. ONGOING FUNDING: 2008/09 - \$200K, 2009/10 - \$100K, 2010/11 - \$100K, 2011/12 - \$100K, 2012/13 - \$100K. TOTAL COUNCIL CONTRIBUTION FOR NEXT 5 YEARS - \$600K	\$200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0	SIAMP - Drains	Approved	
TOTALS FOR RENEWAL:			\$200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0			
TOTALS FOR DRAINAGE:			\$700,000	\$700,000	\$700,000	\$0	\$0	\$0	\$0	\$0			

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score	
FOOTPATHS														
RENEWAL														
02135	Footpath Rehabilitation Program 08/09	Renewal and resurfacing of Council's public footpath network to prolong asset life and address public safety issues Effective stewardship of council's assets to ensure the lifecycle costs are minimised and that trip hazards and defects are appropriately addressed Council Plan – effective service and council stewardship Physical Asset Management Policy Council Strategic Resource Plan – Funding committed by Council to fund the renewal of assets. Renewal budget requirement based on: 441km footpaths, average age between resurfacing 30 years, therefore 15km per year average, assume average width 1.75m and cost \$50/m ² Footpaths approximately 80% asphalt, 20% concrete and 1% other. Renewal demand driven by tree root damage, building works, soil movement and oxidation of asphalt. ONGOING FUNDING: 2008/09 - \$1.3M, 2009/10 - \$1.3M, 2010/11 - \$1.3M, 2011/12 - \$1.3M, 2012/13 - \$1.3M TOTAL COUNCIL CONTRIBUTION FOR NEXT 5 YEARS - \$6.5M	\$1,300,000	\$1,300,000	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$0	SIAMP - Roads/PMS	Approved	
TOTALS FOR RENEWAL:			\$1,300,000	\$1,300,000	\$1,300,000	\$0	\$0	\$0	\$0	\$0			\$0	
TOTALS FOR FOOTPATHS:			\$1,300,000	\$1,300,000	\$1,300,000	\$0	\$0	\$0	\$0	\$0			\$0	

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score
ENHANCEMENT													
02144	Gasworks Park Remediation	Remediation works plus additional infrastructure works such as lighting, playgrounds etc. To be staged over 8 years. Funding source will be from Reserves. Stage 1 (06/07) \$200K, Stage 2 (07/08) - Environmental Audit \$300K, Stage 3 (08/09) \$2.5M, Stage 4 (09/10) \$2.3M, Stage 5 (10/11) \$2.3M, Stage 6 (11/12) \$2.3M, Stage 7 (12/13) \$2.3M. TOTAL PROJECT \$12.2M	\$2,500,000	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$0	\$0	Gas Works Master Plan	Approved	95
02157	St Kilda Foreshore Promenade and Pier Entry Stage 3	To implement a staged program of works in accordance with the recommendations of the St Kilda UD. Included is a transfer of funding to the value of \$500K from the A.W. Walker House project. The first stage of the foreshore promenade works has been divided into precincts: 1) Pier Entry to Sea Baths (\$3,273,000) 2) Sea Baths to Catani Arch (\$3,109,000) 3) Catani Arch to Brooks Jetty (\$1,091,000) 4) Pier Road pedestrianisation (\$240,000) 5) Additional Works Agreed to at Budget Review 07/08 (\$300,000) Total \$8,013M The proposed works will improve the amenity of the foreshore and include an upgrade and realignment of the pedestrian/bike paths, improved beach access, pier entry improvement works, traffic treatments and landscaping. Stage 1 (05/06) - \$1,34M, Stage 2 (06/07) - \$2.6M (funded from resort and recreation reserve), Stage 3 (07/08) - \$2.6M (\$2.3M funded from resort and recreation reserve plus additional funding of \$300K Council contribution agreed to at budget review 07/08) Stage 4 (08/09) \$1,473M, NEW TOTAL PROJECT COST \$98,013M.	\$1,473,000	\$1,473,000	\$0	\$1,473,000	\$0	\$0	\$0	\$0	St Kilda Edge	Approved	87
02093	Garden City Reserve Upgrade Stage 1	To develop a final design encompassing – (tree / plant planting, concrete paths and granitic sand paths, lights, furniture & provision for passive sports) To upgrade and increase the path network throughout Garden City Reserve To install CPPP standard furniture throughout Garden City Reserve Further proposals (Stage 1 \$280K 08/09 – Design / Soil testing/ Paths / Furniture/Irrigation) / Stage 2 \$220K 09/10 – Planting trees and vegetation & turf in line with design) (Stage 3 \$110K 10/11 – Lighting & historic markers / interpretation) Justification: MEYP - Creating a Child Friendly Port Phillip 2005-2009 Playground Strategy 2006-2012 Open Space Strategy 2006 Council Plan 2005-2009 Walk Plan 2005-2020	\$280,000	\$280,000	\$280,000	\$0	\$0	\$0	\$0	\$0	Open Space Strategy 1998	New Project	75

Project ID	Project Name	Project Description	Total Project Cost	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score	
02105	North Port Oval Master Plan Implementation	Detailed Design for Stage One of the Master Plan that will ensure the facility is fit for purpose, provide opportunities to increase participation relevant to the venue and provide an opportunity for Port Melbourne Football Club to reconnect with the Port Melbourne local community. Council's Corporate Plan 2005-2009 Council's Sport and Recreation Service Review 2006: Sport and Recreation 5 Year Strategic Resource Plan 2006 (proposed) Council's Sports Policy 2003: Values and Goals Council's Sport & Recreation Strategy 1998 Master Plan for Port Melbourne Cricket Ground 2006 FUNDING: 2008/09 - \$250K, 2010/11 - \$1M, 2011/12 - \$500K - TOTAL COUNCIL CONTRIBUTION - \$1.75M SUBJECT TO EXTERNAL FUNDING : DEVELOPERS: \$5M, STATE GVVNT - \$500K, OTHER PMFC & FV - \$1.8M TOTAL PROJECT COST: \$9.05M	\$250,000	\$250,000	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	Sport and Recreation Strategy	New Project	66
NEW WORKS			\$4,503,000	\$4,503,000	\$2,780,000	\$1,723,000	\$0	\$0	\$0	\$5,000				
02091	Sandridge Beach Promenade – Final Stage	To build a network of transverse granitic sand paths through soft indigenous landscapes To open the linear landscape and create vistas to the ocean via a more transverse landscape in line with existing openings in the post & rail fence from The Boulevard To create bigger more functional grassed open spaces To improve the turf condition in all open spaces To install park furniture (COPP standard) To relocate, reduce & upgrade the play equipment To install 27 environmentally sensitive 'Type A' luminaire lights along the promenade Sandridge Master Plan 2002 Open Space Strategy 2006 Municipal Strategic Statement (July 2007) Vision for Port Melbourne & Garden City DRAFT – Sustainable Lighting Action Plan 2007	\$455,600	\$455,600	\$455,600	\$0	\$0	\$0	\$0	\$0	\$10,000	Sandridge Foreshore Masterplan	New Project	74
02171	Beacon Cove Landscape Works	The appropriate upgrade to existing and future open space assets in Beacon Cove. Works consist of estimated additional contract payment for maintenance of new open space assets per annum. Estimated cost of tree removal & replacement of Ficus & Cypress, Grass reinstatement of current open space areas (includes water and establishment costs), Install granitic sand path in front of gym and entrance to Station Pier – Waterfront Place centre medium	\$400,000	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0		New Project	
TOTALS FOR NEW WORKS:			\$855,600	\$855,600	\$855,600	\$0	\$0	\$0	\$0	\$10,000				

RENEWAL

Project ID	Project Name	Project Description	Total Project Cost	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score
02106	Adventure Playgrounds Update Program 2008/2009	The project will focus on ongoing upgrades at St Kilda and Skirmers Adventure Playgrounds to enable compliance with all required standards. Proposed works at St Kilda include redevelopment of the Pond and Community Areas and replacement of the Flying Fox and proposed works at Skirmers include construction of a new obstacle course to replace the lying fox. Compliance with Occupational Health & Safety Legislation, Australian Adventure Playground Standards (AS2555), Adventure Playground Physical and Service Guidelines 2006, City of Port Phillip Independent Building Audit reports and where appropriate with Australian Standards for Playground Safety 2004 (AS4685). This proposal fits with 4 of the 6 strategic objectives within the 4 Year Council Plan 2007/08 and with 3 of the Top Ten Priorities for action in the Community Plan 2007 – 2017, Council Plan and the recommendations of the Playground Strategy April 2007	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$1,000	Building Condition Audit	New Project	91
02092	Garden City Reserve Play Space Upgrade	To upgrade the 15 year old play equipment To increase the play space footprint by 294m ² To provide better play experience for all ages and allow for 2 to 3 hour visits in this neighbourhood park MEYP - Creating a Child Friendly Port Phillip 2005-2009 Playground Strategy 2006-2012 Open Space Strategy 2006	\$156,000	\$156,000	\$156,000	\$0	\$0	\$0	\$0	\$0	Playgroup Strategy 2006	New Project	81
02094	Calani Gardens Play Space & Picnic area upgrade	To consolidate & upgrade the 32 year old play equipment & picnic furniture in order to gain more open space in line with the Calani Gardens Master Plan 2001. To upgrade the lava rock shelter to improve its aesthetic and function as part of the picnic & BBQ facilities. Justification: MEYP - Creating a Child Friendly Port Phillip 2005-2009 Playground Strategy 2006-2012 Open Space Strategy 2006	\$110,000	\$110,000	\$110,000	\$0	\$0	\$0	\$0	\$0	Playgroup Strategy 2006	Approved	81
02095	Jacoby Reserve Play Space Upgrade	To upgrade the play equipment with new To increase the play space footprint by 20m ² To provide better play experiences for all ages and allow for 2 to 3 hour visits in this neighbourhood park To improve sight lines and access into the park from surrounding facilities MEYP - Creating a Child Friendly Port Phillip 2005-2009 Playground Strategy 2006-2012 Open Space Strategy 2006	\$60,000	\$60,000	\$60,000	\$0	\$0	\$0	\$0	\$0	Open Space Strategy 1998	New Project	81
02104	Sports Facilities Improvement Program	This program will provide minor improvement projects on a number of sports reserves and facilities, and will significantly reduce water use at sports facilities in the City of Port Phillip This program has been developed to ensure that sports facilities are fit for purpose, use of sports facilities is increased, water usage is reduced and functional infrastructure is provided for the community. Council Plan 2005-2009 Council's Sport & Recreation Strategy 2007 Council's Sport and Recreation Service Review 2006 Sustainable Environment Strategy 2007 Open Space Strategy July 2006 Open Space Strategy 2006 Ongoing funding: (08/09) 250K, (09/10) 250K, (10/11) 250K, (11/12) 250K, (12/13) 250K. TOTAL Funding over next 5 years: 1.25M	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$500	Sport and Recreation Strategy	New Project	77

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score	
02132	Elwood Foreshore Management Plan	<p>Landscape, civil, electrical and lighting works to implement the 3rd construction phase of the Elwood Foreshore Management Plan 2005. Proposed works include:</p> <ul style="list-style-type: none"> • Demolition of northern carpark and roadway connecting northern and southern carparks • Renewal of northern carpark • Renewal of roadway connecting northern and southern carparks • W/SUD works to roadway connecting northern and southern carparks to capture and treat runoff • New electrical works to establish new supply to all foreshore assets and buildings within scope of works and replace existing infrastructure • New carpark lighting to northern carpark and roadway • New lighting to pedestrian promenade within scope of works • Council plan 2005-2009 • Elwood Foreshore Management Plan 2005 • Open Space Strategy 2006 • Elwood Foreshore Precinct Concept Design • DRAFT Sustainable Public Lighting Action Plan 2007 <p>FUNDING: 2008/09 - \$1M, 2009/10 - \$1M, 2010/11 - \$1M, TOTAL COUNCIL CONTRIBUTION - \$3M</p>	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$5,000	Elwood Foreshore Management Plan	Approved	75
02145	Greening Port Phillip - Tree Planting & Associated Works	<p>Proposal Description To develop a more 'green' city To develop a better network of tree streets that connect people with open space To develop sustainable streetscapes To increase the number of trees in streets throughout the city</p> <p>Project Justification In 2004 the Greening Port Phillip taskforce was developed to plant a net increase of 1000 new street trees throughout the city over a 5 year period. As a result of that commitment from 2004 through to 2006 - 3000 new street trees were planted. (in 2007 due to drought tree planting was on hold) Council's commitment to this tree planting program has been met with strong community support and streets / roads that had new trees planted look fantastic. They have not only improved the amenity of the street and surrounds but also given a quality feel to areas that previously felt degraded.</p>	\$200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$42,000	Greening Port Phillip Street Tree Strategy	Approved	72
02159	ST Kilda Road, Dandenong Road to Dorcas Street - Tree Planting Final Stage	<p>To develop and implement a management plan for the staged removal and replacement of trees and an appropriate maintenance regime. The aim is to create a boulevard of consistent and quality tree planting by removing trees which are dead, performing poorly or inappropriate for site conditions and replacing them with appropriate tree species.</p> <p>Stage 1 (06/07) - \$120K, Stage 2 (07/08) - \$120K, Stage 3 (08/09) - \$120K, TOTAL PROJECT COST \$360K.</p>	\$120,000	\$120,000	\$120,000	\$0	\$0	\$0	\$0	\$0	\$3,000	Street Tree Policy	Scheduled 08/09	71
02096	Irrigation System Upgrade/Water Saving	<p>To investigate, map, repair and replace irrigation systems & components in gardens where required to improve water use and upgrade ageing infrastructure</p> <p>To develop long term irrigation plans and systems toward more sustainable gardens</p> <p>Drought Response Plan 2007 DRAFT Tree Policy 2007-2012 Water Map Plans 07 For Sites using in Excess of 10 Mega litres Per Year Stage 1 (8/09) 125K, Stage 2 (9/10) 125K, Stage 3 (10/11) 125K, Stage 4 (11/12) 125K, TOTAL \$500K</p>	\$125,000	\$125,000	\$125,000	\$0	\$0	\$0	\$0	\$0	-\$2,000	Drought Response Plan 2007	New Project	68

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score
02101	West Beach Promenade Balustrade	Renew the concrete balustrade adjacent to West Beach Pavilion. The concrete balustrade adjacent to West Beach Pavilion is in very poor condition. It is suffering from concrete cancer with associated cracking, spalling and failure of concrete. Some sections of balustrade have been removed and others reinforced with steel inserts. The balustrade is unsightly and a potential public liability hazard. As part of the West Beach Pavilion Development agreement the developer is required to renew 50m of balustrade. The developer has obtained competitive quotes to renew the asset and it is the intention that Council fund the remaining 100m of balustrade. The proposal fits within asset renewal strategies and the Council Plan strategic objective of renewing of our special places.	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0	Condition Report	New Project	67
02099	Forshore Minor Infrastructure Improvement Program	Funds minor infrastructure improvements required on the Forshore that arise through the year. These improvements include Forshore bench seats, drinking fountains, sea wall repairs and replacements, minor path improvements and risk reductions, and rubbish bins and bin holders. Forshore Management Plan Ongoing project (08/09)-100K, (09/10)-125K, (10/11)-150K, (11/12)-150K, (12/13)-150K. TOTAL over next 5 years - \$675K	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$4,000	Forshore Management Plan	New Project	66
TOTALS FOR RENEWAL:			\$2,621,000	\$2,621,000	\$2,621,000	\$0	\$0	\$0	\$0	\$53,500			
TOTALS FOR PARKS AND OPEN SPACE:			\$7,979,600	\$7,979,600	\$6,256,600	\$1,723,000	\$0	\$0	\$0	\$68,500			

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score	
ROADS														
ENHANCEMENT														
02108	Conventry Street Streetscape Upgrade	This project will comprise of detailed design for: Street lighting; New street furniture; Signage presentation and consistency (and rationalisation where appropriate); New surface materials through sections of the street, and replacement and infill streetscape planting. Council Plan (2007-2008) Community Plan Sh Melbourne Central: Structure Plan & Implementation Strategy (Nov 2005 South Melbourne Central Streetscape Masterplan (June 07) Port Phillip Green House Reduction Strategy/2006 Port Phillip Open Space Strategy 2006 Port Phillip Activity Centres Strategy/2006 FUNDING: 2008/09 - \$50K, 2009/10 - \$1,65M. TOTAL COUNCIL CONTRIBUTION - \$1.7M	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$500	Approved	78	
02111	Port Melbourne Streetscape Works - Rouse Street	To design a central median between Bay and Princess Streets which includes: W/SUD design including native plantings to meet the masterplan theme and knowledge gained thru works undertaken in this area over the last 5 years. Redesign of intersection treatments to facilitate better pedestrian connections to the beach road, foreshore and Bay Street. Undertake works as necessary along the footpath alignments to improve efficiency and aesthetic qualities to foster better pedestrian amenity. Introduction of a consistent tree canopy that better reflects the scale of this space and provides shade and wind protection. Installation of street furniture (CoPP standard). Redesign street lighting for safety and increased urban amenity. To survey foreshore connecting streets from Rouse Street to beach st. Provision of a landscape plan for Bay street from Rouse to Beach street – planting design to the central median and trees to existing footpaths. Port Melbourne Masterplan and Streetscape Study Improvements – September 1998 Port Melbourne Waterfront Revisitisation 2005 FUNDING: 2008/09 - \$100K, 2009/10 - 400K. TOTAL COUNCIL CONTRIBUTION - \$500K	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$2,000	Port Melbourne Masterplan and Streetscape Improvem	New Project	74
02160	Carlisle Street - Streetscape Improvements - Final Stage	Streetscape improvements in Carlisle Street between Brighton Road and Chapel Street. Stage 1 includes the development of the Town Hall public plaza \$548,000 and Library/forecourt \$110,000. Stage 2 includes the Town Hall approach path and Carlisle Streetscape \$130,000.	\$130,000	\$130,000	\$130,000	\$0	\$0	\$0	\$0	\$2,000	Town Halls Strategy	Approved 07/08	67	

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trams.	Other Reserve Trainers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score
02112	Fitzroy Street Masterplan Implementation (Stage 1 Lighting Upgrade)	This project will comprise of an upgrade to street lighting. The Fitzroy Street Masterplan Implementation (Stage 1 Lighting Upgrade) is required within the 2008/09 capital works program to address concerns relating to safety issues within the Fitzroy Street commercial precinct, identified through the Fitzroy Street Taskforce. This project is principally a crime prevention measure. It will improve lighting and security, whilst also contributing to improved visual amenity within this night precinct. Lighting Audit: Fitzroy Street St Kilda Sustainable Public Lighting Action Plan (Draft Dec 2007) Port Phillip Activity Centres Strategy 2006 Port Phillip Tourism Strategy 2007	\$130,000	\$130,000	\$130,000	\$0	\$0	\$0	\$0	\$5,000	Fitzroy Street Master Plan	New Project	65
NEW WORKS			\$410,000	\$410,000	\$410,000	\$0	\$0	\$0	\$0	\$9,500			

TOTALS FOR ENHANCEMENT: \$410,000 \$410,000 \$410,000 \$0 \$0 \$0 \$0 \$9,500

02114	Cleve Plaza & Jacka Crossing – St Kilda Edge	Creation of an enhanced public space for people – targeting improved facilities and service for pedestrians, cyclists and tram patrons. The project has been known to council for the past 2 years and the most recent briefing notes to Council and SKE Committees are in attachments. This project is central to the strategic directions outlined in the St Kilda Urban Design Framework and Melbourne 2030. It seeks to improve pedestrian connections between Fitzroy St and the St Kilda Forester/ Harbour and the proposed Triangle Site development through urban design initiatives and an integrated raised platform tram stop. Raised platform stops are currently being installed across the network in alignment with federal DDA (Disability Discrimination act) requirements for all stop to be DDA accessible by 2020. Key St Kilda Edge project, Sustainable Transport Policy – Walk Plan 2005 – 2010, Cycle Plan 2005 – 2010, Road User Safety Strategy 2002 – 2007, Parking Plan – Towards 2010, Public Transport Strategy 2002 and the Sustainable Transport Policy Framework 2003, City of Port Phillip Tram Stop Refurbishment Program 2007 – 2017 Melbourne 2030, State Government Sustainable Transport policy – namely MoTC (Meeting our Transport Challenges) and the Metropolitan Transport Plan – and walking, cycling and public transport programs. Consistency with Council's Community Health and Development Program Consistency with Council's Economic Development Strategy Strategy FUNDING REQUIREMENTS 2008/09: (NEW FUNDING) - \$988K, (SUSTAINABLE TRANSPORT) - \$1M, (OTHER RESERVES) - \$512K (TOTAL COUNCIL CONTRIBUTION - \$2.5M), PLUS POTENTIAL EXTERNAL INCOME FROM YARRA TRAMS - \$450K. PROJECT COST: \$2.95M	\$2,950,000	\$2,500,000	\$988,000	\$0	\$512,000	\$1,000,000	\$450,000	\$10,000	St Kilda Edge	Approved	85
02087	Pedestrian Safety and Walkability Improvements - Station St/Turville Place	Installation of 2 raised pavement pedestrian zebra crossings at the roundabout and adjustments to walk way in the park to better lead to the crossings. Design & installation of park lighting from the light pole to the intersection. Council's Walking Plan 2005-2010 Road User Safety Strategy 2002-2007 Council Disability Action Plan 2003-2008 Sustainable Transport Framework	\$110,000	\$110,000	\$110,000	\$0	\$0	\$0	\$0	\$1,000	Walk Plan 2005-2010	New Project	70

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score	
02088	Inkerman/Pakingsham Pedestrian Streetscape Improvement - Stage 1	This project will comprise of two components: Detailed Design Component - for improved pedestrian connection, and future streetscape upgrade of Inkerman Street. The design is required to ensure a coordinated approach is achieved between pedestrian safety, traffic improvements and the place making objectives arising for the local area. Upon completion of a concept design, Council will commence installation pedestrian refuge/s consisting of long life line marking, coloured pavement and small traffic islands. Construction component: - The establishment of a high quality graffiti gallery to negate graffiti and vandalism. - Removal of existing graffiti in preparation for murals. Subsequent clear graffiti barriers. - Public lighting. - Directional signage. - Relaying dulstone at laneway entries to minimise trip hazards. - Planting. - Screening to fence lines. Project Justification Pakingsham Lane is of significance as it is a threatening environment, providing a key pedestrian link between public housing, a community Hub, the PCYC (Police & Community Youth Club) back towards the Carlisle Street Civic Precinct and Shopping area. This project will also provide a partnership between local young people, Council in a high use laneway. The project will provide beautification and reclamation of a currently threatening laneway, and provide a demonstrable solution to prevent graffiti in an areas of high need. Council's Walking Plan 2005-2010 Road User Safety Strategy 2002-2007 Sustainable Transport Framework Stage 1 - \$120K (08/09), Stage 2 - \$90K (09/10), Stage 3 - 90K (10/11), Stage 4 - 90K (11/12), Stage 5 - 90K (12/13)	\$120,000	\$120,000	\$120,000	\$0	\$0	\$0	\$0	\$0	\$800	Walk Plan 2005-2010	New Project	70
02090	Local Area Traffic Improvements - Munro and Johnson Street	Design and construction of herb extensions in Johnson Street at Munro Street to increase safety for pedestrians and cyclists Council's Walking Plan 2005-2010 Road User Safety Strategy 2002-2007 Sustainable Transport Framework Ongoing project	\$75,000	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$500	Road Users Safety Strategy	New Project	70	
02102	St Kilda's Edge - Foreshore Connections. Jacka Boulevard Bike Lanes (Mary St - Pier Rd Sh)	Continue installation of standard on-road bicycle lanes on the Beach road (Bay Street to Head Street). This section will be installed as part of the integrated Foreshore Connections Group of projects, which will take advantage of project management, project design and implementation in an integrated way with the other 3 projects. Project Justification: The Beach Road is Australia's premier cycling route catering for recreational, commuter and training cyclists. The City has invested in excess of \$400,000 to date constructing on-road bicycle lanes. Jacka Boulevard represents the next stage. This section of the route will also function as a bypass for the Foreshore Promenade, separating high speed cyclists from lower speed cyclists and pedestrians, which are at risk of conflict. FUNDING: 08/09 - \$200K (COUNCIL CONTRIBUTION) \$100K (SUSTAINABLE TRANSPORT), TOTAL PROJECT \$300K	\$300,000	\$300,000	\$200,000	\$0	\$0	\$100,000	\$0	\$1,000	Sustainable Transport Framework	New Project	70	
TOTALS FOR NEW WORKS:			\$3,555,000	\$3,105,000	\$1,493,000	\$0	\$512,000	\$1,100,000	\$450,000	\$13,300				

RENEWAL

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score
02133	Road Rehabilitation Program 08/09	<p>Renewal of sections of Council's public road network that have deteriorated to an extent that a rejuvenation of all or most of the road reserve assets is required.</p> <p>Effective stewardship of council's assets to ensure the lifecycle costs are minimised and that the renewal needs are equitably shared and met by current users of the road network</p> <p>Council Plan – effective service and council stewardship</p> <p>Physical Asset Management Policy</p> <p>Council Strategic Resource Plan – funding committed by Council to fund the renewal of assets.</p>	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	SLAMP - Roads	Approved	
<p>Renewal budget requirement based on:</p> <p>210km Roads, average age between renewal 150 years, therefore 1.4km per year average, assume road resurfacing, road patching, footpath, kerb, drainage and minor asset renewal at a cost of \$700/m.</p> <p>ONGOING FUNDING: 2008/09 - \$1M, 2009/10 - \$1.5M, 2010/11 - \$2M, 2011/12 - \$2.5M, 2012/13 - \$2M TOTAL COUNCIL CONTRIBUTION FOR NEXT 5 YEARS - \$6M</p>													
02134	Road Resurfacing Program 08/09	<p>Renewal of the surface of Council's sealed public road network to protect the underlying road pavement and prolong the life of underlying road pavement.</p> <p>Effective stewardship of council's assets to ensure the lifecycle costs are minimised and that the renewal needs are equitably shared and met by current users of the road network</p> <p>Council Plan – effective service and council stewardship</p> <p>Physical Asset Management Policy</p> <p>Council Strategic Resource Plan – funding committed by Council to fund the renewal of assets.</p>	\$1,350,000	\$1,350,000	\$1,350,000	\$0	\$0	\$0	\$0	\$0	SLAMP - Roads	Approved	
<p>Renewal budget requirement based on:</p> <p>210km Roads, average age between resurfacing 25 years, therefore 8.5km per year average, assume average width 8m and cost \$20/m².</p> <p>The type of surface treatment used, asphalt or spray seal, will be at the discretion of Council officers taking into consideration life cycle costs, existing defects, on road parking demand and amenity issues.</p> <p>ONGOING FUNDING: 2008/09 - \$1.3M, 2009/10 - \$1.3M, 2010/11 - \$1.3M, 2011/12 - \$1.3M, 2012/13 - \$1.3M TOTAL COUNCIL CONTRIBUTION FOR NEXT 5 YEARS - \$6.5M</p>													

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score	
02139	Kerb & Channel Rehabilitation Program 08/09	Renewal of Council's road kerb and channel to prolong asset life and to minimise public safety issues. Effective stewardship of council's assets to ensure that the renewal needs are equitably shared and met by current users of the road network and that safety and drainage issues are appropriately addressed. Council Plan – effective service and council stewardship Physical Asset Management Policy Council Strategic Resource Plan – funding committed by Council to fund the renewal of assets. Renewal budget requirement based on: 420km kerb and channel, average age between renewal 50 years, therefore 8km per year average, assume cost \$100/m2. Primary failure of kerb and channel due to tree root uplift creating drainage problems and public safety hazards. Approximately 60% bluestone and 40% concrete kerb and channel. ONGOING FUNDING: 2008/09 - \$800K, 2009/10 - \$800K, 2010/11 - \$800K, 2011/12 - \$800K, 2012/13 - \$800K TOTAL COUNCIL CONTRIBUTION FOR NEXT 5 YEARS - \$4M	\$600,000	\$800,000	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	SIAMP - Roads	Approved	
02140	Right of Way Rehabilitation Program 08/09	Renewal of Council's Lane (Right of Way) network to prolong asset life and to minimise public safety issues. Effective stewardship of council's assets to ensure that the renewal needs are equitably shared and met by current users of the lane network and that safety and drainage issues are appropriately addressed. Council Plan – effective service and council stewardship Physical Asset Management Policy Council Strategic Resource Plan – funding committed by Council to fund the renewal of assets. Renewal budget requirement based on: 50km lanes, average age between renewal 100 years, therefore 5km per year average, assume cost \$150/m2, width 3m. However the Laneway Strategy adopted by Council in April 2003 acknowledged the backlog of renewal works and it endorsed a renewal budget of \$800,000 per for the next five years. Approximately 80% bluestone, 10% asphalt and 10% concrete. ONGOING FUNDING: 2008/09 - \$600K, 2009/10 - \$600K, 2010/11 - \$600K, 2011/12 - \$600K, 2012/13 - \$600K TOTAL COUNCIL CONTRIBUTION FOR NEXT 5 YEARS - \$3M	\$600,000	\$600,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	SIAMP - Roads / Laneway database	Approved	
02141	Roads to Recovery (R2R) Program 08/09	Road and footpath rejuvenation program targeting largens of footpath and roads in heavily trafficed areas, fully funded from federal Roads to Recovery program. (Auslink)	\$180,000	\$0	\$0	\$0	\$0	\$0	\$180,000	\$0	R2R Program	Approved		
TOTALS FOR RENEWAL:			\$3,930,000	\$3,750,000	\$3,750,000	\$0	\$0	\$0	\$1,100,000	\$180,000				
TOTALS FOR ROADS:			\$7,895,000	\$7,265,000	\$5,653,000	\$0	\$512,000	\$1,100,000	\$630,000	\$22,800				

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score	
NEW WORKS														
02113	Neighbourhood Activity Centres : Gateway Signage - Stage 1	<p>Stage 1 is the Design and Stage 2 is the Installation of gateway signage at key transit points of entry to neighbourhood activity centres across the municipality. Centres include: Armstrong Street, Birkport Street, Glenhurlly Road, Ormond Road, Victoria Avenue</p> <p>This project will provide a series of contextual standard designs which will improve the presence and presentation of entry points into these centres. The project will further remove proximate obsolete signage and clutter.</p> <p>Activity Centre Place Management Port Phillip Activity Centres Strategy Economic Development and Tourism Strategies Draft Port Phillip Advertising Signs Policy Review. Stage 1 (08/09) - \$50K, Stage 2 (09/10) - 100K TOTAL PROJECT: \$150K</p>	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	Activity Centre Place Management	New Project	53
02147	Street Signage and Furniture New Works Program 08/09	<p>Supply and installation of new street signage and furniture.</p> <p>Response to customer requests and to address deficient areas of the municipality that do not fit within any defined program.</p> <p>Council Plan – effective service and council stewardship</p> <p>Physical Asset Management Policy Council Strategic Resource Plan – funding committed by Council to fund the renewal of assets.</p> <p>Budget based on Civil Infrastructure Maintenance and Construction Services contract requirements and the Signage & Street Furniture Asset Management Plans.</p> <p>ONGOING FUNDING: 2008/09 - \$100K, 2009/10 - \$100K, 2010/11 - \$100K, 2011/12 - \$100K, 2012/13 - \$100K TOTAL COUNCIL CONTRIBUTION FOR NEXT 5 YEARS - \$500K</p>	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	SIAMP - Signage	Approved	
02162	Parks Signage and Furniture New Works Program 08/09	<p>Supply and installation of new parks signage and furniture.</p> <p>Response to customer requests and to address deficient areas of parks and open space within the municipality that do not fit within any defined program or project.</p> <p>Council Plan – effective service and council stewardship</p> <p>Physical Asset Management Policy/ Council Strategic Resource Plan – funding committed by Council to fund the renewal of assets.</p> <p>Works include the supply and installation of signs, litter bins, seats and picnic furniture.</p> <p>ONGOING FUNDING: 2008/09 - \$100K, 2009/10 - \$100K, 2010/11 - \$100K, 2011/12 - \$100K, 2012/12 - \$100K TOTAL COUNCIL CONTRIBUTION FOR 5 YEARS - \$500K</p>	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	SIAMP - Signage	Approved	

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score
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02179	Pocket Parks for People	Pocket park improvements are required to meet the values outlined in the Open Space Strategy, including the need to provide spaces for Relaxation Contemplation and Escape. Spaces will provide for a broad range of facilities to compensate for limited private provision eg. BBQ's, communal meeting spaces, places to learn, to ride a bike and attractive walking spaces etc. Many of the small parks and reserves are looking tired and need some works to improve the visual amenity of the area. Proposed works aim to spruce parks up and include tree planting, garden bed rejuvenation, path work and furniture. Justification: Open Space Strategy 2006	\$200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$50,000	Open Space Strategy 2006	New Project	
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TOTALS FOR NEW WORKS: \$450,000 \$450,000 \$450,000 \$0 \$0 \$0 \$50,000

RENEWAL

02148	Parks Signage and Furniture Renewal Works Program 08/09	Supply and installation of parks signage and furniture to replace old, damaged and redundant assets. Effective stewardship of Council's assets. Council Plan – effective service and council stewardship Physical Asset Management Policy Council Strategic Resource Plan – funding committed by Council to fund the renewal of assets. Works include the supply and installation of signs, litter bins, seats and picnic furniture. ONGOING FUNDING: (08/09) \$100K, (09/10) \$100K, (10/11) \$100K, (11/12) \$100K, (12/13) \$100K TOTAL COUNCIL CONTRIBUTION OF NEXT 5 YEARS: \$500K	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	Street Furniture Policy	Approved	
02149	Street Signage Renewal Program 08/09	Renewal of faded, damaged or redundant street signage across the municipality. Effective stewardship of council's assets Council Plan – effective service and council stewardship Physical Asset Management Policy Council Strategic Resource Plan – funding committed by Council to fund the renewal of assets. Renewal budget based on Civil Infrastructure Maintenance and Consultation Services contract agreement ONGOING FUNDING: (08/09) \$115K, (09/10) \$115K, (10/11) \$115K, (11/12) \$115K, (12/13) \$115K TOTAL COUNCIL CONTRIBUTION OF NEXT 5 YEARS: \$575K	\$115,000	\$115,000	\$115,000	\$0	\$0	\$0	\$0	\$0	SIAMP - Signage	Approved	

02150	Litter Bin Renewal Program 08/09	Supply and installation of litter bins to replace old, damaged and redundant assets. Effective stewardship of Council's assets. Council Plan – effective service and council stewardship Physical Asset Management Policy Council Strategic Resource Plan – funding committed by Council to fund the renewal of assets. Works involves the supply and installation of litter bins that are damaged or that have reached the end of their useful life. ONGOING FUNDING: (08/09) \$50K, (09/10) \$50K, (10/11) \$50K, (11/12) \$50K, (12/13) \$50K TOTAL COUNCIL CONTRIBUTION OF NEXT 5 YEARS: \$250K	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	Street Furniture Policy	Approved	
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TOTALS FOR RENEWAL: \$265,000 \$265,000 \$265,000 \$0 \$0 \$0 \$0

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score
TOTALS FOR SIGNAGE AND STREET FURNITURE:			\$715,000	\$715,000	\$715,000	\$0	\$0	\$0	\$0	\$50,000			

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score
TERRITORY													
LAND													
02166	Land Purchase - St Kilda Family & Childrens Centre	This proposal is for the purchase of land to support the proposed extension project - St Kilda Family and Childrens Centre	\$750,000	\$750,000	\$0	\$0	\$750,000	\$0	\$0	\$0	Municipal Early Years Plan	New Project	
TOTALS FOR LAND:			\$750,000	\$750,000	\$0	\$0	\$750,000	\$0	\$0	\$0			
TOTALS FOR TERRITORY:			\$750,000	\$750,000	\$0	\$0	\$750,000	\$0	\$0	\$0			

Project ID	Project Name	Project Description	Total Project Cost:	Anticipated Council Contribution	Cash and General Reserves	Resort & Recreation Reserves Trans.	Other Reserve Transfers	Sustainable Transport Reserve	Potential External Income	Annual Maintenance (saving cost)	Project Driver	Previous Status	Total Score
GRAND TOTAL:			\$25,708,600	\$25,078,600	\$20,293,600	\$1,723,000	\$1,962,000	\$1,100,000	\$630,000	\$201,300			

5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2008/09 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

5.1 Budgeted cash flow statement

	Ref	Forecast Actual 2007/08 \$'000	Budget 2008/09 \$'000	Variance \$'000
Cash flows from operating activities	5.1.1			
<i>Receipts</i>				
Rates and garbage charges		71,347	73,680	2,333
Parking fees and fines		19,334	21,927	2,593
User charges and other fines		12,512	14,887	2,375
Grants		8,935	8,640	-295
Contributions		1,645	1,665	20
Interest		2,106	1,650	-456
Other revenue		8,238	8,026	-212
		124,117	130,475	6,358
<i>Payments</i>				
Employee costs		-43,904	-46,126	2,222
Other		-54,124	-59,277	5,153
		-98,028	-105,403	7,375
Net cash provided by operating activities		26,089	25,072	-1,017
Cash flows from investing activities	5.1.2			
Proceeds from sales of property, plant & equip		0	0	0
Payments for property, plant and equipment		-26,014	-36,777	10,763
Net cash used in investing activities		-26,014	-36,777	10,763
Cash flows from financing activities	5.1.3			
Finance costs		-320	-191	-129
Proceeds from borrowings		0	0	0
Repayment of borrowings		-5,257	-466	-4,791
Net cash used in financing activities		-5,577	-657	-4,920
Net decrease in cash and cash equivalents		-5,502	-12,362	6,860
Cash and cash equivalents at the beg of the year		41,502	36,000	-5,502
Cash and cash equivalents at end of the year	5.1.4/5.2	36,000	23,638	-12,362

5.1.1 Operating activities (\$1.017 million decrease)

The net decrease in cash inflows of \$1.017 million reflects increases in Council's revenue and expenditure items in line with inflation. It also reflects the cost of increased service capacity in additional child care spaces as a result of capital works on Council's Children Centres.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast		Variance
	Actual	Budget	
	2007/08	2008/09	
	\$'000	\$'000	\$'000
Surplus (deficit) for the year	16,099	11,681	-4,418
Depreciation	13,190	13,200	10
Borrowing costs recognised as financing activities	320	191	-129
Net movement in current assets and liabilities	-3,520		3,520
Cash flows available from operating activities	26,089	25,072	-1,017

5.1.2 Investing activities (\$10.736 million increase)

The large increase in payments for investing activities represents the planned capital works expenditure disclosed in section 10 of this budget report and the completion of capital works projects scheduled in prior financial years.

5.1.3 Financing activities (\$4.920 million decrease)

The decrease reflects Council repayment of one of two Commonwealth Bank loans during the 2007/08 financial year. This will result in a saving of \$0.904 million in interest repayments over the remainder of the loan term. For 2008/09 the total of principal repayments is \$0.466 million and finance costs are \$0.191 million.

5.1.4 Cash and cash equivalents at end of the year (\$12.362 million decrease)

Overall, total cash and investments is forecast to decrease by \$12.362 million to \$23.638 million as at 30 June 2009, reflecting Council's strategy of using excess cash and investments to enhance existing and create new infrastructure and reflects the completion of capital works projects scheduled in prior years. This is consistent with Council's Strategic Resource Plan (see Section 8).

5.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2009 it will have cash and investments of \$23.638 million, which has been restricted as shown in the following table.

	Ref	Forecast		Variance
		Actual	Budget	
		2007/08	2008/09	
		\$'000	\$'000	\$'000
Total cash and investments		36,000	23,638	-12,362
Restricted cash and investments				
- Statutory reserves	5.2.1	-1,962	-1,654	-308
- Discretionary reserves	5.2.2	-14,230	-11,018	-3,212
- Long service leave	5.2.3	-4,000	-4,000	0
Unrestricted cash and investments	5.2.4	15,808	6,966	-8,842

Source: Appendix A7

5.2.1 Statutory reserves (\$1.654 million)

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. While these funds earn interest revenues for Council, they are not available for other purposes.

5.2.2 Discretionary reserves (\$11.018 million)

These funds are available for whatever purpose Council decides is their best use. In this case Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

5.2.3 Long service leave (\$4 million)

These funds are separately identified as restricted to ensure there are sufficient funds to meet Council's obligations as set out in the Local Government (Long Service Leave) Regulations 2002.

5.2.4 Unrestricted cash and investments (\$6.966 million)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements and unexpected short term needs. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds. A high level of unrestricted cash and investments is required as 60% of Council's rate revenue is not received until February each year.

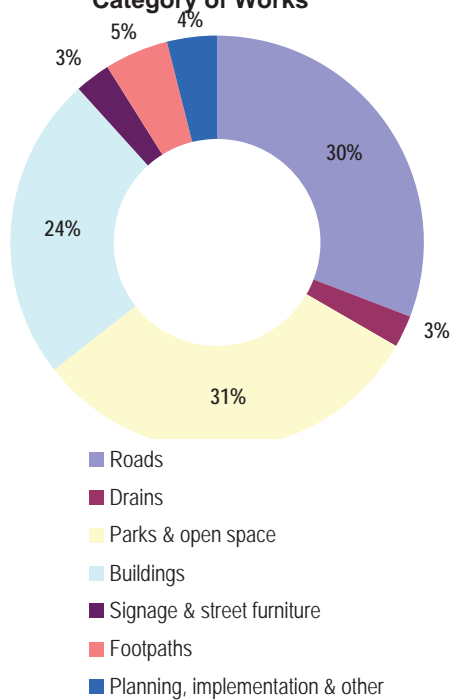
6. Analysis of capital budget

This section analyses the planned capital expenditure budget for the 2008/09 year and the sources of funding for the capital budget.

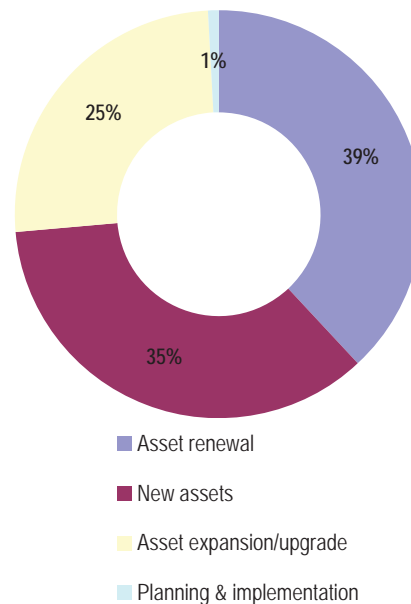
6.1 Capital works

Capital Works Areas	Ref	Forecast	Budget	Variance
		Actual 2007/08 \$'000	2008/09 \$'000	\$'000
Works cfwd from 2007/08	6.1.1	20,128	8,000	-12,128
New works for 2008/09				
Roads	6.1.2	5,858	7,895	2,037
Drains	6.1.3	1,400	700	-700
Parks & open space	6.1.4	5,370	7,980	2,610
Buildings	6.1.5	4,282	6,130	1,848
Signage & street furniture	6.1.6	455	715	260
Footpaths	6.1.7	1,680	1,300	-380
Planning, implementation & other	6.1.8	0	989	989
Total new works		19,045	25,709	6,664
Total capital works		39,172	33,709	-5,464
Represented by:				
Asset renewal	6.1.9	10,215	9,816	-399
New assets	6.1.9	6,280	9,113	2,833
Asset expansion/upgrade	6.1.9	2,550	6,541	3,991
Planning & implementation	6.1.9	0	239	239
Total new works		19,045	25,709	6,425

Budgeted new capital works 2008/09
Category of Works



Budgeted new capital works 2008/09
Classification of Works



Source: 2008/09 Capital Works Project List

6.1.1 Carried forward works (\$8.0 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, weather delays, extended consultation etc. For the 2007/08 year it is forecast that \$8.0 million of capital works will be incomplete and be carried forward into the 2008/09 year.

6.1.2 Roads (\$7.90 million)

Roads includes local roads, car parks, bike paths, bridges & culverts, declared main roads, traffic devices, street lighting and traffic signals.

For the 2008/09 year, \$7.90 million will be expended on road projects. The more significant projects include works on the Cleve Plaza and Jacka Boulevard Crossing (\$2.95 million), road resurfacing (\$1.35 million), road rehabilitation (\$1.00 million) and kerb and channel rehabilitation (\$0.80 million).

6.1.3 Drains (\$0.70 million)

Drains includes drains in road reserves, retarding basins and waterways.

For the 2008/09 year, \$0.70 million will be expended on drainage projects. These two projects include road drainage enhancement works at various locations (\$0.50 million) and the upgrade of isolated sections of drainage to address localised flooding issues (\$0.20 million).

6.1.4 Parks & open space (\$8.18 million)

Open Space includes parks, playing surfaces, streetscapes, playground equipment, irrigation systems, trees and public art.

For the 2008/09 year, \$8.18 million will be expended on open space projects. The more significant projects include remediation works at Gasworks Park (\$2.50 million), St Kilda Foreshore Promenade and Pier Entry (\$1.47 million), final stage of works on the Sandridge Beach Promenade (\$0.46 million), Elwood Foreshore Management Plan (\$1.00 million), Adventure Playground equipment upgrades (\$0.25 million) and improvement to sporting facilities in the municipality (\$0.25 million).

6.1.5 Buildings (\$6.13 million)

Buildings includes community facilities, municipal offices, and pavilions.

For the 2008/09 year, \$6.13 million will be expended on building projects. The more significant projects include improvement and expansion of the Betty Day Community Centre (\$1.60 million), redevelopment of the Elwood Park Sports Pavillion (\$1.00 million), rectification of defects as part of the building condition audit (\$1.00 million) and development of the Urban Studies Centre at Emerald Hill (\$0.50 million).

6.1.6 Signage & street furniture (\$0.52 million)

Signage and street furniture includes street and park signs, park furniture and litter bins.

For the 2008/09 year, \$0.52 million will be expended on signage and street furniture. There are a number of smaller projects comprising this balance with an even split between new works and renewal works.

6.1.7 Footpaths (\$1.30 million)

For the 2008/09 year, \$1.3 million will be expended on the renewal and resurfacing of Council's public footpath network to prolong their life and address public safety issues.

6.1.8 Planning, implementation & other (\$0.24 million)

For the 2008/09 year, \$0.24 million will be expended on the planning and implementation of future capital works programs. This expenditure will include architectural and civil design costs, obtaining permits and cost planning.

6.1.9 Asset renewal (\$9.82 million), new assets (\$9.11 million), asset enhancements (\$6.54 million) and planning/implementation (\$0.24 million).

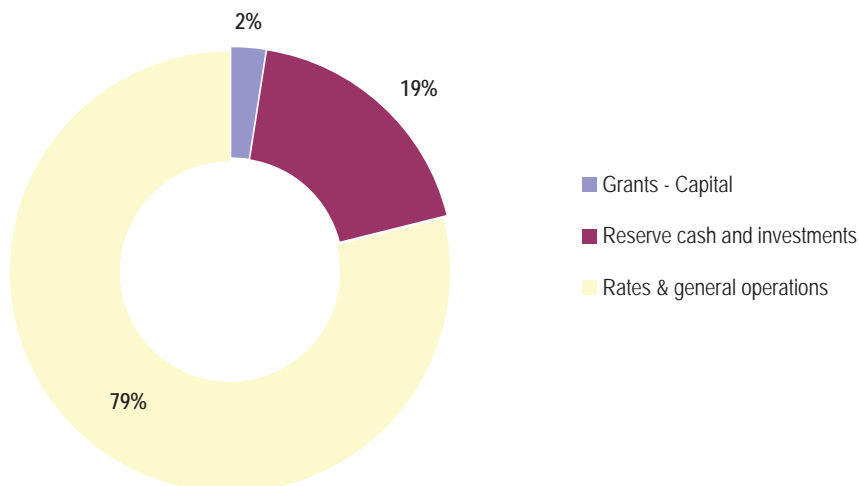
A distinction is made between expenditure on new assets, expenditure on asset renewal and enhancement of assets. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or the life of the asset. Expenditure on new assets does not have any element of expansion/upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets, are the Cleve Plaza and Jacka Boulevard Crossing (\$2.95 million), construction of public toilets across the municipality (\$0.38 million) and the purchase of land for the St Kilda Family & Childrens Centre (\$750K). The remaining capital expenditure represents renewals, enhancements of existing assets and planning/implementation costs.

6.2 Funding sources

Sources of funding	Ref	Forecast	Budget	Variance
		Actual 2007/08 \$'000	2008/09 \$'000	\$'000
External				
Grants - Capital	6.2.1	805	630	-175
		805	630	-175
Internal				
Reserve cash and investments	6.2.2	3,625	4,785	1,160
Rates & general operations	6.2.3	14,615	20,294	5,679
		18,240	25,079	6,839
Total funding sources		19,045	25,709	6,664

Budgeted funding sources 2008/09



Source: Appendix C

6.2.1 Grants - Capital (\$0.63 million)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Grants and contributions are budgeted to be received for the Cleve Plaza and Jacka Boulevard crossing (\$0.45 million) and Roads to Recovery program (\$0.18 million).

6.2.2 Reserve investments (\$4.79 million)

The Council has significant cash reserves, which it is currently using to fund its annual capital works program. The reserves include monies set aside for specific purposes such as enhancement of open spaces and non-specific reserves such as the General Reserve. For 2008/09 \$4.79 million will be used to fund part of the capital works program including the St Kilda Family & Childrens Centre (\$0.70 million), St Kilda Foreshore Promenade & Pier Entry (\$1.47 million), Cleve Plaza & Jacka Boulevard crossing (\$1.51 million) and the purchase of land for the St Kilda Family & Childrens Centre (\$0.75 million). A more detailed analysis is included in Appendix A7 'Statement of Investment Reserves'.

6.2.5 Rates & general operations (\$20.29 million)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$20.29 million will be generated from operations to fund the 2008/09 capital works program. Refer to section 5. 'Budgeted Cash Position' for more information on funds from operations.

7. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2007/08 and 2008/09. It also considers a number of key performance indicators.

7.1 Budgeted balance sheet

	Ref	Forecast Actual 2007/08 \$'000	Budget 2008/09 \$'000	Variance \$'000
Current assets	7.1.1			
Cash assets		36,000	23,638	-12,362
Receivables		10,827	10,827	0
Accrued income		817	817	0
Prepayments		652	652	0
Total current assets		48,296	35,934	-12,362
Non-current assets	7.1.1			
Other financial assets		5	5	0
Receivables		2	2	0
Property, infrastructure, plant and equipment		1,683,395	1,706,972	23,577
Total non-current assets		1,683,402	1,706,979	23,577
Total assets		1,731,698	1,742,913	11,215
Current liabilities	7.1.2			
Payables		7,192	7,192	0
Trust funds		591	591	0
Provisions		6,360	6,360	0
Interest bearing liabilities		466	495	29
Total current liabilities		14,609	14,638	29
Non-current liabilities	7.1.2			
Provisions		1,297	1,297	0
Interest bearing liabilities		2,807	2,312	-495
Total non-current liabilities		4,104	3,609	-495
Total liabilities		18,713	18,247	-466
Net assets	7.1.3	1,712,985	1,724,666	11,681
Equity	7.1.4			
Accumulated surplus		593,633	608,834	15,201
Asset revaluation reserve		1,103,160	1,103,160	0
Other reserves		16,192	12,672	-3,520
Total equity		1,712,985	1,724,666	11,681

Source: Appendix A4

7.1.1 Current Assets (\$12.362 million decrease) and Non-Current Assets (\$23.577 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$12.362 million during the year mainly to fund the prior year backlog of capital works and the current capital works program during the year.

Receivables represent monies owed to Council for rates, parking infringements and other items such as rental of Council properties. Debtors are not expected to change significantly in the budget.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months. Other assets are not expected to change significantly in the budget.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, footpaths, drains, land improvements, arts and heritage items and plant and equipment, which has been built up by the Council over many years. The increase in this balance is attributable to the net result of the 2008/09 capital works program (\$28.777 million), completion of the prior year capital works program (\$8 million) and depreciation of assets (\$13.2 million).

7.1.2 Current Liabilities (\$0.029 million increase) and Non Current Liabilities (\$0.495 million decrease)

Payables and trust funds are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2007/08 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for the Enterprise Bargaining Agreement (EBA) outcomes.

Interest-bearing loans and borrowings are borrowings of Council. The Council is budgeting to repay loan principal of \$0.466 million over the year, with no new borrowings to be undertaken.

7.1.3 Net Assets (\$11.681 million increase)

This term is used to describe the difference between the value of total assets and the value of total liabilities. It represents the net worth of Council as at 30 June.

The increase in net assets of \$11.681 million results directly from the operating surplus.

7.1.4 Equity (\$11.681 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time.

During the year an amount of \$3.520 million (net) is budgeted to be transferred from other reserves to accumulated surplus. This reflects the usage of investment cash reserves to partly fund the capital works program. This is a transfer between equity balances only and does not impact on the total balance of equity.

7.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2009 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- Cash to be increased/(decreased) by the cash surplus as per the Rate Determination Statement and transfer to/(from) reserves
- Receivables and other assets to remain constant with 2007/08 levels
- Payables and trust funds to remain consistent with 2007/08 levels
- Employee entitlements to be increased by the Enterprise Bargaining Agreement outcome offset by the impact of more active management of leave entitlements of staff
- Repayment of loan principal to be \$0.466 million
- Total capital expenditure to be \$36.777 million which includes \$8 million from prior year capital works
- A total of \$3.520 million to be transferred from reserves to accumulated surplus, representing the internal funding of the capital works program for the 2008/09 year

8. Strategic resource plan and key financial indicators

This section considers the long term financial projections of the Council. The Act requires a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including key financial indicators for at least the next four financial years to support the Council Plan.

8.1 Plan development

Council has prepared a Strategic Resource Plan (SRP) for the four years 2008/09 to 2011/12 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the Plan, is financial sustainability in the medium to long term, whilst still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the Long Term Financial Plan, are:

- Council will have an ongoing balanced budget and ideally a small surplus
- Council's asset base will be maintained, enhanced and expanded
- Liquidity will be maintained at levels that assure adequate working capital without the need to resort to borrowings or a bank overdraft
- Capital works will address community needs without ignoring long term financial impacts
- Council will proactively lead, develop and build organisational culture based on the provision of same day service and a work life balance

In preparing the SRP, the Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

The Plan is updated annually through a rigorous process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives.

8.2 Financial resources

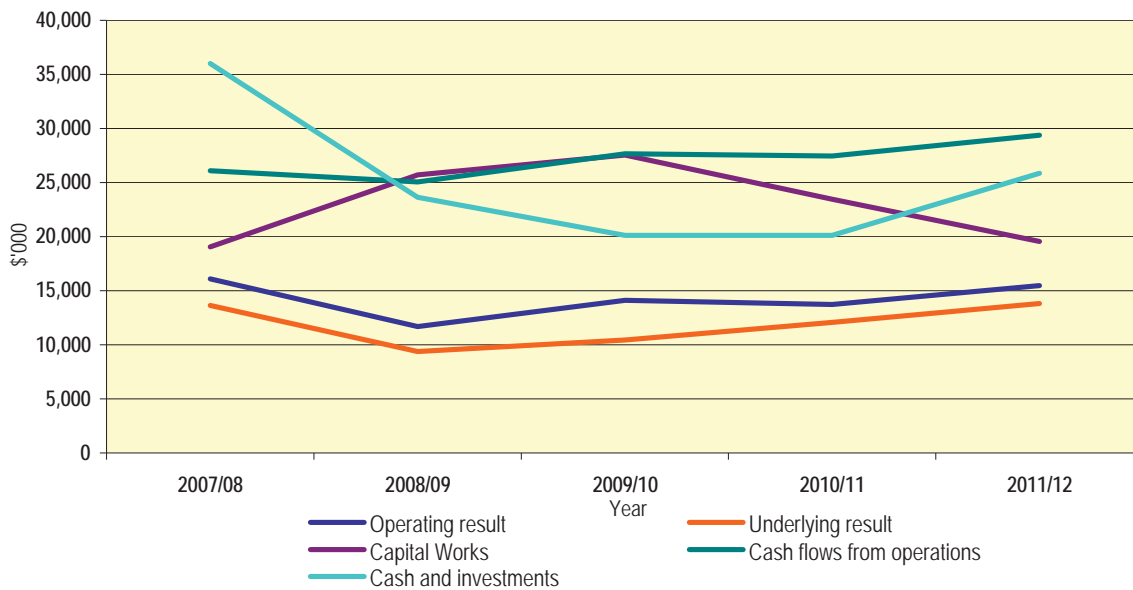
The following table summaries the key financial results for the next four years as set out in the SRP for years 2008/09 to 2011/12. Appendix A2 includes a more detailed analysis of the financial resources to be used over the four year period.

	Forecast	Budget	Strategic Resource Plan			Trend
	Actual		Projections			
	2007/08	2008/09	2009/10	2010/11	2011/12	+/-
	\$'000	\$'000	\$'000	\$'000	\$'000	
Operating result	16,099	11,681	14,118	13,723	15,479	o
Underlying operating result	13,649	9,386	10,453	12,058	13,814	o
Cash and investments	36,000	23,638	20,126	20,109	25,856	o
Cash flows from operations	26,089	25,072	27,649	27,453	29,376	o
Capital works	19,045	25,709	27,559	23,469	19,569	o

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the four year period.



The key outcomes of the Plan are as follows:

- Financial sustainability (section 5)** - Cash and investments is forecast to decrease over the four year period from \$36 million to \$25.856 million, which represents the completion of the backlog of capital works from prior years in 2008-09 and from this point forward indicates a balanced budget on a cash basis in each year.
- Rating strategy (section 9)** – Modest rate revenue increases are forecast over the four years at an average of 5.5%.
- Service delivery strategy (section 10)** – The rating strategy (see Section 9) refers to average rate increases in the future of 6%. This approximates expected movements in CPI with an additional allowance of 3% to cover growth and infrastructure needs.
- Borrowing strategy (section 10)** – Borrowings are forecast to reduce from \$3.273 million to \$1.226 million over the four year period with no new borrowings expected.
- Infrastructure strategy (section 10)** - Capital expenditure over the four year period will total \$96.306 million at an average of \$24.076 million.

8.3 Key financial indicators

The following table highlights Council's current and projected performance across a range of key financial indicators (KPIs). KPIs provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Notes	Forecast	Strategic Resource Plan				Trend +/-
		Actual 2007/08	Budget 2008/09	Projections			
				2009/10	2010/11	2011/12	
Financial performance							
Underlying result/Underlying rev		10.99%	7.32%	7.81%	8.59%	9.38%	o
Operating expenses/Assessment	1	\$1,811	1,947	2,024	2,103	2,186	-
Rate revenue/Underlying revenue	2	57.47%	57.48%	58.32%	58.97%	59.61%	-
Rate revenue/Assessment	3	\$1,169	1,208	1,280	1,357	1,438	-
Debt servicing/Total revenue		0.25%	0.15%	0.12%	0.09%	0.07%	+
Grants/Total revenue	4	6.42%	6.14%	5.82%	5.64%	5.38%	-
Parking revenue/ Total revenue	5	17.00%	16.81%	16.50%	16.54%	16.33%	-
Fees & charges/Total revenue		9.88%	11.41%	11.31%	11.44%	11.41%	o
Financial position							
Indebtedness/Rate revenue	6	4.59%	3.81%	2.96%	2.16%	1.40%	+
Underlying result/Total assets		0.79%	0.54%	0.60%	0.68%	0.77%	o
Net realisable assets/Assessment		\$22,514	22,830	23,060	23,234	23,358	+
Current assets/Current liabilities		330.59%	245.48%	221.02%	220.41%	258.89%	o
Total liabilities/Assessment		\$307	299	291	282	273	+
Capital expenditure							
Capital works		\$19,045	25,709	27,559	23,469	19,569	o
- Asset renewal		\$10,215	9,816	10,915	9,940	11,940	o
- New assets		\$6,280	9,113	12,685	5,610	5,900	o
- Asset expansion/upgrade		\$2,550	6,541	3,720	7,680	1,490	o
Cash op act/Net capital outlays		117%	87%	90%	103%	128%	o
Capital works/Rate revenue		27%	35%	35%	28%	22%	o
Asset renewal/Total depreciation	7	77%	74%	81%	73%	87%	-

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Operating expenses per Assessment - This indicator highlights cost of service will increase over the next 4 years as the assumed number of property assessments remains constant over the next four years. It is Council's expectation with increased property development and the number of apartment dwellings increasing, that property assessments will increase giving a broader rate base to offset the increases in rate revenue that is required.

2 Rate revenue/Underlying revenue - Reflects extent of reliance on rate revenues to fund all Council's on-going services. Trend indicates Council will become more reliant on rate revenue as access to government funding diminishes and the inability to increase revenue generation by service expansion for other revenue sources such as parking and user charges.

3 Rate revenue per Assessment - As per the explanation for 1 - Operating expense per Assessment.

4 Grants/Total revenue - Grant income is expected to decrease over the next 4 years highlighting the importance of Council to source alternative revenue and/or review the ongoing need for services provided which were previously funded by the State and Federal governments and delivered by Council.

5 Parking revenue/Total revenue - Parking revenue is expected to decrease over the next 4 years as the community and visitors to the city become more savvy in understanding parking laws thus reducing the expected number of parking infringements issued. Additionally, as a result of the development at the St Kilda triangle site, Council will no longer be able to generate parking fees from this site.

6 Indebtedness/Rate revenue - This positive trend for Council highlights the ongoing strategy of Council to reduce borrowings and ensure that capital works are adequately funded by rate revenue as opposed to new borrowings.

7 Asset renewal/Total depreciation - This indicator highlights Council's spending on renewal of assets as a percentage of depreciation. Depreciation is an indicator of the rate at which we use an asset and the amount Council should be spending in ensuring that these assets will be in adequate service condition for future generations.

8.4 Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also consume non-financial resources, in particular human resources. The following table summarises the cost of human resources for the next four years, and reflects increases as relative to the Council's Enterprise Bargaining Agreement with staff.

Indicator	Forecast		Strategic Resource Plan		
	Actual	Budget	Projections		
	2007/08	2008/09	2009/10	2010/11	2011/12
	\$'000	\$'000	\$'000	\$'000	\$'000
Employee costs	43,495	46,126	48,202	50,371	52,637
Employee costs/Rate revenue	60.96%	62.60%	61.72%	60.84%	59.98%

9. Rating strategy

This section considers the Council's rating strategy including strategy development and assumptions underlying the current year rate increase and rating structure.

9.1 Strategy development

In developing the Strategic Resource Plan (referred to in Section 8), rates and charges have been identified as an important source of revenue, accounting for 56% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process.

It has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly given fluctuations in property revaluation increases within the municipality. To ensure that deliberations about future rate increases have been made on an informed basis, comparisons of historical rate increases were made between Council and other inner metropolitan councils (Stonnington, Yarra and Glen Eira). The following table shows a comparison of the last five years rate revenue increases.

Year	Port Phillip City Council	Average Inner Metro Councils
2003/04	10.67%	16.67%
2004/05	4.65%	5.06%
2005/06	6.94%	11.29%
2006/07	9.50%	6.51%
2007/08	3.08%	6.43%
Average Rate Revenue increase	6.97%	9.19%

The table indicates that over the past five years Council's rate increases have been 2.22% lower than the average of other comparative Councils.

9.2 Current year rate increase

It is predicted that the 2008/09 operating position will be significantly impacted by wages growth, the build up of inflationary pressures and reduced revenue from parking fees and fines. In addition the 2008/2009 budget proposes an expanded capital works program (up from \$20M to \$25M). Pressures on Council's revenue and expenditure have been accommodated in the short term through a planned drawdown of \$3.5M on its general and statutory reserves. This will enable Council to restrict its growth in total rates revenue to 4.0% which includes a provision of 1.1% to cater for growth in the number of rateable assessments and a 2.9% allowance for pricing changes which should represent the average increase in rates. Council's forward financial plan as detailed in the Strategic Resource Plan provides for the replenishment of the additional reserve drawdown by 2001/2012.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, general rates revenue will increase by a modest 4.0% in 2008/09, (2.9% average price change), raising a total rate of \$73.680 million. The following table sets out future proposed rate increases and total rates to be raised, based on the forecast financial position of Council as at 30 June 2008. Council has in setting these forward projections made an allowance for ongoing growth in the number of properties and has also provided funding to ensure that infrastructure is renewed in a timely manner.

Year	Rate Increase %	Total Rates Raised \$'000
2007/08	5.76	70,846
2008/09	4	73,680
2009/10	6	78,101
2010/11	6	82,787
2011/12	6	87,755

9.3 Rating structure

Council has established a rating structure which is comprised of two key elements. These are:

- Property values, which reflect capacity to pay
- User pays component that includes fees for optional services provided by Council (large bins and garbage collection fees for non rateable properties)

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

The Port Phillip rating system is based on Net Annual Vale (NAV). Municipalities which have relatively large commercial property base (ie. inner city councils) have tended to remain on NAV due to the fact that it offers protection to residential ratepayers through an in built differential and obviates the need for high transparent differentials for commercial properties.

Port Phillip is one of only a few councils in Victoria continuing to use the NAV rating system. Under NAV rating, property rates are determined in accordance with the rental yield and this is always assessed as being 5% of the Capital Improved Value (CIV) for residential properties and at a higher rate (typically 7% to 9%) for commercial and industrial properties. Councils that use CIV rating typically have differential rates in place for commercial and industrial properties, this is not necessary under NAV rating which has an in built differential.

Council carried out a review of its rating system in 2005/2006 and following this agreed to remain on the NAV rating system subject to residential ratepayers carrying less than 75% of the total rates burden.

Council provides for rate concessions for recreational land. Under the Cultural and Recreational Lands Act 1963, provision is made for a Council to grant a rating concession to any "recreational lands" which meet the test of being "rateable land" under the Act. There are 25 recreational properties in Port Phillip that are rated under the Cultural and Recreational Lands Act and rate concessions ranging from 20% to 85% are provided.

The following table summarises the rates to be raised for the 2008/09 year. A more detailed analysis of the rates to be raised is contained in Appendix B "Statutory Disclosures".

Rate type	How applied	2007/2008	2008/09
General Rates	Cents/\$ NAV	4.7967	3.6088
Municipal charge	\$/property	Nil	Nil
Annual garbage charge - non rateable properties	\$/ property	\$260	\$260
240 litre bin annual service charge	\$/ property	\$120	\$120

9.4 General revaluation of properties

During the 2007/08 year, a revaluation of all properties within the municipality was carried out and will apply from 1 January 2008 for the 2008/09 year. The outcome of the general revaluation has been a significant change in property valuations throughout the municipality. Overall, property valuations across the municipal district have increased by 37%. Of this increase, residential properties have increased by 39%, commercial properties by 33% and industrial properties by 23%.

10. Other strategies

This section sets out the strategies that have been developed and incorporated into the Strategic Resource Plan including borrowings, infrastructure and service delivery.

10.1 Borrowings

Council's Strategic Resource Plan SRP (see Section 8), contains a number of principles that reflect its strategy around the use of borrowings to fund the delivery of Council objectives. Council's debt management strategy explicitly prohibits the use of borrowings to fund ongoing operations and provides for the use of debt as an option where the servicing costs (principal and interest) can be funded from future revenue streams or cost savings that can be expected from the investment of the funds raised.

Council has historically taken out long term borrowings to fund the superannuation costs arising from the amalgamation of Victorian councils and has since accelerated the reduction of this debt which has been reduced from \$13.4 million to \$3.3 million. This has resulted in a reduction in debt servicing costs, but has meant that cash and investment reserves have been used as an alternate funding source to maintain robust capital works programs. With Council reserves now forecast to be \$16.2 million at 30 June 2008 and a further significant reduction of \$3.5 million projected for 2008/09, it is necessary to keep an open mind around the use of borrowings as an option for delivering major capital works.

For the 2008/09 year, Council has decided not take out any new borrowings to fund the capital works program and therefore, after making loan repayments of \$466K, will reduce its total borrowings to \$2.8 million as at 30 June 2009. The following table sets out future proposed borrowings, based on the forecast financial position of Council as at 30 June 2008.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2007/08	0	-5,257	-320	3,273
2008/09	0	-466	-191	2,807
2009/10	0	-496	-161	2,311
2010/11	0	-526	-130	1,785
2011/12	0	-559	-97	1,226

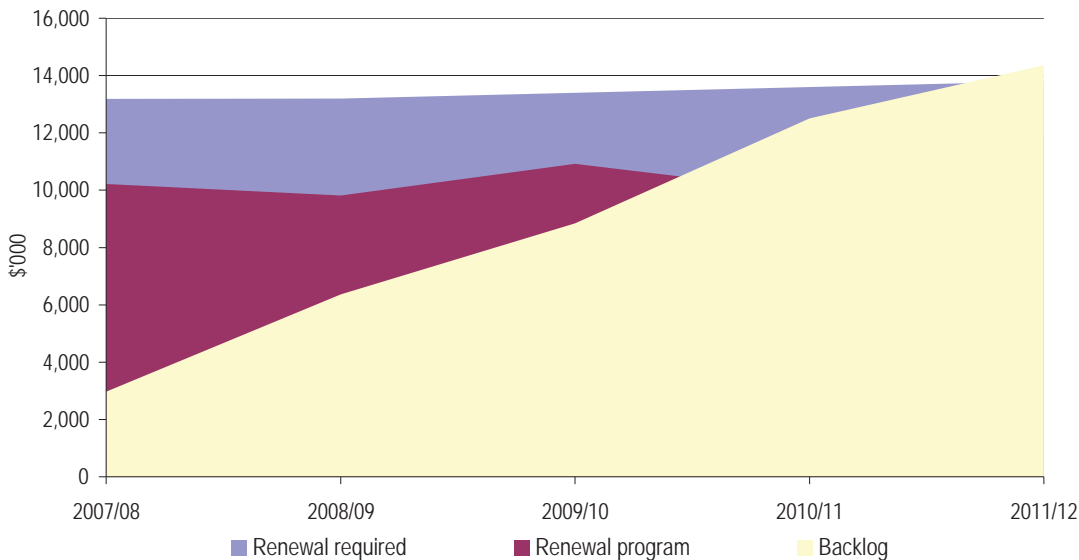
10.2 Infrastructure

Council's infrastructure and asset management principles are articulated in the SRP. The key principles include a need for the council to encourage environmental responsibility, fund asset renewals from the annual depreciation charge and the prioritisation of maintaining this expenditure ahead of debt reduction and investment in new assets. Council has included in the budget documentation a five year forward capital works plan and program which sets out the capital expenditure requirements of the Council for the next 10 years by class of asset and is a key input to the long term financial plan. It predicts infrastructure consumption, renewal needs and considers infrastructure needs to meet future community service expectations. The Strategy has been developed through a rigorous process of consultation and evaluation. The key aspects of the process are as follows:

- Long term capital planning process which integrates with the Council Plan, Strategic Resource Plan and Annual Budget processes
- Identification of capital projects through the preparation of asset management plans
- Prioritisation of capital projects within classes on the basis of evaluation criteria
- Methodology for allocating annual funding to classes of capital projects
- Business Case template for officers to document capital project submissions.

A key objective of the Infrastructure Strategy is to maintain or renew Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset renewal then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.

The graph below sets out the required and actual asset renewal over the life of the current SRP.



At present, Council is similar to most municipalities in that it is presently unable to fully fund asset renewal requirements identified in the Infrastructure Strategy. While the Infrastructure Strategy is endeavoring to provide a sufficient level of annual funding to meet ongoing asset renewal needs, the above graph indicates that in later years the required asset renewal is not being addressed creating an asset renewal gap and increasing the level of backlog. Backlog is the renewal works that Council has not been able to fund over the past years and is equivalent to the accumulated asset renewal gap. In the above graph the backlog at the beginning of the five year period was \$2.975 million and \$14.364 million at the end of the period.

Notwithstanding the above, it needs to be noted that Council's depreciation charge is calculated on a straight line basis while asset condition deteriorates unevenly over time. In addition, Council expands a large amount on asset enhancements, some of which extend asset life.

A review of Council's rating and infrastructure strategy is proposed to take place over the coming year with the intent of refining these to recognise long term asset renewal and maintenance requirements.

In updating the Infrastructure Strategy for the 2008/09 year, the following influences have had a significant impact:

- The need to reduce the size of the capital rollovers to no more than 10% of the total capital program budget.
- Development of an annual capital works resource plan that focuses on the use of flexible project management resources.
- Better planning and analysis through the engagement of Capital Planning Consultants.
- A focus on projects that have elements of environmentally sustainable design or function.
- The need to ensure that adequate funding is allocated for the timely renewal of Council's existing assets.

The following table summarises Council's forward outlook on capital expenditure including funding sources for the next four years.

Year	Total Capital Program \$'000	Grants and Contrib's \$'000	Borrowings \$'000	Investment Reserves \$'000	Unrestricted Cash & Inv \$'000	Council Operations \$'000
2007/08	19,045	805	0	3,625	0	14,615
2008/09	25,709	630	0	4,785	0	20,294
2009/10	27,559	2,250	0	2,090	0	23,219
2010/11	23,469	250	0	2,107	0	21,112
2011/12	19,569	250	0	2,124	0	17,195

In addition to using cash generated from its annual operations, borrowings and external contributions such as government grants, Council has significant cash or investment reserves that are also used to fund a variety of capital projects. These reserves are either 'statutory' or 'discretionary' cash reserves. Statutory reserves relate to cash and investments held by Council that must be expended on a specific purpose as directed by legislation or a funding body, and include contributions to car parking and the resort and recreation fund. Discretionary cash reserves relate to those cash and investment balances that have been set aside by Council and can be used at Council's discretion, even though they may be earmarked for a specific purpose. Appendix A7 includes a Statement of Reserves which is a summary of the investment reserves for the year ending 30 June 2009.

10.3 Service delivery

The key objectives in Council's Strategic Resource Plan (referred to in Section 8.) which directly impact the future service delivery strategy are to maintain existing service levels and to achieve a small positive cash surplus over the four year life of the plan. The Rating Strategy (see Section 9.) refers to average rate revenue increases in the future of 6%. This approximates expected movements in CPI with an additional allowance of 3% to cover growth and infrastructure needs. With these key objectives as a basis, a number of internal and external influences have been identified through discussions with management which will have a significant impact on the scope and level of services to be provided over the next four years.

The general influences affecting all operating revenue and expenditure include the following:

	2008/09 %	2009/10 %	2010/11 %	2011/12 %
Consumer Price Index	3.5	3.5	3.5	3.5
Average Weekly Earnings	4.5	4.5	4.5	4.5
Rate increases	2.9	4.0	4.0	4.0
Property growth	1.1	2.0	2.0	2.0
Wages growth	4.5	4.5	4.5	4.5
Government funding	0.0	0.0	0.0	0.0
Statutory fees	3.5	3.5	3.5	3.5
Investment return	8.0	7.0	6.5	6.5



2. APPENDIX A

STANDARD

STATEMENTS

Appendix A

Budgeted standard statements

This appendix presents information in regard to the Budgeted Standard Statements. The budget information for the years 2008/09 to 2011/12 has been extracted from the Strategic Resource Plan.

The appendix includes the following budgeted information:

- A1 Budgeted Rate Determination Statement (2007/08 v 2008/09)
- A2 Budgeted Standard Income Statement (2007/08 - 2011/12)
- A3 Budgeted Rate Determination Statement (2007/08 - 2011/12)
- A4 Budgeted Standard Balance Sheet (2007/08 - 2011/12)
- A5 Budgeted Standard Cash Flow Statement (2007/08 - 2011/12)
- A6 Budgeted Standard Capital Works Statement (2007/08 - 2011/12)
- A7 Budgeted Statement of Investment Reserves (2007/08 - 2011/12)
- A8 Budgeted Reserve Movements Schedule (2007/08 - 2011/12)

Appendix A1

Budgeted Rate Determination Statement

Comparison of 2008/09 and 2007/08 budgets

	Budget 2007/08 \$'000	Budget 2008/09 \$'000
OPERATING RESULT		
Revenues from ordinary activities		
Rates	70,847	73,680
Parking revenue	22,429	21,927
User fees & charges	13,624	14,887
Open space contributions	1,645	1,665
Grants - operating	7,647	8,010
Grants - capital	805	630
Interest received	1,650	1,650
Other income	7,952	8,026
	<u>126,599</u>	<u>130,475</u>
Expenses from ordinary activities		
Employee benefits	42,055	46,126
Contract services	32,831	35,252
Materials & other expenses	20,332	20,448
Professional services	3,463	3,577
Borrowing costs	218	191
Depreciation	13,000	13,200
Total Expenditure	<u>111,899</u>	<u>118,794</u>
Operating surplus (deficit) for the year	<u>14,700</u>	<u>11,681</u>
CONVERSION TO CASH		
Less cash costs not included in the operating result		
Capital works program	19,200	22,459
Capital works program - remediation expenditure	300	2,500
Capital works program - purchase of land	0	750
Capital expenditure - IT	1,853	1,459
Capital expenditure - Other / Parking Machines	1,486	1,609
Loan repayments	4,497	466
Transfers to/(from) statutory reserves	(655)	(308)
Transfers to/(from) general reserves	1,104	(3,212)
	<u>27,785</u>	<u>25,723</u>
Plus non cash costs included in operating result		
Depreciation	13,000	13,200
Surplus/(deficit) for the year	<u>(85)</u>	<u>(842)</u>
Accumulated position brought forward		
Carry Over Surplus/(Deficit)	353	1,223
Surplus/(Deficit) Carried Forward	<u>268</u>	<u>381</u>

Appendix A2

Budgeted Standard Income Statement

For the four years ending 30 June 2012

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2007/08		2009/10	2010/11	2011/12
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING RESULT					
Revenues from ordinary activities					
Rates	71,347	73,680	78,101	82,787	87,755
Parking revenue	21,529	21,927	22,695	23,489	24,311
User fees & charges	12,512	14,887	15,557	16,257	16,988
Open space contributions	1,645	1,665	1,415	1,415	1,415
Grants - operating	8,130	8,010	8,010	8,010	8,010
Grants - capital	805	630	2,250	250	250
Interest received	2,399	1,650	1,250	1,250	1,250
Other income	8,238	8,026	8,307	8,598	8,899
	<u>126,605</u>	<u>130,475</u>	<u>137,585</u>	<u>142,056</u>	<u>148,878</u>
Expenses from ordinary activities					
Employee benefits	43,495	46,126	48,202	50,371	52,637
Contract services	29,076	35,252	36,838	38,496	40,228
Materials & other expenses	20,297	20,448	21,164	21,904	22,671
Professional services	4,128	3,577	3,702	3,832	3,966
Borrowing costs	320	191	161	130	97
Depreciation	13,190	13,200	13,400	13,600	13,800
Total Expenditure	<u>110,506</u>	<u>118,794</u>	<u>123,467</u>	<u>128,333</u>	<u>133,399</u>
Operating surplus (deficit) for the year	<u>16,099</u>	<u>11,681</u>	<u>14,118</u>	<u>13,723</u>	<u>15,479</u>

Appendix A3

Budgeted Rate Determination Statement

For the four years ending 30 June 2012

	Forecast	Budget	Strategic Resource Plan		
	Actual 2007/08 \$'000		2008/09 \$'000	Projections	
			2009/10 \$'000	2010/11 \$'000	2011/12 \$'000
OPERATING RESULT					
Revenues from ordinary activities					
Rates	71,347	73,680	78,101	82,787	87,755
Parking revenue	21,529	21,927	22,695	23,489	24,311
User fees & charges	12,512	14,887	15,557	16,257	16,988
Open space contributions	1,645	1,665	1,415	1,415	1,415
Grants - operating	8,130	8,010	8,010	8,010	8,010
Grants - capital	805	630	2,250	250	250
Interest received	2,399	1,650	1,250	1,250	1,250
Other income	8,238	8,026	8,307	8,598	8,899
	<u>126,605</u>	<u>130,475</u>	<u>137,585</u>	<u>142,056</u>	<u>148,878</u>
Expenses from ordinary activities					
Employee benefits	43,495	46,126	48,202	50,371	52,637
Contract services	29,076	35,252	36,838	38,496	40,228
Materials & other expenses	20,297	20,448	21,164	21,904	22,671
Professional services	4,128	3,577	3,702	3,832	3,966
Borrowing costs	320	191	161	130	97
Depreciation	13,190	13,200	13,400	13,600	13,800
Total Expenditure	<u>110,506</u>	<u>118,794</u>	<u>123,467</u>	<u>128,333</u>	<u>133,399</u>
Operating surplus (deficit) for the year	<u>16,099</u>	<u>11,681</u>	<u>14,118</u>	<u>13,723</u>	<u>15,479</u>
CONVERSION TO CASH					
Less cash costs not included in the operating result					
Capital works program	19,075	22,459	24,759	21,169	17,269
Capital works program - remediation expenditure	300	2,500	2,800	2,300	2,300
Capital works program - purchase of land	0	750	0	0	0
Capital Carry Over	19,798	0	0	0	0
Capital expenditure - IT	1,697	1,459	1,299	1,299	1,318
Capital expenditure - Other / Parking Machines	1,486	1,609	1,786	1,936	2,086
Loan repayments	4,497	466	495	526	559
Transfers to/(from) statutory reserves	(655)	(308)	(85)	(85)	(85)
Transfers to/(from) general reserves	1,104	(3,212)	(3,500)	0	2,000
	<u>47,302</u>	<u>25,723</u>	<u>27,554</u>	<u>27,145</u>	<u>25,447</u>
Plus non cash costs included in operating result					
Depreciation	13,190	13,200	13,400	13,600	13,800
Surplus/(deficit) for the year	<u>(18,013)</u>	<u>(842)</u>	<u>(36)</u>	<u>178</u>	<u>3,832</u>
Accumulated position brought forward					
Carry Over Surplus/(Deficit)	1,880	1,223	381	345	523
B/Fwd Surplus to fund Capital Carry Over	19,156	0	0	0	0
Capital Works Carried Over to 2008/09	(1,800)	0	0	0	0
Surplus/(Deficit) Carried Forward	<u>1,223</u>	<u>381</u>	<u>345</u>	<u>523</u>	<u>4,355</u>

Appendix A4

Budgeted Standard Balance Sheet

For the four years ending 30 June 2012

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2008	2009	2010	2011	2012
	\$'000	\$'000	\$'000	\$'000	\$'000
Current assets					
Cash and cash equivalents	36,000	23,638	20,126	20,109	25,856
Receivables	10,827	10,827	10,827	10,827	10,827
Accrued income	817	817	817	817	817
Prepayments	652	652	652	652	652
Total current assets	48,296	35,934	32,422	32,405	38,152
Non-current assets					
Other financial assets	5	5	5	5	5
Receivables	2	2	2	2	2
Property, infrastructure, plant & equipment	1,683,395	1,706,972	1,724,216	1,737,210	1,746,493
Total non-current assets	1,683,402	1,706,979	1,724,223	1,737,217	1,746,500
Total assets	1,731,698	1,742,913	1,756,645	1,769,622	1,784,652
Current liabilities					
Payables	7,192	7,192	7,192	7,192	7,192
Trust funds and deposits	591	591	591	591	591
Provisions	6,360	6,360	6,360	6,360	6,360
Interest-bearing liabilities	466	495	526	559	594
Total current liabilities	14,609	14,638	14,669	14,702	14,737
Non-current liabilities					
Provisions	1,297	1,297	1,297	1,297	1,297
Interest-bearing liabilities	2,807	2,312	1,785	1,226	632
Total non-current liabilities	4,104	3,609	3,082	2,523	1,929
Total liabilities	18,713	18,247	17,751	17,225	16,666
Net assets	1,712,985	1,724,666	1,738,894	1,752,397	1,767,986
Equity					
Accumulated surplus	593,633	608,834	626,537	640,235	653,909
Asset revaluation reserve	1,103,160	1,103,160	1,103,160	1,103,160	1,103,160
Other reserves	16,192	12,672	9,087	9,002	10,917
Total equity	1,712,985	1,724,666	1,738,784	1,752,397	1,767,986

Appendix A5

Budgeted Standard Cash Flow Statement

For the four years ending 30 June 2012

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2007/08	2008/09	2009/10	2010/11	2011/12
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows	Inflows	Inflows	Inflows	Inflows
	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
Cash flows from operating activities					
<i>Receipts</i>					
Rates and garbage charges	71,347	73,680	78,101	82,787	87,755
Parking fees and fines	19,334	21,927	22,695	23,489	24,311
User charges and other fines	12,512	14,887	15,557	16,257	16,988
Grants	8,935	8,640	10,260	8,260	8,260
Contributions	1,645	1,665	1,415	1,415	1,415
Interest	2,106	1,650	1,250	1,250	1,250
Other revenue	8,238	8,026	8,307	8,598	8,899
	<u>124,117</u>	<u>130,475</u>	<u>137,585</u>	<u>142,056</u>	<u>148,878</u>
<i>Payments</i>					
Employee costs	-43,904	-46,126	-48,202	-50,371	-52,637
Contract services	-29,133	-35,252	-36,838	-38,496	-40,228
Materials and other expenses	-20,863	-20,448	-21,164	-21,904	-22,671
Professional services	-4,128	-3,577	-3,702	-3,832	-3,966
	<u>-98,028</u>	<u>-105,403</u>	<u>-109,906</u>	<u>-114,603</u>	<u>-119,502</u>
Net cash provided by operating activities	<u>26,089</u>	<u>25,072</u>	<u>27,679</u>	<u>27,453</u>	<u>29,376</u>
Cash flows from investing activities					
Proceeds from property, plant and equipment	0	0	0	0	0
Payments for property, plant and equipment	-26,014	-36,777	-30,644	-26,704	-22,973
Net cash used in investing activities	<u>-26,014</u>	<u>-36,777</u>	<u>-30,644</u>	<u>-26,704</u>	<u>-22,973</u>
Cash flows from financing activities					
Finance costs	-320	-191	-161	-130	-97
Proceeds from borrowings	0	0	0	0	0
Repayment of borrowings	-5,257	-466	-496	-526	-559
Net cash provided by (used in) financing activities	<u>-5,577</u>	<u>-657</u>	<u>-657</u>	<u>-656</u>	<u>-656</u>
Net decrease in cash & cash equivalents	<u>-5,502</u>	<u>-12,362</u>	<u>-3,622</u>	<u>93</u>	<u>5,747</u>
Cash & cash equivalents at beginning of year	41,502	36,000	23,638	20,016	20,109
Cash & cash equivalents at end of year	<u><u>36,000</u></u>	<u><u>23,638</u></u>	<u><u>20,016</u></u>	<u><u>20,109</u></u>	<u><u>25,856</u></u>

Appendix A6

Budgeted Standard Capital Works Statement

For the four years ending 30 June 2012

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2007/08		2008/09	2009/10	2010/11
	\$'000	\$'000	\$'000	\$'000	\$'000
Capital works areas					
Roads	5,858	7,895	6,320	13,390	7,140
Drains	1,400	700	850	850	1,100
Parks & open space	5,370	7,980	5,615	6,825	5,825
Buildings	4,282	6,130	12,520	400	3,500
Signage & street furniture	455	715	715	465	465
Footpaths	1,680	1,300	1,300	1,300	1,300
Planning, implementation & other	0	989	239	239	239
	19,045	25,709	27,559	23,469	19,569
Capital expenditure areas					
Plant & Equipment	3,183	3,068	3,085	3,235	3,404
TOTAL CAPITAL	22,228	28,777	30,644	26,704	22,973
Represented by:					
Asset renewal	10,215	9,816	10,915	9,940	11,940
New assets - capital works	6,280	9,113	12,685	5,610	5,900
Asset expansion/upgrade	2,550	6,541	3,720	7,680	1,490
Planning & implementation	0	239	239	239	239
New assets - capital expenditure	3,183	3,068	3,085	3,235	3,404
TOTAL CAPITAL	22,228	28,777	30,644	26,704	22,973

Reconciliation of net movement in property, plant and equipment

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2007/08		2008/09	2009/10	2010/11
	\$'000	\$'000	\$'000	\$'000	\$'000
Capital works	19,045	25,709	27,559	23,469	19,569
Capital expenditure	3,183	3,068	3,085	3,235	3,404
Capital works carried forward	12,128	8,000	0	0	0
	34,356	36,777	30,644	26,704	22,973
Asset revaluation increment	0	0	0	0	0
Depreciation & amortisation	-13,190	-13,200	-13,400	-13,600	-13,800
Written down value of assets sold	0	0	0	0	0
Granted assets	0	0	0	0	0
Recognition of previously unrecognised assets	0	0	0	0	0
Net movement in property, plant & equipment	21,166	23,577	17,244	13,104	9,173

Appendix A7

Budgeted Statement of Investment Reserves

For the four years ending 30 June 2012

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2008		2009	2010	2011
	\$'000	\$'000	\$'000	\$'000	\$'000
Statutory					
Car parking	980	980	980	980	980
Infrastructure	139	139	139	139	139
Resort and recreation	843	535	450	365	280
Total statutory reserves	1,962	1,654	1,569	1,484	1,399
Discretionary					
Accommodation strategy	1,298	798	-1,702	-1,702	-1,702
Remediation	5,447	5,447	5,147	4,847	2,547
Southport Nursing Home	1,329	4,329	3,329	3,329	7,329
Sustainable transport	1,287	187	187	187	187
Other	4,869	257	557	857	1,157
Total discretionary reserves	14,230	11,018	7,518	7,518	9,518
Total reserves	16,192	12,672	9,087	9,002	10,917



3. APPENDIX B

STATUTORY

DISCLOSURES

Appendix B

Statutory disclosures

This appendix presents information which the Act and the Regulations require to be disclosed in the Council's annual budget.

The appendix includes the following budgeted information:

- Borrowings
- Rates and charges

Regulation 8 - Local Government (Finance & Reporting) Regulations 2004

Information available for public inspection - 2008-09 Draft Budget

1. Borrowings

	2007/08	2008/09
	\$	\$
New borrowings (other than refinancing)	0	0
Debt redemption	4,496,619	465,700

2. Rates and charges

2.1 The proposed rate in the dollar to be levied

	2007/08	2008/09
	cents/\$NAV	cents/\$NAV
General rate	4.7967	3.6088

2.2 The estimated amount to be raised by the rate to be levied

	2007/08	2008/09
	\$	\$
General rate	70,846,550	73,680,000

2.3 The estimated total amount to be raised by rates

	2007/08	2008/09
	\$	\$
Total rates to be raised	70,846,550	73,680,000

2.4 The proposed percentage change in the rate in the dollar for each type of rate to be levied, compared to that of the previous financial year

	2007/08	2008/09
	Change	Change
	%	%
General rate	2.00	-24.76

2.5 The number of assessments for each type of rate to be levied compared to the previous year

	2007/08	2008/09
	\$	\$
General rate	60,735	61,102

2.6 The basis of valuation to be used is the Net Annual Value (NAV)

2.7 The estimated total value of land in respect of which each type of rate is to be levied compared with the previous year

	2007/08	2008/09
	\$	\$
General rate	1,477,000,000	2,041,671,816

2.8 The proposed unit amount to be levied for each type of charge under section 162 of the Act

Type of Charge	Per Rateable Property 2007/08 \$	Per Rateable Property 2008/09 \$
Annual Garbage Charge for non-rateable tenements	260	260
240 Litre Bin - Annual Service Charge	120	120
Total	380	380

2.9 The estimated amounts to be raised for each type of charge to be levied compared to the previous year

Type of Charge	2007/08 \$	2008/09 \$
Annual Garbage Charge for non-rateable tenements	17,680	17,680
240 Litre Bin - Annual Service Charge	156,360	184,560
Total	174,040	202,240

2.10 The estimated total amount to be raised by rates and charges:

	2007/08 \$	2008/09 \$
Rates	70,846,550	73,680,000
Charges	174,040	202,240
Total	71,020,590	73,882,240

2.11 There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges.



4. APPENDIX C

CAPITAL WORKS

PROGRAM

Appendix C

Summary of Capital works program (2008/09 - 2011/12)

This appendix presents a listing of the capital works projects that will be undertaken for the 2008/09 - 2011/12 financial years.

The capital works projects are grouped by classification and distribution. Furthermore, sources of funds for the 2008/09 capital works program are included.

Summary

The 2008/2009 Capital Works Program has been developed to respond to demands across the municipality, with particular focus on environmentally sensitive projects and projects that enhance Port Phillip's special places and spaces.

The focus of the development of the Capital Works Program in 2008/09 was to stage larger projects over many years. By staging large and/or complex capital projects over multiple years, and by clearly identifying (and funding) the three steps in each capital works project, there is a greater chance of successfully achieving our internal goal of better managing our finances and also reducing capital works rollovers.

The capital works evaluation panel has recommended a program based on robust discussion and debate and on the likelihood of projects being completed in the year that they were proposed. The proposed capital works program cost for 2008/2009 is \$25,708,600. This includes projected remediation expenditure of \$2.5M on Gasworks Park and a strategic land acquisition of \$750K.

Background

In June 2007, Council approved a Capital Works Program of \$19.5M for the coming year. At that time, a total of \$19M was also rolled over from previous capital programs resulting in a total capital works program for 2007/2008 of approximately \$38M.

In September 2007, in response to the goal of reducing capital works rollovers, a Capital Works Improvement Plan was developed the aim of which was to reduce rollovers to no more than 10% of the program budget. It did this by recommending 3 distinct capital works stages;

- The Development Program (concept design, feasibility study, scope development)
- The Design Program (detailed design, consultation, planning approval)
- The Implementation Program (construction, capitalisation, handover)

In developing the 2008/2009 Capital Works Program, larger projects were proposed and recommended based on planning in the above 3 stages.

Significant projects that have been recommended in the coming year include The Betty Day Centre Redevelopment, Elwood Park Sports Pavilion, Urban Studies Centre, Cleve Plaza and Jacka Crossing, St. Kilda Foreshore, 3 Play Space Upgrades, Fitzroy St Masterplan Implementation and Sandridge Beach Promenade.

As the Capital Works Improvement Plan is implemented and consolidated over the coming year, a rollover target of no more than 10% at 30 June 2009 is possible.

The Strategic Resource Plan identified \$22,658,000 for the Capital Works Program in 2008/2009.

2008/09 Capital Program Financial Summary	
Total Program Cost	\$25,708,600
Less Transfers from Reserve	\$4,785,000
Less Potential Grant Income	\$630,000
Total Cash & General Reserves	\$20,293,600

Development of the 2008/09 Program

In response to the above issues, the following principles were proposed for the development of the 2008/09 capital works program:

- Reduce the size of the capital rollovers to no more than 10% of the program budget
- Development of an annual capital works resource plan focusing on flexible project management resources
- Better planning and analysis through Capital Planning Consultants
- A focus on projects that have elements of environmentally sustainable design or function

The program has also been developed to ensure that adequate funding is allocated to the timely renewal of Council's existing assets.

The proposed allocation for each category of funding is as follows:

2008/09 Capital Program by Funding Summary	
New Assets	\$6,540,600
Enhancement to Assets	\$9,113,000
Renewal of Assets	\$9,816,000
Planning & Implementation	\$239,000
Total	\$25,708,600

2008/09 Capital Program by Funding Summary	
Buildings	\$6,130,000
Planning	\$239,000
Drainage	\$700,000
Footpaths	\$1,300,000
Parks & Open Space	\$7,979,600
Roads	\$7,895,000
Signage & Street Furniture	\$715,000
Land	\$750,000
Total	\$25,708,600

New Assets

New assets to be constructed in 2008/09 total 21% of the program. The significant projects include:-

- New Public Toilet delivered in the Fitzroy Street precinct and new toilet designed for the Middle Park Precinct - \$380,000
- Urban Studies Centre (Stage 2) - \$500,000
- Sandridge Beach Promenade (Final Stage) - \$455,600
- Cleve Plaza/Jacka Crossing - \$2,950,000

Asset Enhancements

Enhancements to assets to be constructed in 2008/09 total 36% of the program. The significant projects include:-

- Betty Day Centre Redevelopment (Final Stage) - \$1,600,000
- Elwood Park Sports Pavilion (Stage 2) - \$1,000,000
- St. Kilda Foreshore (Stage 3) - \$1,473,000
- St. Kilda Family and Children's Centre (Stage 2) - \$1,000,000
- Beacon Cove Landscape Works - \$400,000

Asset Renewals

Asset Renewal projects to be constructed in 2008/09 total 39% of the program. The significant projects include:-

- Building Condition Audit (Rectification of defects) - \$1,000,000
- Adventure Playgrounds Update (Final Stage) - \$250,000
- Three play spaces (Catani, Jacoby, Garden City) - \$326,000
- Elwood Foreshore Management Plan - \$1,000,000
- Footpath Rehabilitation – \$1,300,000
- Road Rehabilitation and Resurfacing - \$2,350,000
- Kerb and Channel Rehabilitation - \$800,000
- Right of Way Program - \$600,000

Classification	Proposed Capital Projects 2008/09	Proposed Capital Projects 2009/10	Proposed Capital Projects 2010/11	Proposed Capital Projects 2011/12
Buildings				
Renewal	1,500,000	2,900,000	0	2,500,000
Enhancement	3,700,000	7,130,000	0	600,000
New Works	930,000	2,490,000	400,000	400,000
	6,130,000	12,520,000	400,000	3,500,000
Drainage				
Renewal	200,000	100,000	100,000	100,000
Enhancement	500,000	750,000	750,000	1,000,000
New Works	0	0	0	0
	700,000	850,000	850,000	1,100,000
Footpaths				
Renewal	1,300,000	1,300,000	1,300,000	1,300,000
Enhancement	0	0	0	0
New Works	0	0	0	0
	1,300,000	1,300,000	1,300,000	1,300,000
Parks & Open Space				
Renewal	2,621,000	2,100,000	3,525,000	3,025,000
Enhancement	4,503,000	3,514,700	3,300,000	2,800,000
New Works	855,600	0	0	0
	7,979,600	5,614,700	6,825,000	5,825,000
Roads				
Renewal	3,930,000	4,250,000	4,750,000	4,750,000
Enhancement	410,000	1,400,000	1,450,000	1,500,000
New Works	3,555,000	670,000	7,190,000	890,000
	7,895,000	6,320,000	13,390,000	7,140,000
Signage & Street Furniture				
Renewal	265,000	265,000	265,000	265,000
Enhancement	0	0	0	0
New Works	450,000	450,000	200,000	200,000
	715,000	715,000	465,000	465,000
Capital Projects				
Planning & Implementation	239,000	239,000	239,000	239,000
	239,000	239,000	239,000	239,000
Territory				
New Works (Land)	750,000	0	0	0
	750,000	0	0	0
	25,708,600	27,558,700	23,469,000	19,569,000

Distribution

Renewal	9,816,000	10,915,000	9,940,000	11,940,000
Enhancement	9,113,000	12,794,700	5,500,000	5,900,000
New Works	6,540,600	3,610,000	7,790,000	1,490,000
Planning & Implementation	239,000	239,000	239,000	239,000

Source of Funds for 2008/09 Capital Works Budget

External Income (Grants, Contributions, etc)	630,000	
Rates and General Operations	20,293,600	
Reserve Transfers		
- Resort & Recreation Reserve	1,723,000	
- Sustainable Transport Reserve	1,100,000	
- Other Reserves	1,962,000	4,785,000
		<u>25,708,600</u>



5. APPENDIX D

DELIVERY OF COUNCIL SERVICES

Appendix D

Delivery of Council Services

This appendix presents a breakdown of the methods by which Council services are delivered:

The appendix includes the following budgeted information:

- D1 Service Delivery Table - Organisation
- D2 Service Delivery Table - by Service Category

Appendix D1 Delivery of Council Services

The following table provides a breakdown of the methods by which Council services are delivered:

	City of Port Phillip			
	2008/09 \$	2008/09 %	2007/08 \$	2007/08 %
Council staff	44,915,125	42.54%	40,623,842	41.08%
Agency staff	1,210,800	1.15%	788,035	0.80%
Contractors	35,251,990	33.38%	33,473,712	33.85%
Service agreements	1,200,881	1.14%	1,121,743	1.13%
Total labour expenditure	82,578,796	78.20%	76,007,332	76.85%
Direct purchases of goods and services (eg. materials, insurance, maintenance, utilities, etc)	23,014,932	21.80%	22,891,342	23.15%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	105,593,728	100.00%	98,898,674	100.00%

Appendix D2 Delivery of Council Services

The following tables provide a breakdown of the methods by which Council services are delivered:

	Corporate Services			
	2008/09	2008/09	2007/08	2007/08
	\$	%	\$	%
Council staff	9,736,513	47.01%	7,804,576	40.03%
Agency staff	262,850	1.27%	96,000	0.49%
Contractors	1,627,343	7.86%	2,336,040	11.98%
Service agreements	0	0.00%	0	0.00%
Total labour expenditure	11,626,706	56.14%	10,236,616	52.51%

Direct purchases of goods and services (eg. materials, insurance, maintenance, utilities, etc)

	9,083,023	43.86%	9,257,831	47.49%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	20,709,729	100.00%	19,494,447	100.00%

	Waste Mgmt & Infrastructure Services			
	2008/09	2008/09	2007/08	2007/08
	\$	%	\$	%
	1,884,519	12.05%	1,783,944	12.28%
	68,967	0.44%	69,840	0.48%
	13,054,420	83.46%	12,042,864	82.88%
	0	0.00%	0	0.00%
Total labour expenditure	15,007,906	95.94%	13,896,648	95.63%

	634,314	4.06%	634,494	4.37%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	15,642,220	100.00%	14,531,142	100.00%

	Open Space & Building Services			
	2008/09	2008/09	2007/08	2007/08
	\$	%	\$	%
	1,542,605	12.50%	1,315,335	10.84%
	0	0.00%	0	0.00%
	9,727,944	78.83%	9,754,452	80.40%
	0	0.00%	0	0.00%
Total labour expenditure	11,270,549	91.33%	11,069,787	91.24%

	1,069,951	8.67%	1,062,386	8.76%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	12,340,500	100.00%	12,132,173	100.00%

	Asset Planning & Services			
	2008/09	2008/09	2007/08	2007/08
	\$	%	\$	%
Council staff	1,479,881	27.88%	1,231,568	24.67%
Agency staff	17,500	0.33%	100,130	2.01%
Contractors	1,438,000	27.09%	1,152,000	23.08%
Service agreements	0	0.00%	0	0.00%
Total labour expenditure	2,935,381	55.30%	2,483,698	49.76%

Direct purchases of goods and services (eg. materials, insurance, maintenance, utilities, etc)

	2,372,437	44.70%	2,507,546	50.24%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	5,307,818	100.00%	4,991,244	100.00%

	Ageing, Family & Children's Services			
	2008/09	2008/09	2007/08	2007/08
	\$	%	\$	%
	11,583,499	64.91%	10,691,770	66.86%
	360,352	2.02%	257,818	1.61%
	2,725,290	15.27%	1,864,641	11.66%
	533,536	2.99%	536,157	3.35%
Total labour expenditure	15,202,677	85.18%	13,350,386	83.49%

	2,644,089	14.82%	2,640,648	16.51%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	17,846,766	100.00%	15,991,034	100.00%

	Customer Services			
	2008/09	2008/09	2007/08	2007/08
	\$	%	\$	%
	1,987,356	66.47%	2,170,974	69.17%
	1,000	0.03%	23,000	0.73%
	311,427	10.42%	156,702	4.99%
	0	0.00%	0	0.00%
Total labour expenditure	2,299,783	76.92%	2,350,676	74.89%

	689,895	23.08%	788,130	25.11%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	2,989,678	100.00%	3,138,806	100.00%

	Cultural Services			
	2008/09	2008/09	2007/08	2007/08
	\$	%	\$	%
Council staff	4,854,967	56.07%	4,580,613	58.19%
Agency staff	61,913	0.72%	39,247	0.50%
Contractors	1,254,867	14.49%	1,090,721	13.86%
Service agreements	667,342	7.71%	585,586	7.44%
Total labour expenditure	6,839,089	78.99%	6,296,167	79.99%
Direct purchases of goods and services (eg. materials, insurance, maintenance, utilities, etc)	1,819,332	21.01%	1,575,067	20.01%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	8,658,421	100.00%	7,871,234	100.00%

	City Development			
	2008/09	2008/09	2007/08	2007/08
	\$	%	\$	%
	3,551,474	75.36%	3,249,461	73.13%
	109,315	2.32%	18,000	0.41%
	15,700	0.33%	16,697	0.38%
	0	0.00%	0	0.00%
	3,676,489	78.01%	3,284,158	73.91%
	1,036,451	21.99%	1,159,138	26.09%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	4,712,940	100.00%	4,443,296	100.00%

	Community Development			
	2008/09	2008/09	2007/08	2007/08
	\$	%	\$	%
	1,620,231	57.54%	1,595,654	59.64%
	49,223	1.75%	500	0.02%
	259,212	9.21%	221,169	8.27%
	0	0.00%	0	0.00%
	1,928,666	68.49%	1,817,323	67.93%
	887,256	31.51%	858,044	32.07%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	2,815,922	100.00%	2,675,367	100.00%

	Environment & Renewal			
	2008/09	2008/09	2007/08	2007/08
	\$	%	\$	%
Council staff	1,633,648	49.25%	1,329,608	43.85%
Agency staff	12,500	0.38%	2,500	0.08%
Contractors	946,140	28.52%	795,929	26.25%
Service agreements	0	0.00%	0	0.00%
Total labour expenditure	2,592,288	78.15%	2,128,037	70.18%
Direct purchases of goods and services (eg. materials, insurance, maintenance, utilities, etc)	724,778	21.85%	904,062	29.82%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	3,317,066	100.00%	3,032,099	100.00%

	Health & Amenity (incl. Parking Enforcement)			
	2008/09	2008/09	2007/08	2007/08
	\$	%	\$	%
	4,480,146	42.94%	4,196,943	43.36%
	214,180	2.05%	155,000	1.60%
	4,071,956	39.03%	4,033,244	41.67%
	0	0.00%	0	0.00%
	8,766,282	84.02%	8,385,187	86.64%
	1,666,780	15.98%	1,293,542	13.36%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	10,433,062	100.00%	9,678,729	100.00%

	Economic Development			
	2008/09	2008/09	2007/08	2007/08
	\$	%	\$	%
	573,570	57.36%	539,592	65.08%
	0	0.00%	0	0.00%
	0	0.00%	0	0.00%
	0	0.00%	0	0.00%
	573,570	57.36%	539,592	65.08%
	426,345	42.64%	289,481	34.92%
TOTAL OPERATING EXPENDITURE (excl. depreciation)	999,915	100.00%	829,073	100.00%



6. APPENDIX E

DIVISIONAL INFORMATION



ORGANISATION SYSTEMS & SUPPORT

FINANCE & INVESTMENTS	Rates, Revenue & Records		Financial Services & System Development		Financial Management		Payroll, HRIS & Fleet Management		Manager		Total Finance & Investments					
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08				
	\$ '000's	%	\$ '000's	%	\$ '000's	%	\$ '000's	%	\$ '000's	%	\$ '000's	%				
Operating Expenditure	1,515.9	149.2%	1,795.0	140.2%	690.9	100.0%	1,499.7	n/a	310.6	100.0%	426.0	100.0%	4,819.8	202.5%	6,294.1	235.3%
Overheads	(500.0)	-49.2%	(515.8)	-40.2%	(191.8)	-100.0%	(1,499.7)	n/a	(258.2)	-100.0%	0.0	0.0%	(2,439.3)	-102.5%	(3,619.7)	-135.3%
Total Expenditure	1,015.9	100%	1,283.2	100%	499.1	0%	(0.0)	0%	52.4	0%	426.0	100%	2,380.5	100%	2,674.4	100%
Rates	847.7	83.4%	1,122.2	87.5%	499.1	100.0%	(0.0)	0.0%	52.4	100.0%	426.0	100.0%	2,212.2	92.9%	1,673.7	62.6%
Grants	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Fees & Other Income	168.2	16.6%	161.0	12.5%	-	0.0%	839.7	164.2%	-	0.0%	-	0.0%	168.2	7.1%	1,000.7	37.4%
Income to fund Expenditure	1,015.9	100.0%	1,283.2	100.0%	499.1	100.0%	(0.0)	100%	52.4	100.0%	426.0	100.0%	2,380.5	100%	2,674.4	100%

GOVERNANCE & COMMUNITY RELATIONS	Communications & Stakeholder Relations		Governance Services		Valuations & Property Management		Manager, Councilors & Executive		Total Governance & Community Relations			
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08		
	\$ '000's	%	\$ '000's	%	\$ '000's	%	\$ '000's	%	\$ '000's	%		
Operating Expenditure	1,295.9	129.9%	1,203.0	132.3%	5,384.2	133.5%	868.6	70.5%	848.1	86.9%	8,303.9	116.1%
Overheads	(298.2)	-29.9%	(293.5)	-32.3%	(1,350.8)	-33.5%	362.9	23.0%	127.3	13.1%	(1,154.1)	-16.1%
Total Expenditure	997.7	100%	909.5	100%	4,033.4	100%	1,575.9	100.0%	975.4	100.0%	7,604.5	100.0%
Rates	997.7	100.0%	909.5	100.0%	3,933.4	97.5%	(1,164.1)	-73.9%	975.4	100.0%	4,779.5	62.9%
Grants	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	5.0	0.1%
Fees & Other Income	-	0.0%	-	0.0%	100.0	2.5%	2,740.0	173.9%	-	0.0%	2,820.0	37.1%
Income to fund Expenditure	997.7	100%	909.5	100%	4,033.4	100%	1,575.9	100.0%	975.4	100.0%	7,604.5	100.0%

INFORMATION TECHNOLOGY SERVICES	Information Technology Services		Geographic Information Systems		Total Information Technology Services					
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08				
	\$ '000's	%	\$ '000's	%	\$ '000's	%				
Operating Expenditure	3,030.5	309.6%	2,817.4	389.3%	279.2	87.0%	3,109.7	251.0%	3,110.4	293.3%
Overheads	(2,051.7)	-209.6%	(2,093.7)	-289.3%	60.5	17.8%	(1,991.2)	-151.0%	(2,050.0)	-193.3%
Total Expenditure	978.7	100%	723.7	100%	339.7	100%	1,318.4	100%	1,060.4	100.0%
Rates	978.7	100.0%	723.7	100.0%	339.1	99.8%	1,317.9	100.0%	1,059.9	99.9%
Grants	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Fees & Other Income	-	0.0%	-	0.0%	0.6	0.2%	0.6	0.0%	0.5	0.1%
Income to fund Expenditure	978.7	100%	723.7	100%	339.7	100%	1,318.4	100%	1,060.4	100.0%

ORGANISATIONAL DEVELOPMENT	Organisational Development		Total Organisational Development	
	2008/09	2007/08	2008/09	2007/08
	\$ '000's	%	\$ '000's	%
Operating Expenditure	1,729.4	290.5%	1,682.1	321.4%
Overheads	(1,134.0)	-190.5%	(1,134.0)	-221.4%
Total Expenditure	595.4	100.0%	548.1	100.0%
Rates	595.4	100.0%	595.4	100.0%
Grants	-	0.0%	-	0.0%
Fees & Other Income	-	0.0%	-	0.0%
Income to fund Expenditure	595.4	100.0%	595.4	100.0%

CORPORATE PLANNING & PERFORMANCE	Corporate Planning & Performance 2008/09		Corporate Planning & Performance 2007/08		Total Corporate Planning & Performance 2008/09		Total Corporate Planning & Performance 2007/08	
	\$ '000's	%	\$ '000's	%	\$ '000's	%	\$ '000's	%
	Operating Expenditure	797.8	92.7%	541.2	91.5%	797.8	92.7%	541.2
Overheads	63.0	7.3%	50.5	8.5%	63.0	7.3%	50.5	8.5%
Total Expenditure	860.8	100.0%	591.7	100.0%	860.8	100.0%	591.7	100.0%
Rates	860.8	100.0%	591.7	100.0%	860.8	100.0%	591.7	100.0%
Grants	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Fees & Other Income	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Income to fund Expenditure	860.8	100.0%	591.7	100.0%	860.8	100.0%	591.7	100.0%

DIRECTOR OSS & CEO	Total Directors Office 2008/09		Total Directors Office 2007/08		Total CEO 2008/09		Total CEO 2007/08	
	\$ '000's	%	\$ '000's	%	\$ '000's	%	\$ '000's	%
	Operating Expenditure	490.8	83.2%	645.9	86.7%	478.8	90.0%	489.3
Overheads	98.8	16.8%	99.1	13.3%	53.2	10.0%	53.8	9.9%
Total Expenditure	589.5	100.0%	745.0	100.0%	532.0	100.0%	543.1	100.0%
Rates	589.5	100.0%	745.0	100.0%	532.0	100.0%	543.1	100.0%
Grants	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Fees & Other Income	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Income to fund Expenditure	589.5	100.0%	745.0	100.0%	532.0	100.0%	543.1	100.0%

TOTAL ORGANISATION SYSTEMS & SUPPORT	2008/09		2007/08	
	\$ '000's	%	\$ '000's	%
	Operating Expenditure	20,400.3	147.0%	21,066.8
Overheads	(6,519.1)	-47.0%	(7,779.1)	-58.5%
Total Expenditure	13,881.1	100.0%	13,287.7	100.0%
Rates	10,887.3	78.4%	10,111.5	76.1%
Grants	5.0	0.0%	-	0.0%
Fees & Other Income	2,988.8	21.5%	3,176.2	23.9%
Income to fund Expenditure	13,881.1	100.0%	13,287.7	100.0%



COMMUNITY ASSETS & SERVICES

2008/09 BUDGET FUNDING MODEL COMMUNITY ASSETS & SERVICES

INFRASTRUCTURE SERVICES	Street & Beach Cleaning		Infrastructure Maintenance		Infrastructure Development		Waste Management Contract		Waste Management Operations		Manager		Total Infrastructure Services	
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08
Operating Expenditure	4,720.5	4,424.3	3,839.5	3,826.8	522.3	505.5	3,231.5	3,093.0	2,971.4	2,345.0	365.1	366.6	15,642.2	14,531.1
Overheads	157.6	158.1	215.3	217.3	56.5	57.6	93.0	93.0	378.3	385.4	154.6	158.8	1,055.2	1,065.2
Total Expenditure	4,878.1	4,582.4	4,054.8	4,044.1	578.8	563.1	3,324.4	3,186.0	3,351.7	2,730.4	509.7	493.4	16,697.4	15,596.3
Rates	4,578.1	4,282.4	3,703.0	3,484.1	578.8	563.1	3,048.5	2,921.0	3,146.6	2,503.0	509.7	493.4	15,584.7	14,247.0
Grants	300.0	300.0	0.0%	0.0%	0.0%	0.0%	-	-	0.0%	0.0%	-	0.0%	300.0	300.0
Fees & Other Income	-	-	351.8	560.0	-	-	275.9	264.9	205.1	227.4	-	-	832.7	1,052.3
Income to fund Expenditure	4,878.1	4,582.4	4,054.8	4,044.1	578.8	563.1	3,324.4	3,186.0	3,351.7	2,730.4	509.7	493.4	16,697.4	15,596.3

ASSET SERVICES	Asset Planning		Project Services		South Melbourne Market		Vic Roads		Manager		Total Asset Services	
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08
Operating Expenditure	1,650.9	560.8	745.3	531.7	2,364.1	2,344.2	210.0	210.0	337.5	1,344.5	5,307.8	4,991.2
Overheads	152.8	-	249.2	254.2	354.0	358.1	5.1	5.1	63.6	19.9%	824.8	837.0
Total Expenditure	1,803.7	560.8	994.6	785.9	2,718.1	2,702.3	215.1	215.1	401.1	1,564.1	6,132.6	5,828.2
Rates	1,787.0	549.8	994.6	785.9	(1,316.9)	(772.7)	5.1	2.4%	401.1	1,243.4	1,870.8	1,811.5
Grants	-	-	0.0%	0.0%	0.0%	0.0%	210.0	97.6%	-	0.0%	210.0	210.0
Fees & Other Income	16.8	11.0	-	-	4,035.0	3,475.0	0.0	0.0%	-	320.8	4,051.8	3,806.8
Income to fund Expenditure	1,803.7	560.8	994.6	785.9	2,718.1	2,702.3	215.1	100.0%	401.1	1,564.1	6,132.6	5,828.2

COMMUNITY SERVICES	Community Care		Family Services		Childrens Services		Family & Childrens Services		Manager		Total Community Services	
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08
Operating Expenditure	4,819.5	4,554.1	2,671.9	2,376.3	9,486.4	8,647.1	321.5	391.1	547.5	87.7%	17,846.8	16,127.4
Overheads	918.5	924.2	573.1	601.1	1,451.3	1,154.8	23.7	6.9%	76.5	12.3%	2,743.1	2,756.7
Total Expenditure	5,738.0	5,478.3	3,244.9	2,977.4	10,937.7	9,801.9	345.2	100.0%	624.0	100.0%	20,589.9	18,884.1
Rates	2,252.1	2,231.1	2,348.0	2,148.1	3,320.2	2,672.3	345.2	100.0%	624.0	100.0%	8,889.6	7,469.0
Grants	2,407.0	2,245.4	621.5	524.2	835.9	764.3	-	0.0%	-	0.0%	3,864.3	3,533.9
Fees & Other Income	1,078.9	1,002.8	275.4	305.1	6,481.7	6,365.3	-	0.0%	209.0	33.4%	7,836.0	7,881.1
Income to fund Expenditure	5,738.0	5,478.3	3,244.9	2,977.4	10,937.7	9,801.9	345.2	100.0%	624.0	100.0%	20,589.9	18,884.1

BUILDING & GREEN SERVICES	Building Maintenance Services		Open Spaces		Parks Services		Total Building & Green Services			
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08		
Operating Expenditure	5,638.1	243.0%	834.5	592.5	5,276.3	84.7%	391.5	89.6%	12,132.2	129.9%
Overheads	(3,318.3)	(-143.0%)	177.6	180.7	304.5	5.3%	45.3	10.4%	(2,790.9)	(-29.9%)
Total Expenditure	2,319.8	100.0%	1,012.2	773.2	5,580.8	100.0%	436.8	100.0%	9,341.3	100.0%
Rates	2,319.8	100.0%	1,012.2	773.2	5,580.8	99%	431.7	99%	9,299.6	99.6%
Grants	-	0.0%	-	-	-	0.0%	5.1	1.2%	5.1	0.1%
Fees & Other Income	-	0.0%	-	-	34.7	0.6%	-	0.0%	34.7	0.4%
Income to fund Expenditure	2,319.8	100.0%	1,012.2	773.2	5,580.8	100.0%	436.8	100.0%	9,341.3	100.0%

CUSTOMER SERVICE	Meetings & Events		ASSIST/arking Permits Administration		Manager		Customer Service Systems		Total Customer Service	
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08
	\$ '000's	%	\$ '000's	%	\$ '000's	%	\$ '000's	%	\$ '000's	%
Operating Expenditure	871.6	102.0%	1,338.2	98.8%	285.4	108.6%	486.2	108.2%	2,989.7	100.9%
Overheads	(17.3)	-2.0%	(8.8)	-1.3%	(25.1)	-9.6%	(35.3)	-8.2%	(26.0)	-0.9%
Total Expenditure	854.3	100.0%	1,354.6	100.0%	260.3	100.0%	430.9	100.0%	2,963.7	100.0%
Rates	390.3	44.5%	238.5	36.6%	260.3	100.0%	430.9	100.0%	2,319.7	78.3%
Grants	41.5	4.5%	0.7%	0.0%	-	0.0%	-	0.0%	494.4	16.7%
Fees & Other Income	489.5	55.0%	409.5	62.8%	170.0	12.5%	212.3	16.0%	639.5	21.6%
Income to fund Expenditure	854.3	100.0%	1,354.6	100.0%	260.3	100.0%	430.9	100.0%	2,963.7	100.0%

DIRECTOR COMMUNITY ASSETS & SERVICES	Directors Office		Total Director Community Assets & Services	
	2008/09	2007/08	2008/09	2007/08
	\$ '000's	%	\$ '000's	%
Operating Expenditure	469.2	78.2%	469.2	78.2%
Overheads	130.8	21.8%	130.8	21.8%
Total Expenditure	600.0	100.0%	600.0	100.0%
Rates	600.0	100.0%	748.0	100.0%
Grants	-	0.0%	-	0.0%
Fees & Other Income	-	0.0%	-	0.0%
Income to fund Expenditure	600.0	100.0%	748.0	100.0%

TOTAL COMMUNITY ASSETS & SERVICES	2008/09		2007/08	
	\$ '000's	%	\$ '000's	%
Operating Expenditure	54,596.2	96.6%	50,833.3	96.3%
Overheads	1,937.0	3.4%	1,970.7	3.7%
Total Expenditure	56,533.2	100.0%	52,804.0	100.0%
Rates	38,754.6	68.6%	35,355.3	67.0%
Grants	4,383.9	7.8%	4,053.9	7.7%
Fees & Other Income	13,394.7	23.7%	13,395.1	25.4%
Income to fund Expenditure	56,533.2	100.0%	52,804.0	100.0%



COMMUNITY DEVELOPMENT & PLANNING

CITY DEVELOPMENT	Business Support		Community Housing		Statutory Planning		Building Solutions		Strategic Planning		Manager		Total City Development					
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08				
Operating Expenditure	873.0	79.6%	784.5	77.7%	1,745.5	82.7%	787.2	84.5%	679.0	82.7%	948.1	87.2%	184.9	81.2%	202.3	82.4%	4,533.3	82.2%
Overheads	223.1	20.4%	224.8	22.3%	55.3	29.9%	371.7	17.1%	142.4	17.3%	1,389.9	12.8%	42.9	18.8%	43.1	17.6%	980.2	17.8%
Total Expenditure	1,096.1	100.0%	1,009.3	100.0%	1,800.8	100.0%	958.9	100.0%	821.4	100.0%	2,778.8	100.0%	227.7	100.0%	245.4	100.0%	5,513.5	100.0%
Rates	684.6	62.5%	617.3	61.2%	1,521.3	70.9%	722.6	77.6%	621.4	75.7%	1,066.9	100.0%	227.7	100.0%	245.4	100.0%	4,443.4	78.1%
Grants	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Fees & Other Income	411.5	37.5%	392.0	38.8%	625.0	29.1%	648.5	29.6%	209.0	22.4%	648.5	0.0%	97.7	9.2%	-	0.0%	1,245.5	21.9%
Income to fund Expenditure	1,096.1	100.0%	1,096.3	100.0%	2,146.3	100.0%	2,146.3	100.0%	821.4	100.0%	1,066.9	100.0%	1,066.9	100.0%	245.4	100.0%	5,588.9	100.0%

COMMUNITY DEVELOPMENT	Aging & Diversity Policy & Partnerships		Social Planning & Policy		Community Development Policy & Programs		Community Health & Development		Manager		Total Community Development							
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08						
Operating Expenditure	873.6	73.6%	841.7	72.4%	633.8	75.0%	653.4	75.3%	489.3	75.7%	489.3	81.9%	274.5	81.9%	263.6	81.0%	2,815.9	77.8%
Overheads	312.6	26.4%	320.1	27.6%	211.5	25.0%	214.7	24.7%	157.4	24.3%	157.4	16.1%	60.5	16.1%	61.7	19.0%	804.9	22.2%
Total Expenditure	1,186.2	100.0%	1,161.8	100.0%	845.3	100.0%	868.1	100.0%	646.7	100.0%	646.7	100.0%	335.0	100.0%	325.3	100.0%	3,620.8	100.0%
Rates	709.2	67.4%	738.8	63.6%	689.3	77.9%	698.1	80.4%	578.5	89.6%	578.5	100.0%	335.0	100.0%	325.3	100.0%	3,014.8	83.3%
Grants	387.0	32.6%	423.0	36.4%	32.0	4.6%	40.0	4.8%	68.3	10.6%	68.3	0.0%	-	0.0%	-	0.0%	456.0	12.6%
Fees & Other Income	-	0.0%	-	0.0%	130.0	15.0%	130.0	15.0%	0.0	0.0%	0.0	0.0%	-	0.0%	-	0.0%	150.0	4.1%
Income to fund Expenditure	1,186.2	100.0%	1,161.8	100.0%	845.3	100.0%	868.1	100.0%	646.7	100.0%	646.7	100.0%	335.0	100.0%	325.3	100.0%	3,620.8	100.0%

CULTURE & RECREATION	Arts & Festivals		Foreshire & Events		Libraries		Youth & Recreation		Manager		Total Culture & Recreation							
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08						
Operating Expenditure	3,312.5	88.1%	3,010.1	90.3%	133.5	100.0%	156.3	55.6%	1,758.4	66.6%	1,609.4	64.2%	276.3	62.3%	293.3	63.2%	8,658.4	78.3%
Overheads	447.3	11.9%	324.3	9.7%	-	0.0%	124.6	44.4%	908.5	33.4%	897.1	35.8%	167.0	37.7%	170.8	36.8%	2,403.6	21.7%
Total Expenditure	3,759.8	100.0%	3,334.4	100.0%	133.5	100.0%	280.9	100.0%	2,666.9	100.0%	2,506.5	100.0%	443.3	100.0%	464.1	100.0%	11,062.0	100.0%
Rates	2,513.8	66.9%	2,129.3	63.9%	66.6	49.9%	216.9	77.2%	1,998.9	75.8%	1,893.8	75.8%	428.3	96.6%	443.4	95.5%	8,589.3	77.6%
Grants	233.0	6.2%	235.0	7.0%	-	0.0%	447.7	11.0%	532.0	20.2%	500.0	20.2%	15.0	3.4%	20.7	4.5%	1,212.7	11.0%
Fees & Other Income	1,013.1	26.9%	972.1	29.2%	66.9	50.1%	64.0	22.8%	106.3	4.0%	92.7	3.7%	-	0.0%	-	0.0%	1,260.0	11.4%
Income to fund Expenditure	3,759.8	100.0%	3,334.4	100.0%	133.5	100.0%	280.9	100.0%	2,666.9	100.0%	2,506.5	100.0%	443.3	100.0%	464.1	100.0%	11,062.0	100.0%

HEALTH & AMENITY	Amenity & Planning Enforcement		Parking Enforcement		Health Services		Manager		Total Health & Amenity									
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08								
Operating Expenditure	1,906.0	87.6%	1,769.9	87.0%	7,071.4	94.3%	6,953.4	93.9%	1,162.0	86.4%	1,117.3	85.9%	293.6	91.3%	188.2	87.5%	10,433.1	92.0%
Overheads	285.1	12.2%	266.6	13.0%	428.5	5.7%	430.1	6.1%	182.6	13.6%	183.2	14.1%	28.1	8.7%	28.2	12.5%	904.3	8.0%
Total Expenditure	2,171.1	100.0%	2,036.5	100.0%	7,499.9	100.0%	7,383.5	100.0%	1,344.7	100.0%	1,300.5	100.0%	321.7	100.0%	226.4	100.0%	11,337.4	100.0%
Rates	94.7	4.4%	235.0	11.5%	-	0.0%	0.0	0.0%	722.6	53.7%	695.8	53.5%	321.7	100.0%	226.4	100.0%	1,138.9	10.0%
Grants	-	0.0%	-	0.0%	65.5	0.9%	38.5	2.9%	38.5	3.0%	38.5	3.0%	-	0.0%	-	0.0%	104.0	1.0%
Fees & Other Income	2,076.4	95.6%	1,800.5	88.5%	7,434.4	99.1%	6,950.0	94.1%	563.6	43.5%	566.2	43.5%	-	0.0%	-	0.0%	10,094.4	89.0%
Income to fund Expenditure	2,171.1	100.0%	2,036.5	100.0%	7,499.9	100.0%	7,383.5	100.0%	1,344.7	100.0%	1,300.5	100.0%	321.7	100.0%	226.4	100.0%	11,337.4	100.0%

ENVIRONMENT & RENEWAL	Environment		Renewal		Traffic & Parking Enforcement		Manager		Total Environment & Renewal	
	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08	2008/09	2007/08
	\$ '000's	%	\$ '000's	%	\$ '000's	%	\$ '000's	%	\$ '000's	%
Operating Expenditure	936.2	88.1%	1,410.1	87.1%	1,594.4	93.7%	550.9	90.7%	3,317.1	91.4%
Overheads	126.8	11.9%	208.3	12.9%	106.7	6.3%	56.3	9.3%	313.0	8.6%
Total Expenditure	1,063.0	100.0%	1,618.4	100.0%	1,701.1	100.0%	607.3	100.0%	3,630.1	100.0%
Rates	1,063.0	100.0%	607.4	37.5%	637.8	39.5%	531.0	87.4%	2,490.5	68.6%
Grants	-	0.0%	9.0	0.6%	-	0.0%	5.0	0.8%	5.0	0.1%
Fees & Other Income	-	0.0%	1,002.0	61.9%	1,063.3	65.5%	71.3	11.7%	1,134.6	31.3%
Income to fund Expenditure	1,063.0	100.0%	1,618.4	100.0%	1,701.1	100.0%	607.3	100.0%	3,630.1	100.0%

ECONOMIC DEVELOPMENT & PLANNING	Economic Development		Total Economic Development & Planning	
	2008/09	2007/08	2008/09	2007/08
	\$ '000's	%	\$ '000's	%
Operating Expenditure	999.9	87.2%	999.9	87.2%
Overheads	146.2	12.8%	146.2	12.8%
Total Expenditure	1,146.1	100.0%	1,146.1	100.0%
Rates	203.5	17.8%	203.5	17.8%
Grants	15.0	1.3%	15.0	1.3%
Fees & Other Income	927.6	80.9%	927.6	80.9%
Income to fund Expenditure	1,146.1	100.0%	1,146.1	100.0%

DIRECTOR COMMUNITY DEVELOPMENT & PLANNING	Directors Office		Total Director Community Development & Planning	
	2008/09	2007/08	2008/09	2007/08
	\$ '000's	%	\$ '000's	%
Operating Expenditure	967.0	82.6%	967.0	82.6%
Overheads	204.1	17.4%	204.1	17.4%
Total Expenditure	1,171.1	100.0%	1,171.1	100.0%
Rates	1,171.1	100.0%	1,171.1	100.0%
Grants	-	0.0%	-	0.0%
Fees & Other Income	-	0.0%	-	0.0%
Income to fund Expenditure	1,171.1	100.0%	1,171.1	100.0%

TOTAL COMMUNITY DEVELOPMENT & PLANNING	2008/09		2007/08	
	\$ '000's	%	\$ '000's	%
Operating Expenditure	31,904.3	84.7%	29,497.7	83.5%
Overheads	5,752.0	15.3%	5,810.0	16.5%
Total Expenditure	37,656.3	100.0%	35,307.7	100.0%
Rates	21,061.6	55.9%	19,544.1	55.3%
Grants	1,792.7	4.8%	1,865.0	5.3%
Fees & Other Income	14,812.1	39.3%	13,907.6	39.4%
Income to fund Expenditure	37,656.3	100.0%	35,307.7	100.0%



7. APPENDIX F

FEES & CHARGES SCHEDULES

Appendix F

Fees and charges schedules

This appendix presents information in regard to the Budgeted Fees and Charges schedules.

The appendix includes the following budgeted information:

- F1 Budgeted Fees and Charges - Organisation Systems & Support
- F2 Budgeted Fees and Charges - Community Assets & Services
- F3 Budgeted Fees and Charges - Community Development & Planning

**Appendix F1
Fees & Charges - Organisation Systems & Support division**

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Finance & Investments								
Rates								
Land Information Certificate	01226 9140	\$ 20.00	\$ 20.00	\$ -	Exempt under Treasurers Determination, Division 81	\$ 20.00	7,000	\$ 140,000.00
Urgent Land Information Certificates	01226 9140	\$ 69.50	\$ 45.00	\$ 4.50	\$20 Statutory component exempt, as above, urgent component has GST charge	\$ 69.50	440	\$ 28,600.00
Statutory Functions								
Freedom of Information requests (excluding photocopying charges	01550 9070	\$ 20.50	\$ 20.50	\$ 20.50	Exempt under FOI Act 1982	\$ 20.50	40	\$ 820.00
Geographic Information System (GIS)								
GIS Maps	01322 9070	\$ 18.00	\$ 18.00	\$ 1.80		\$ 18.00	30	\$ 554.00
Financial Services								
Dishonoured Cheques	01223 9180	\$ 33.00	\$ 30.00	\$ 3.00	\$30 made up of \$15 bank charge recovery and \$15 administration charge on which GST is charged	\$ 33.00	50	\$ 1,650.00

**Appendix F2
Fees & Charges - Community Assets & Services division**

Description	GL Code (i.e.job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Infrastructure Services								
Waste Management Operations								
Sale of worm farms	04460.9220	\$53.90	\$49.00	\$4.90		\$53.90	40	\$2,156.00
Sale of Compost bins	04460.9220	\$30.00	\$27.27	\$2.73		\$30.00	30	\$900.00
Transfer Station fees (Car Boot)	04460.9220	\$5.50	\$5.00	\$0.50		\$5.50	4,350	\$23,925.00
Transfer Station fees (Station Wagon, Utility)	04460.9220	\$15.40	\$14.00	\$1.40		\$15.40	1,800	\$27,720.00
Transfer Station Fees (Small Trailer)	04460.9220	\$22.00	\$20.00	\$2.00		\$22.00	480	\$10,560.00
Transfer Station Fees (Large Trailer)	04460.9220	\$27.50	\$25.00	\$2.50		\$27.50	480	\$13,200.00
Transfer Station Fees (Contractors)	04460.9220	\$33.00	\$30.00	\$3.00		\$33.00	840	\$27,720.00
Asset Services								
Legal Point of Discharge (50% of fees collected)	02406.9222	\$30.00	\$30.00	-	Governance Certificate	\$30.00	192	\$5,760.00
Customer Service - Meeting & Events								
Minor Foreshore Events								
Wedding Ceremony only	01458 9510	\$165	\$150	\$15		\$171		
Wedding Ceremony with small marquee	01458 9510	\$330	\$300	\$30		\$342		
Wedding Ceremony with large marquee	01458 9510	\$490	\$445	\$45		\$507		
Corporate Functions (Xmas parties, Training Days, Social Clubs) - less than 100 people	01458 9510	\$375	\$341	\$34		\$388		
Corporate Functions (Xmas parties, Training Days, Social Clubs) - less than 100 people with small marquee	01458 9510	\$546	\$496	\$50		\$565		

Description	GL Code (i.e. job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Corporate Functions (Xmas parties, Training Days, Social Clubs) - more than 100 people	01458 9510	\$625	\$568	\$57		\$647		
Corporate Functions (Xmas parties, Training Days, Social Clubs) - more than 100 people with small marquee	01458 9510	\$790	\$718	\$72		\$817		
Additional Structures (rides, jumping castles, etc)	01458 9510	\$165	\$150	\$15		\$171		
Social Function (Family reunions, picnics, Christmas parties) - less than 50 people	01458 9510	\$165	\$150	\$15		\$171		
Social Function (Family reunions, picnics, Christmas parties) - less than 50 people with marquee	01458 9510	\$165	\$150	\$15		\$171		
Social Function (Family reunions, picnics, Christmas parties) - more than 50 people	01458 9510	\$165	\$150	\$15		\$171		
Social Function (Family reunions, picnics, Christmas parties) - more than 50 people with marquee	01458 9510	\$330	\$300	\$30		\$342		
Hall Hire					Average Cost	\$372	172	\$63,936
Commercial - Hire Tables & Chairs, Linen, Catering to externals.	01458 9230							\$5,000
Commercial - Halls and Meetings Subsidy Hire	01458 9510	Refer Below for Fees & Charges						\$136,000

Description	GL Code (i.e.job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Community Hire - Events	01457 9510	Refer Below for Fees & Charges						\$50,000
Civic & Organisation								
Internal Charges - Catering, equipment staff, beverages, no room hire for halls/rooms	01456 9225	Refer Below for Fees & Charges						\$210,000
Weddings and Minor Events In Parks								
Wedding Ceremony only	01458 9510	\$160	\$145	\$15		\$165		
Wedding Ceremony with small marquee	01458 9510	\$319	\$290	\$29		\$330		
Wedding Ceremony with large marquee	01458 9510	\$473	\$430	\$43		\$490		
Wedding Reception with marquee - 50 to 100 guests	01458 9510	\$913	\$830	\$83		\$945		
Wedding Reception with marquee - over 100 guests	01458 9510	\$1,210	\$1,100	\$110		\$1,252		
Corporate Functions (Xmas parties, Training Days, Social Clubs) - less than 100 people	01458 9510	\$363	\$330	\$33		\$376		
Corporate Functions (Xmas parties, Training Days, Social Clubs) - less than 100 people with small marquee	01458 9510	\$528	\$480	\$48		\$546		
Corporate Functions (Xmas parties, Training Days, Social Clubs) - more than 100 people	01458 9510	\$605	\$550	\$55		\$626		
Corporate Functions (Xmas parties, Training Days, Social Clubs) - more than 100 people with small marquee	01458 9510	\$765	\$695	\$70		\$791		
Additional Structures (rides, jumping castles, etc)	01458 9510	\$160	\$145	\$15		\$165		

Description	GL Code (i.e.job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Social Function (Family reunions, picnics, Christmas parties) - less than 50 people	01458.9510	\$160	\$145	\$15		\$165		
Social Function (Family reunions, picnics, Christmas parties) - less than 50 people with marquee	01458.9510	\$160	\$145	\$15		\$165		
Social Function (Family reunions, picnics, Christmas parties) - more than 50 people	01458.9510	\$160	\$145	\$15		\$165		
Social Function (Family reunions, picnics, Christmas parties) - more than 50 people with marquee	01458.9510	\$319	\$290	\$29		\$330		
Booking Fee for all bookings	01458.9220	\$40	\$36	\$4		\$40		
Site Co-ordinator (minimum 3 hours on weekends)	01458.9510	\$244	\$222	\$22		\$245		
Hall Hire								
Port Melbourne Town Hall								
Auditorium (Inclusive of Kitchen Use)								
Commercial Mon-Thurs 6am-6pm or 6pm- 6am 12 Hour Hire	01458.9510	\$1,296	\$1,178	\$118		\$1,341		
Community Mon-Thurs 6am-6pm or 6pm- 6am 12 Hour Hire	01457.9510	\$826	\$751	\$75		\$855		
Commercial Mon-Thur 24 hr	01458.9510	\$1,963	\$1,785	\$178		\$2,032		
Community Mon-Thur 24 hr	01457.9510	\$1,260	\$1,145	\$115		\$1,304		
Commercial Fri-Sun 6am-6pm or 6pm- 6am 12 Hour Hire	01458.9510	\$1,410	\$1,282	\$128		\$1,459		
Community Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$1,240	\$1,127	\$113		\$1,283		
Commercial Fri-Sun 24 hr	01458.9510	\$2,118	\$1,925	\$193		\$2,192		
Community Fri-Sun 24 hr	01457.9510	\$1,860	\$1,691	\$169		\$1,925		

Description	GL Code (i.e.job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Additional Hourly Rate Commercial (post 12 hrs & 24 hr period allowed)	01458.9510	\$176	\$160	\$16		\$182		
Additional Hourly Rate Community (post 12 hrs & 24 hr period allowed)	01457.9510	\$176	\$160	\$16		\$182		
Duty Officer Fees - Commercial	01458.9510	\$33	\$30	\$3		\$34		
Duty Officer Fees - Community	01457.9510	\$33	\$30	\$3		\$34		
South Melbourne Town Hall								
Auditorium (Inclusive of Kitchen Use)								
Commercial Mon-Thurs 6am-6pm or 6pm- 6am 12 Hour Hire	01458.9510	\$1,756	\$1,596	\$160		\$1,817		
Community Mon-Thurs 6am-6pm or 6pm- 6am 12 Hour Hire	01457.9510	\$1,240	\$1,127	\$113		\$1,283		
Commercial Mon-Thur 24 hr	01458.9510	\$2,686	\$2,442	\$244		\$2,780		
Community Mon-Thur 24 hr	01457.9510	\$1,704	\$1,549	\$155		\$1,764		
Commercial Fri-Sun 6am-6pm or 6pm- 6am 12 Hour Hire	01458.9510	\$2,335	\$2,123	\$212		\$2,417		
Community Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$1,756	\$1,596	\$160		\$1,817		
Commercial Fri-Sun 24 hr	01458.9510	\$3,512	\$3,193	\$319		\$3,635		
Community Fri-Sun 24 hr	01457.9510	\$2,586	\$2,351	\$235		\$2,677		
Ballantyne Room (Inclusive of Kitchen Use)								
Commercial Mon-Thurs 6am-6pm or 6pm- 6am 12 Hour Hire	01458.9510	\$281	\$255	\$26		\$291		
Community Mon-Thurs 6am-6pm or 6pm- 6am 12 Hour Hire	01457.9510	\$185	\$168	\$17		\$191		
Commercial Mon-Thur 24 hr	01458.9510	\$310	\$282	\$28		\$321		
Community Mon-Thur 24 hr	01457.9510	\$283	\$257	\$26		\$293		
Commercial Fri-Sun 6am-6pm or 6pm- 6am 12 Hour Hire	01458.9510	\$330	\$300	\$30		\$342		

Description	GL Code (i.e.job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Community Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$238	\$216	\$22		\$246		
Commercial Fri-Sun 24 hr	01458.9510	\$439	\$399	\$40		\$454		
Community Fri-Sun 24 hr	01457.9510	\$356	\$324	\$32		\$368		
Chamber (Inclusive of Kitchen Use)								
Commercial Mon-Thurs 6am-6pm or 6pm- 6am 12 Hour Hire	01458.9510	\$284	\$258	\$26		\$294		
Community Mon-Thurs 6am-6pm or 6pm- 6am 12 Hour Hire	01457.9510	\$248	\$225	\$23		\$257		
Commercial Mon-Thur 24 hr	01458.9510	\$383	\$348	\$35		\$396		
Community Mon-Thur 24 hr	01457.9510	\$372	\$338	\$34		\$385		
Commercial Fri-Sun 6am-6pm or 6pm- 6am 12 Hour Hire	01458.9510	\$429	\$390	\$39		\$444		
Community Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$310	\$282	\$28		\$321		
Commercial Fri-Sun 24 hr	01458.9510	\$573	\$521	\$52		\$593		
Community Fri-Sun 24 hr	01457.9510	\$465	\$423	\$42		\$481		
Additional Hourly Rate Commercial (post 12 hrs & 24 hr period allowed)	01458.9510	\$181	\$165	\$16		\$187		
Additional Hourly Rate Community (post 12 hrs & 24 hr period allowed)	01457.9510	\$176	\$160	\$16		\$182		
Duty Officer Fees - Commercial	01458.9510	\$33	\$30	\$3		\$34		
Duty Officer Fees - Community	01457.9510	\$33	\$30	\$3		\$34		
St Kilda Town Hall								
Auditorium - Half								
Commercial Mon-Thurs 6am-6pm or 6pm- 6am 12 Hour Hire	01458.9510	\$1,296	\$1,178	\$118		\$1,341		
Community Mon-Thurs 6am-6pm or 6pm- 6am 12 Hour Hire	01457.9510	\$734	\$667	\$67		\$760		
Commercial Mon-Thur 24 hr	01458.9510	\$1,916	\$1,742	\$174		\$1,983		
Community Mon-Thur 24 hr	01457.9510	\$1,136	\$1,033	\$103		\$1,176		

Description	GL Code (i.e. job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Commercial Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$1,606	\$1,460	\$146		\$1,662		
Community Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$1,240	\$1,127	\$113		\$1,283		
Commercial Fri-Sun 24 hr	01458.9510	\$2,536	\$2,305	\$231		\$2,625		
Community Fri-Sun 24 hr	01457.9510	\$1,860	\$1,691	\$169		\$1,925		
Additional Hourly Rate 12-24 hours - Commercial	01458.9510	\$222	\$202	\$20		\$230		
Additional Hourly Rate 12-24 hours - Community	01457.9510	\$222	\$202	\$20		\$230		
Auditorium - Full								
Commercial Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$1,756	\$1,596	\$160		\$1,817		
Community Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$1,033	\$939	\$94		\$1,069		
Commercial Mon-Thur 24 hr	01458.9510	\$2,655	\$2,414	\$241		\$2,748		
Community Mon-Thur 24 hr	01457.9510	\$1,425	\$1,295	\$130		\$1,475		
Commercial Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$2,330	\$2,118	\$212		\$2,412		
Community Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$1,756	\$1,596	\$160		\$1,817		
Commercial Fri-Sun 24 hr	01458.9510	\$3,518	\$3,198	\$320		\$3,641		
Community Fri-Sun 24 hr	01457.9510	\$2,738	\$2,489	\$249		\$2,834		
Public Holidays Commercial Only	01458.9510	\$3,523	\$3,203	\$320		\$3,646		
Additional Hourly Rate 12-24 hours - Commercial	01458.9510	\$258	\$235	\$23		\$267		
Additional Hourly Rate 12-24 hours - Community	01457.9510	\$258	\$235	\$23		\$267		
Kitchen Hire with Auditorium						\$0		
Commercial Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$310	\$282	\$28		\$321		

Description	GL Code (i.e.job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Commercial Mon-Thur 24 hr	01458.9510	\$393	\$357	\$36		\$407		
Commercial Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$258	\$235	\$23		\$267		
Commercial Fri-Sun 24 hr	01458.9510	\$392	\$356	\$36		\$406		
Casual Kitchen Hire with Auditorium								
Commercial Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$356	\$324	\$32		\$368		
Community Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$196	\$178	\$18		\$203		
Commercial Mon-Thur 24 hr	01458.9510	\$429	\$390	\$39		\$444		
Community Mon-Thur 24 hr	01457.9510	\$289	\$263	\$26		\$299		
Commercial Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$429	\$390	\$39		\$444		
Community Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$289	\$263	\$26		\$299		
Commercial Fri-Sun 24 hr	01458.9510	\$547	\$497	\$50		\$566		
Community Fri-Sun 24 hr	01457.9510	\$382	\$347	\$35		\$395		
Additional Hourly Rate Commercial post 12hrs	01458.9510	\$176	\$160	\$16		\$182		
Additional Hourly Rate Community post 12hrs	01457.9510	\$176	\$160	\$16		\$182		
Additional Hourly Rate Mon-Thur 6am-6pm or 6pm-6am - Commercial	01458.9510	\$181	\$165	\$16		\$187		
Additional Hourly Rate Mon-Thur 6am-6pm or 6pm-6am - Community	01457.9510	\$181	\$165	\$16		\$187		
Duty Officer Fees - Commercial	01458.9510	\$33	\$30	\$3		\$34		
Duty Officer Fees - Community	01457.9510	\$33	\$30	\$3		\$34		
St Kilda Meeting Rooms								
Councillor Resource Room (CRR)								
Commercial Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$238	\$216	\$22		\$246		

Description	GL Code (i.e. job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Community Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$207	\$188	\$19		\$214		
Commercial Mon-Thur 24 hr	01458.9510	\$300	\$273	\$27		\$311		
Community Mon-Thur 24 hr	01457.9510	\$238	\$216	\$22		\$246		
Commercial Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$357	\$325	\$32		\$369		
Community Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$248	\$225	\$23		\$257		
Commercial Fri-Sun 24 hr	01458.9510	\$470	\$427	\$43		\$486		
Community Fri-Sun 24 hr	01457.9510	\$351	\$319	\$32		\$363		
Commercial Mon-Fri 1/2 Day	01458.9510	\$181	\$165	\$16		\$187		
Community Mon-Fri 1/2 Day	01457.9510	\$124	\$113	\$11		\$128		
Function Room								
Commercial Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$238	\$216	\$22		\$246		
Community Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$207	\$188	\$19		\$214		
Commercial Mon-Thur 24 hr	01458.9510	\$300	\$273	\$27		\$311		
Community Mon-Thur 24 hr	01457.9510	\$238	\$216	\$22		\$246		
Commercial Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$357	\$325	\$32		\$369		
Community Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$248	\$225	\$23		\$257		
Commercial Fri-Sun 24 hr	01458.9510	\$470	\$427	\$43		\$486		
Community Fri-Sun 24 hr	01457.9510	\$351	\$319	\$32		\$363		
Commercial Mon-Fri 1/2 Day	01458.9510	\$181	\$165	\$16		\$187		
Community Mon-Fri 1/2 Day	01457.9510	\$124	\$113	\$11		\$128		
Reception Room								
Commercial Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$230	\$209	\$21		\$238		

Description	GL Code (i.e. job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Community Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$200	\$182	\$18		\$207		
Commercial Mon-Thur 24 hr	01458.9510	\$290	\$264	\$26		\$300		
Community Mon-Thur 24 hr	01457.9510	\$230	\$209	\$21		\$238		
Commercial Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$345	\$314	\$31		\$357		
Community Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$240	\$218	\$22		\$248		
Commercial Fri-Sun 24 hr	01458.9510	\$470	\$427	\$43		\$486		
Community Fri-Sun 24 hr	01457.9510	\$351	\$319	\$32		\$363		
Commercial Mon-Fri 1/2 Day	01458.9510	\$181	\$165	\$16		\$187		
Community Mon-Fri 1/2 Day	01457.9510	\$124	\$113	\$11		\$128		
Council Chamber								
Commercial Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$280	\$255	\$25		\$290		
Community Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$260	\$236	\$24		\$269		
Commercial Mon-Thur 24 hr	01458.9510	\$400	\$364	\$36		\$414		
Community Mon-Thur 24 hr	01457.9510	\$360	\$327	\$33		\$373		
Commercial Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$455	\$414	\$41		\$471		
Community Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$340	\$309	\$31		\$352		
Commercial Fri-Sun 24 hr	01458.9510	\$589	\$535	\$54		\$610		
Community Fri-Sun 24 hr	01457.9510	\$465	\$423	\$42		\$481		
Commercial Mon-Fri 1/2 Day	01458.9510	\$181	\$165	\$16		\$187		
Community Mon-Fri 1/2 Day	01457.9510	\$124	\$113	\$11		\$128		
St Kilda Room								
Commercial Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$238	\$216	\$22		\$246		

Description	GL Code (i.e. job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Community Mon-Thurs 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$207	\$188	\$19		\$214		
Commercial Mon-Thur 24 hr	01458.9510	\$300	\$273	\$27		\$311		
Community Mon-Thur 24 hr	01457.9510	\$238	\$216	\$22		\$246		
Commercial Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01458.9510	\$357	\$325	\$32		\$369		
Community Fri-Sun 6am-6pm or 6pm-6am 12 Hour Hire	01457.9510	\$248	\$225	\$23		\$257		
Commercial Fri-Sun 24 hr	01458.9510	\$470	\$427	\$43		\$486		
Community Fri-Sun 24 hr	01457.9510	\$351	\$319	\$32		\$363		
Commercial Mon-Fri 1/2 Day	01458.9510	\$181	\$165	\$16		\$187		
Community Mon-Fri 1/2 Day	01457.9510	\$124	\$113	\$11		\$128		
Community Services								
Child Care								
Provision of child care for children paying the maximum fee - weekly July (eligible children only)	paid directly to centre	\$339.00	\$339.00	-	ATO exemption	\$339.00	5	\$7,458.00
Provision of child care for children paying the maximum fee - weekly Aug - June (eligible children only)	paid directly to centre	\$357.50	\$357.50	-	ATO exemption	\$357.50	5	\$78,650.00
Provision of child care for families paying the maximum fee - daily July	paid directly to centre	\$72.80	\$69.50	-	ATO exemption	\$73.20	283	\$462,165.04
Provision of child care for families paying the maximum fee - daily August - June	paid directly to centre	\$76.50	\$73.20	-	ATO exemption	\$76.50	283	\$4,599,003.29
Provision of Home Based Child Care - per hour	06022 9222	\$4.90	\$4.90	-	ATO exemption	\$5.12	123,818	\$633,948.16
Home Based Child Care hourly rate non-core hours	06022 9220	\$6.00	\$6.00	-	ATO exemption	\$6.27	2,591	\$16,246.26

Description	GL Code (i.e. job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Home Based Child Care Administration fee per hour	06022 9220	\$0.40	\$0.40	-	ATO exemption	\$0.43	123,818	\$53,241.74
Respite -Can Low fee hourly rate	06025 9220	\$3.15	\$3.15	-	ATO exemption	\$3.30	9,161	\$30,231.30
Respite -Can Medium fee hourly rate	06025 9220	\$5.30	\$5.30	-	ATO exemption	\$5.55	1,374	\$7,626.53
Respite -Can High fee hourly rate	06025 9220	\$26.36	\$26.36	-	ATO exemption	\$27.55	0	\$0.00
Social Support								
ADASS - quarter day activities for older people and people with disabilities	06780 9222	\$4.15	\$4.15	-	ATO exemption	\$4.30	190	\$817.00
ADASS - half day activities for older people and people with disabilities - this includes water leisure activities	06780 9222	\$7.25	\$7.25	-	ATO exemption	\$7.55	477	\$3,601.35
ADASS – full day activities for for older people and people with disabilities	06780 9222	\$11.35	\$11.35	-	ATO exemption	\$11.85	893	\$10,582.05
ADASS - activities for water leisure group – subject to reduced rates - per person	06780 9222	\$0.00	\$0.00	-	ATO exemption	\$0.00	708	\$0.00
Community Care								
Personal Care - Low Fee	06745 9222	\$4.55	\$4.55	-	ATO exemption	\$4.70	13,016	\$61,175.20
Personal Care - Weekly Income Range \$498 - \$598	06745 9222	\$6.40	\$6.40	-	ATO exemption	\$6.65		\$0.00
Personal Care - Weekly Income Range \$598 - \$698	06745 9222	\$10.70	\$10.70	-	ATO exemption	\$11.15		\$0.00
Personal Care - Weekly Income Range > \$698 - \$1114	06745 9222	\$15.75	\$15.75	-	ATO exemption	\$16.45		\$0.00
Personal Care - Weekly Income Range > \$1114	06745 9222	\$29.16	\$29.16	-	ATO exemption	\$30.45		\$0.00
Personal Care - Billings Standard	03554 9480	\$36.00	\$36.00	-	ATO exemption	\$39.60		\$0.00
Respite Care - Low Fee	06743 9222	\$3.16	\$3.16	-	ATO exemption	\$3.30	3,148	\$10,388.40
Respite Care - Medium Fee Single	06743 9222	\$5.30	\$5.30	-	ATO exemption	\$5.55		\$0.00
Respite Care - High Fee	06743 9222	\$26.36	\$26.36	-	ATO exemption	\$27.55		\$0.00
Respite Care - Billings Standard	03554 9480	\$36.00	\$36.00	-	ATO exemption	\$39.60	1,300	\$51,480.00

Description	GL Code (i.e.job / account combo)	Gross Charge 07/08 (\$)	Net Charge 07/08 (\$)	GST Value 07/08 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Home Care - Low Fee	06744 9222	\$5.95	\$5.95	-	ATO exemption	\$6.20	39,000	\$232,050.00
Home Care - Weekly Income Range \$498 - \$598	06744 9222	\$7.50	\$7.50	-	ATO exemption	\$7.80		\$0.00
Home Care - Weekly Income Range \$598 - \$698	06744 9222	\$13.90	\$13.90	-	ATO exemption	\$14.50		\$0.00
Home Care - Weekly Income Range > \$698 - \$1114	06744 9222	\$16.00	\$16.00	-	ATO exemption	\$16.70		\$0.00
Home Care - Weekly Income Range > \$1114	06744 9222	\$26.04	\$26.04	-	ATO exemption	\$27.21		\$0.00
Home Care - Billings Standard	03554 9480	\$34.00	\$34.00	-	ATO exemption	\$37.40	3,000	\$102,000.00
Property Maintenance - Low Fee	06740 9222	\$8.55	\$8.55	-	ATO exemption	\$8.95	3,300	\$29,535.00
Property Maintenance - Weekly Income Range \$498 - \$698	06740 9222	\$13.90	\$13.90	-	ATO exemption	\$14.50		\$0.00
Property Maintenance - Weekly Income Range > \$698 - \$1114	06740 9222	\$17.10	\$17.10	-	ATO exemption	\$17.85		\$0.00
Property Maintenance - Weekly Income Range > \$1114	06740 9222	\$37.10	\$37.10	-	ATO exemption	\$38.75		\$0.00
Property Maintenance - Billings Standard	06740 9480	\$47.85	\$43.50	\$4.35	ATO exemption	\$50.05	150	\$6,825.00
Food Services - Low Fee	06764 9222	\$6.95	\$6.95	-	ATO exemption	\$7.25	51,000	\$369,750.00
Food Services - Medium Fee	06764 9222	\$9.75	\$9.75	-	ATO exemption	\$10.15		\$0.00
Food Services - High Fee	06764 9222	\$15.35	\$15.35	-	ATO exemption	\$16.00		\$0.00
Food Services - Billings	06764 9480	\$16.34	\$14.85	\$1.49	ATO exemption	\$17.05	9,000	\$153,450.00
Children's Holiday Program. - Centre Based Activities.								
Holiday Program No.1 - Winter	06848 9222	\$50.00	\$50.00	-	ATO exemption	\$60.00	1,078	\$64,680.00
Holiday Program No.2 - Spring	06848 9222	\$55.00	\$55.00	-	ATO exemption	\$60.00	980	\$58,800.00
Holiday Program No.3 - Summer	06848 9222	\$55.00	\$55.00	-	ATO exemption	\$60.00	1,274	\$76,440.00
Holiday Program No.4 - Autumn	06848 9222	\$55.00	\$55.00	-	ATO exemption	\$60.00	1,080	\$64,800.00
Winter Camping program per week (4 days)	07331 9222	\$390.00	\$390.00	-	ATO exemption	\$400.00	20	\$7,840.00

**Appendix F3
Fees & Charges - Community Development & Planning division**

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Economic Development								
Footpath Trading								
Footpath occupancy permits - Tables (charge is annually per item)	01.02631.9460	Acland Street - \$95	Acland Street - \$104.55	\$10.45	n/a	Acland Street - \$115		
		Fitzroy Street - \$80	Fitzroy Street - \$90.91	\$9.09	n/a	Fitzroy Street \$100		
		Standard - \$60	Standard - \$63.64	\$6.36	n/a	Standard - \$70		
		Discount - \$45	Discount - \$45.45	\$4.55	n/a	Discount - \$50		
		Acland Street - \$145	Acland Street - \$150.00	\$15.00	n/a	Acland Street - \$165		
		Fitzroy Street - \$115	Fitzroy Street - \$113.64	\$11.36	n/a	Fitzroy Street \$125		
Footpath occupancy permits- Chairs	01.02631.9460	Standard - \$80	Standard - \$79.55	\$7.95	n/a	Standard - \$87.50		
		Discount - \$60	Discount - \$56.82	\$5.68	n/a	Discount - \$62.5		
		\$250.00	\$227.27	\$22.73	n/a	\$250.00		
Footpath occupancy permits - Advertising signs 1 per property only	01.02631.9460							

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Footpath occupancy permits - Display of goods	01.02631.9460	\$300.00	\$272.72	\$27.28	n/a	\$300.00		
Footpath occupancy permits - Planters per premises with outdoor furniture	01.02631.9460	\$80.00	\$72.72	\$7.28	n/a	\$80.00		
Footpath occupancy permits - Screens per premises with outdoor furniture	01.02631.9460	\$150.00	\$136.36	\$13.64	n/a	\$150.00		
Environment & Renewal								
Parking Permits								
First visitor parking permit (annual)	01.02633.9620	\$0, \$42, \$84	\$0, \$42, \$84			\$0, \$42, \$84		
Second visitor parking permit (annual)	01.02633.9630	\$42 or \$84	\$42 or \$84			\$42 or \$84	Total	\$300,000.00
Resident parking permit (1st)	01.02633.9620	\$0, \$26 or \$52	\$0, \$26 or \$52			\$0, \$26 or \$52		
Resident parking permit (2 nd)	01.02633.9620	\$26 or \$52	\$26 or \$52			\$26 or \$52	Total	\$650,000.00
Foreshore parking permits		\$0, \$10 or \$21 residents, \$35 - \$70 approved foreshore club	\$0, \$10 or \$21 residents, \$35 - \$70 approved foreshore club			\$0, \$10 or \$21 residents, \$35 - \$70 approved foreshore club		
Combined parking permit (resident/foreshore)	01.02633.9720	\$10, \$36 or \$73	\$10, \$36 or \$73			\$10, \$36 or \$73	Total	\$50,000.00
Tradesman parking permits	01.02633.9730	\$35 per week	\$35 per week			\$35 per week	Total	\$2,000.00
Health & Amenity								
Community Amenity								
Works zone permit for 3 or less months	01.04628.9493	\$930	\$960		Div. 81 GST Act	\$960.00	9	\$8,640.00

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Works zone permit for 6 months	01.04628.9493	\$1,660	\$1,720		Div. 81 GST Act	\$1,720.00	8	\$13,760.00
Works zone permit for 9 months	01.04628.9493	\$2,170	\$2,250		Div. 81 GST Act	\$2,250.00	1	\$2,250.00
Works zone permit for 12 months	01.04628.9493	\$2,700	\$2,800		Div. 81 GST Act	\$2,800.00	9	\$25,200.00
Work Zone permit extensions	01.04628.9493	\$620	\$640		Div. 81 GST Act	\$640.00	0	\$0.00
Work Zone permit (additional parking bays, in excess of four)	01.04628.9493	\$180	\$190		Div. 81 GST Act	\$190.00	12	\$2,280.00
Advertising Signs (Real Estate Agents)	01.04628.9465	\$55	\$65		Div. 81 GST Act	\$65	26	\$15,210.00
Advertising Signs (Community Advertising Signs)								
Itinerant Trading								
Charity Bins	new	\$65 application + \$50 permit	\$65 application + \$50 permit		Div. 81 GST Act	\$65 application + \$50 permit	2	\$230.00
Commercial Waste Bins (New)	01.04628.9230		\$65 application + \$50 permit + \$50 per 120litre Bin, \$75 per permit			\$65 application + \$50 permit + \$50 per 120litre Bin, \$75 per permit	12 permits with an average of two 240litre bins. 3 permits	\$5,325.00
Occupying the road for works: Asset Protection Permit		\$155			Div. 81 GST Act	\$175.00	300	\$52,500.00
Asset Protection Deposit (to trust account?)	01.04628.2510	Varies	Varies		Not applicable	Varies		

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
. Out of Hours Permit	01.04628.9495	\$70 application fee / Permit Fee \$280	\$75 application fee / Permit Fee \$290		Div. 81 GST Act	\$75 application fee / Permit Fee \$290 per day	85	\$40,000.00
. Hoarding (fee no longer collected by Development Permits) report and consent fee under building with subsequent street occupation as below)	01.04628.9487	Not applicable	Not applicable			Not applicable		
. Road Opening Permit	01.04628.9485	\$70 application fee / \$95 permit fee	\$75 application fee / \$95 permit fee		Div. 81 GST Act	\$75 application fee / \$95 permit fee	240	\$40,800.00
. Road Opening Deposit (to trust account?) No longer to go to 01.4628.9486	01.04628.2510	\$300 deposit up to area of 3m2	\$300 deposit up to area of 3m2		Not applicable	\$300 deposit up to area of 3m2		
. Vehicle Crossing	01.04628.9487	\$70 application fee / \$135 permit fee	\$75 application fee / \$140 permit fee		Div. 81 GST Act	\$75 application fee / \$140 permit fee	102	\$21,930.00

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Street Occupation Permits	01.04628.9489	\$70 application fee / \$85 permit fee (plus \$10 ground / \$5 head gantry per sq meter per week	\$75 application fee / \$90 permit fee (plus \$10 ground / \$6 head gantry per sq meter per week		Div. 81 GST Act	\$75 application fee / \$90 permit fee (plus \$10 ground / \$6 head gantry per sq meter per week	320	\$710,000.00
Road Closure Permit	01.04628.9490	\$70 application fee / \$95 per day with \$70	\$75 application fee / \$95 per day with road		Div. 81 GST Act	\$75 application fee / \$95 per day with road	55 applications of which 20 are 1 day	\$27,500.00
Crane / Travel Tower Permit	01.04628.9491	\$70 application fee / \$85	application fee / \$85 permit / \$210		Div. 81 GST Act	\$75 application fee / \$85	450 permits for an average	\$210,000.00
Skip Bin Permit	01.04628.9492	\$20 application fee / \$11 per day / \$65 per week	\$20 application fee / \$11 per day / \$65 per week		Div. 81 GST Act	\$20 application fee / \$11 per day / \$65 per week	2650	\$170,000.00
Impounding fee (new)	01.04622.9200	NEW	75 flat rate		Div. 81 GST Act	75 flat rate	10	\$750.00
Signage								
Illuminated signs on Cranes	01.04628.9230	\$260	\$270		Div. 81 GST Act	\$270	0	
Advertising signs – Truck and Trailer mounted billboards	01.04628.9230	\$520	\$540		Div. 81 GST Act	\$540.00	0	

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Significant Trees	01.04628.9494	\$55 application fee / \$45 permit fee	\$60 application fee / \$45 permit fee		Div. 81 GST Act	\$60 application fee / \$45 permit fee	60	\$6,300.00
		\$220 if arborist report required	\$230 if arborist report required			\$230 if arborist report required	0	
Health Services								
Food Act Registration Fees - Medium Risk Category 2 premises	01.04624.9260	\$ 215.00			Food Act fees exempt	\$ 215.00	200	\$ 43,000.00
Food Act Registration Fees - High Risk Category 3 premises	01.04624.9260	\$ 430.00			Food Act fees exempt	\$ 430.00	840	\$ 361,200.00
Transfer of registration fees								
Category 1	01.04624.9260	\$ 62.50	\$ 65.00		Food Act fees exempt	\$ 65.00	10	\$ 650.00
Category 2	01.04624.9260	\$ 107.50	\$ 110.00		Food Act fees exempt	\$ 110.00	20	\$ 2,200.00
Category 3	01.04624.9260	\$ 215.00	\$ 220.00		Food Act fees exempt	\$ 220.00	50	\$ 11,000.00
Registration late fee (Category 1)	01.04624.9260	\$ 50.00	\$ 50.00		Food Act fees exempt	\$ 50.00		
Registration late fee (Category 2 and 3)	01.04624.9260	\$ 75.00	\$ 75.00		Food Act fees exempt	\$ 75.00		
Food Act Registration Fees - Low Risk Category 1 premises							200	
Less than 10 staff	01.04624.9260		\$ 130.00		Food Act fees exempt	\$ 130.00		

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
11-20 staff	01.04624.9260		\$ 150.00		Food Act fees exempt	\$ 150.00		
21-30 staff	01.04624.9260		\$ 170.00		Food Act fees exempt	\$ 170.00		
31-40 staff	01.04624.9260		\$ 250.00		Food Act fees exempt	\$ 250.00		
41-50 staff	01.04624.9260		\$ 315.00		Food Act fees exempt	\$ 315.00		
51-60 staff	01.04624.9260		\$ 375.00		Food Act fees exempt	\$ 375.00		
> 60 staff	01.04624.9260		\$ 440.00		Food Act fees exempt	\$ 440.00		
Food Act Registration Fees - Medium Risk Category 2 premises							200	
Less than 10 staff	01.04624.9260		\$ 225.00		Food Act fees exempt	\$ 225.00		
11-20 staff	01.04624.9260		\$ 300.00		Food Act fees exempt	\$ 300.00		
21-30 staff	01.04624.9260		\$ 375.00		Food Act fees exempt	\$ 375.00		
31-40 staff	01.04624.9260		\$ 500.00		Food Act fees exempt	\$ 500.00		
41-50 staff	01.04624.9260		\$ 625.00		Food Act fees exempt	\$ 625.00		
51-60 staff	01.04624.9260		\$ 750.00		Food Act fees exempt	\$ 750.00		
> 60 staff	01.04624.9260		\$ 875.00		Food Act fees exempt	\$ 875.00		

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Food Act Registration Fees - High Risk Category 3 premises							840	
Less than 10 staff	01.04624.9260		\$ 450.00		Food Act fees exempt	\$ 450.00		
11-20 staff	01.04624.9260		\$ 600.00		Food Act fees exempt	\$ 600.00		
21-30 staff	01.04624.9260		\$ 750.00		Food Act fees exempt	\$ 750.00		
31-40 staff	01.04624.9260		\$ 1,000.00		Food Act fees exempt	\$ 1,000.00		
41-50 staff	01.04624.9260		\$ 1,250.00		Food Act fees exempt	\$ 1,250.00		
51-60 staff	01.04624.9260		\$ 1,500.00		Food Act fees exempt	\$ 1,500.00		
> 60 staff	01.04624.9260		\$ 1,750.00		Food Act fees exempt	\$ 1,750.00		
	01.04624.9260							\$ 504,000.00
Health Act Fee - Personal services premises	01.04624.9270	\$ 120.00	\$ 120.00		Health Act fees exempt			\$71,600.00
Animal Management								
Domestic Animal Business	01.02950.9395	\$132	\$200 n/a	n/a	Exempt	\$200	9	\$1,800
Dog	01.02950.9380							\$285,300.00
multiple animal permit - once off for lifetime	01.02950.9380	NEW	\$50 n/a	n/a	Exempt	\$50	5	
restricted breed dog - includes any declared, menacing, dangerous dogs	01.2950.9380	\$132	\$200 n/a	n/a	Exempt	\$200	6	
Maximum fee pensioner	01.02950.9380	\$66	\$75 n/a	n/a	Exempt	\$75		

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Minimum fee pensioner	01.02950.9380	\$22	\$25 n/a	n/a	Exempt	\$25		
Maximum fee non- pensioner	01.02950.9380	\$132	\$150 n/a	n/a	Exempt	\$150		
Minimum fee non- pensioner	01.02950.9380	\$44	\$50 n/a	n/a	Exempt	\$50		
Cat	01.2950.9390							\$80,500.00
Minimum fee non- pensioner	01.02950.9390	\$22	\$25 n/a	n/a	Exempt	\$25		
Minimum fee pensioner	01.02950.9390	\$11	\$13 n/a	n/a	Exempt	\$13		
Maximum fee pensioner	01.02950.9390	\$33	\$37 n/a	n/a	Exempt	\$37		
Maximum fee non- pensioner	01.02950.9390	\$66	\$75 n/a	n/a	Exempt	\$75		
Paid Parking								
Foreshore Area (tourist)	01.03502.9780	\$3 ph/\$7 all day				\$3 ph/\$7 all day		
St.Kilda Road – North of the Junction (commercial)	01.03502.9780	\$3 ph				\$3 ph		
Fitzroy Street Area (tourist / retail)	01.03502.9780	\$3 ph				\$3 ph		
South Melbourne East – North East of Kingsway (commercial)	01.03502.9780	\$3 ph				\$3 ph		
South Melbourne South – Albert Road Area (commercial)	01.03502.9780	\$3 ph/\$7 all day				\$3 ph/\$7 all day		
South Melbourne Central – North of Park and Ferrars Street (industrial)	01.03502.9780	\$1.20 ph / \$4 all day				\$1.20 ph / \$4 all day		
South Melbourne West – South west of Ferrars Street (industrial)	01.03502.9780	\$1.20 ph / \$4 all day				\$1.20 ph / \$4 all day		
St.Kilda Road – South of St.Kilda Junction (commercial / retail)	01.03502.9780	\$1.20 ph / \$4 all day				\$1.20 ph / \$4 all day		\$731,000
Parking Enforcement								
Abandoned & Derelict Vehicles – Vehicle redemption fee	01.05100.9230	\$300.00	\$300.00	\$27.27	n/a	\$300.00		
Clearway Tow-A-Way release fee	01.05100.9230	\$300.00	\$300.00	\$27.27	n/a	\$300.00		

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Obstructing vehicle redemption fee	01.05100.9230	\$300.00	\$300.00	\$27.27	n/a	\$300.00		
Reserved Parking Permit - Plus, as applicable -	01.05100.9230	\$66.00	\$66.00	\$6.00	n/a	\$66.00		
Unmeter restriction time parking per bay	01.05100.9230	\$25.00	\$25.00	\$2.27	n/a	\$25.00		
All Day parking ticket or meter parking per bay	01.05100.9230	\$10.00	\$10.00	\$0.91	n/a	\$10.00		
Time restriction paid parking per bay	01.05100.9230	\$25.00	\$25.00	\$2.27	n/a	\$25.00		\$50,000
City Development								
Building Control Fees								
Legal Point of Discharge (50% of fees collected)	01.2100.9070	\$ 51.25	\$ 51.25	N/A	Statutory Fee	\$ 51.25		
Property enquiry (Form 2.10) 326/1	01.2100.9070	\$ 41.00	\$ 41.00	N/A	Statutory Fee	\$ 41.00		
Property enquiry (Form 2.10) 326/1 - plus \$40 fast track fee	01.2100.9070	\$ 81.00	\$ 81.00	N/A	Statutory Fee	\$ 81.00		
Flood level certificate 326/2	01.2100.9070	\$ 41.00	\$ 41.00	N/A	Statutory Fee	\$ 41.00		
Flood level certificate 326/2 - plus \$40 fast track fee	01.2100.9070	\$ 81.00	\$ 81.00	N/A	Statutory Fee	\$ 81.00		
Property enquiry - 326/3	01.2100.9070	\$ 132.00	\$ 132.00	N/A	Statutory Fee	\$ 132.00		
Lodgement fee from Private Building Surveyors - commercial	01.2100.9070	\$ 30.75	\$ 30.75	N/A	Statutory Fee	\$ 30.75		
Lodgement fee from Private Building Surveyors - residential	01.2100.9070	\$ 30.75	\$ 30.75	N/A	Statutory Fee	\$ 30.75		
Search fees - Residential	01.2100.9220	\$ 77.00	\$ 77.00	N/A	Statutory Fee	\$ 77.00		
Search fees - Apartments	01.2100.9220	\$ 242.00	\$ 242.00	N/A	Statutory Fee	\$ 242.00		
Search fees – Commercial	01.2100.9220	\$ 242.00	\$ 242.00	N/A	Statutory Fee	\$ 242.00		
Search fees – Cert of Occupancy, Permits etc	01.2100.9220	\$ 45.00	\$ 45.00	N/A	Statutory Fee	\$ 45.00		
Govt building levy (Calculated as % of value of work)		0.128% & 0.034%		N/A	Statutory Fee	0.128% & 0.034%		

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Building Appeals Board preparation fee (per hour)	03100 9540	\$ 165.00	\$ 156.75	\$ 15.68		\$ 172.43		
Report and Consent Fee - Rescode	03100 9220	\$ 205.00	\$ 205.00	N/A	Statutory Fee	\$ 205.00		
Report and Consent Fee - Hoarding	03100 9990	\$ 205.00	\$ 205.00	N/A	Statutory Fee	\$ 205.00		
Building Permit Internal								
Demolish detached dwelling	03100 9540	\$ 825.00	\$ 783.75	\$ 78.38		\$ 862.13		
Demolish attached dwelling	03100 9540	\$ 990.00	\$ 940.50	\$ 94.05		\$ 1,034.55		
Demolish outbuildings	03100 9540	\$ 495.00	\$ 470.25	\$ 47.03		\$ 517.28		
Swimming pools (includes barrier to AS 1926)	03100 9540	\$ 1,375.00	\$ 1,306.25	\$ 130.63		\$ 1,436.88		
Fences	03100 9540	\$ 495.00	\$ 470.25	\$ 47.03		\$ 517.28		
Carports/garages <20,000	03100 9540	\$ 660.00	\$ 627.00	\$ 62.70		\$ 689.70		
Carports/garages >20,000	03100 9540	\$ 825.00	\$ 783.75	\$ 78.38		\$ 862.13		
Alterations and additions to a dwelling <100,000	03100 9540	\$ 990.00	\$ 940.50	\$ 94.05		\$ 1,034.55		
Alterations and additions to a dwelling 100,000-200,000	03100 9540	\$ 1,155.00	\$ 1,097.25	\$ 109.73		\$ 1,206.98		
Alterations and additions to a dwelling 200,000-300,000	03100 9540	\$ 1,375.00	\$ 1,306.25	\$ 130.63		\$ 1,436.88		
Alterations and additions to a dwelling >300,000	03100 9540	\$ 1,650.00	\$ 1,567.50	\$ 156.75		\$ 1,724.25		
New dwellings <250,000	03100 9540	\$ 1,760.00	\$ 1,672.00	\$ 167.20		\$ 1,839.20		
New dwellings 250,000-500,000	03100 9540	\$ 2,090.00	\$ 1,985.50	\$ 198.55		\$ 2,184.05		
New dwellings >500,000	03100 9540	\$ 2,420.00	\$ 2,299.00	\$ 229.90		\$ 2,528.90		
Multiple dwellings (2)	03100 9540	\$ 3,300.00	\$ 3,135.00	\$ 313.50		\$ 3,448.50		
Multiple dwellings (3)	03100 9540	\$ 3,850.00	\$ 3,657.50	\$ 365.75		\$ 4,023.25		
Multiple dwellings (4)	03100 9540	\$ 4,400.00	\$ 4,180.00	\$ 418.00		\$ 4,598.00		
Amendment to building permits issued	03100 9540	\$ 385.00	\$ 365.75	\$ 36.58		\$ 402.33		
Extension of time to building permits issued	03100 9540	\$ 385.00	\$ 365.75	\$ 36.58		\$ 402.33		

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Shop fitouts <100,000	03100 9540	\$ 880.00	\$ 836.00	\$ 83.60		\$ 919.60		
Shop fitouts 100,000-200,000	03100 9540	\$ 1,045.00	\$ 992.75	\$ 99.28		\$ 1,092.03		
Shop fitouts >200,000	03100 9540	\$ 1,210.00	\$ 1,149.50	\$ 114.95		\$ 1,264.45		
Internal alterations to class 2 apartments	03100 9540	\$ 825.00	\$ 783.75	\$ 78.38		\$ 862.13		
Extension of time- Class 1 or 10	03100 9540	\$ 229.00	\$ 217.55	\$ 21.76		\$ 239.31		
Extension of time- Class 2-9	03100 9540	\$ 330.00	\$ 313.50	\$ 31.35		\$ 344.85		
Lapsed Permit Renewal (Class 1 or 10)	03100 9540	\$ 458.00	\$ 435.10	\$ 43.51		\$ 478.61		
Lapsed Permit Renewal (Class 2 - 9) Minimum Fee from-	03100 9540	\$ 572.00	\$ 543.40	\$ 54.34		\$ 597.74		
Class 2, 3, 4, 5, 6, 7 & 9 Alterations, additions and new buildings.								
Up to \$40,000	03100 9540	\$ 600.00	\$ 570.00	\$ 57.00		\$ 627.00		
\$40,000 - \$100,000	03100 9540	\$ value x (1.5% - 1.35%)		10%		\$ value x (1.56%)		
\$100,001 - \$500,000	03100 9540	\$ value x (1.35% - 0.51%)		10%		\$ value x (1.36%)		
\$500,001 - \$2 million	03100 9540	\$ value x (0.51% - 0.25%)		10%		\$ value x (0.52%)		
>\$2 million - \$10million	03100 9540	\$ value x (0.25% - 0.163%)		10%		\$ value x (0.26%)		
>\$ 10m - \$20 Million	03100 9540	\$ value x (0.163% - 0.15%)		10%		\$ value x (0.164%)		
>\$ 20 - 30 million	03100 9540	\$ value x (0.15% - 0.143%)		10%		\$ value x (0.16%)		

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
>\$ 30 –40 million	03100 9540	\$ value x (0.143% - 0.1375%)		10%		\$ value x (0.144%)		
>\$ 40 –50 million	03100 9540	\$ value x (0.1375% - 0.14%)		10%		\$ value x (0.15%)		
>\$50 million	03100 9540	\$ value x (0.13%)		10%		\$ value x (0.135%)		
Urban Planning Fees								
Planning Application								
Use only	01100 9410	\$ 473.00	\$ 473.00	N/A	Statutory Fee	\$ 473.00		
To develop or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of development included in the application is:								
< \$10 000	01100 9410	NIL	NIL	N/A	Statutory Fee			
≥ \$10 000 ≤ \$100 000	01100 9410	\$ 225.00	\$ 225.00	N/A	Statutory Fee	\$ 225.00		
> \$100 001	01100 9410	\$ 462.00	\$ 462.00	N/A	Statutory Fee	\$ 462.00		
To develop land (other than for a single dwelling per lot) if the estimated cost of development included in the application is:	01100 9410							
≤ \$10 000	01100 9410	\$ 96.00	\$ 96.00	N/A	Statutory Fee	\$ 96.00		
≥ \$10 000 ≤ \$250 000	01100 9410	\$ 569.00	\$ 569.00	N/A	Statutory Fee	\$ 569.00		
≥ \$250 000 ≤ \$500 000	01100 9410	\$ 666.00	\$ 666.00	N/A	Statutory Fee	\$ 666.00		
≥ \$500 000 ≤ \$1 000 000	01100 9410	\$ 768.00	\$ 768.00	N/A	Statutory Fee	\$ 768.00		
≥ \$1 000 000 ≤ \$7 000 000	01100 9410	\$ 1,086.00	\$ 1,086.00	N/A	Statutory Fee	\$ 1,086.00		

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
≥ \$7 000 000 ≤ \$10 000 000	01100 9410	\$ 4,559.00	\$ 4,559.00	N/A	Statutory Fee	\$ 4,559.00		
≥ \$10 000 000 ≤ \$50 000 000	01100 9410	\$ 7,601.00	\$ 7,601.00	N/A	Statutory Fee	\$ 7,601.00		
> \$50 000 000	01100 9410	\$15,204.00	\$ 15,204.00	N/A	Statutory Fee	\$ 15,204.00		
To subdivide an existing building	01100 9410	\$ 364.00	\$ 364.00	N/A	Statutory Fee	\$ 364.00		
To subdivide land into two lots	01100 9410	\$ 364.00	\$ 364.00	N/A	Statutory Fee	\$ 364.00		
To effect a realignment of a common boundary between lots or to consolidate two or more lots	01100 9410	\$ 364.00	\$ 364.00	N/A	Statutory Fee	\$ 364.00		
To subdivide land	01100 9410	\$ 736.00	\$ 736.00	N/A	Statutory Fee	\$ 736.00		
To remove a restriction over the land if the land has been used or developed for more than 2 years before the date of the application in a manner which would have been lawful under the Planning and Environment Act 1987 but for the existence of the restriction	01100 9410	\$ 235.00	\$ 235.00	N/A	Statutory Fee	\$ 235.00		
To create, move or vary a restriction; or to create or remove a right of way	01100 9410	\$ 510.00	\$ 510.00	N/A	Statutory Fee	\$ 510.00		
To create, move or remove and easement other than a right of way; or to vary or remove a condition in the nature of an easement other than a right of way in Crown grant	01100 9410	\$ 381.00	\$ 381.00	N/A	Statutory Fee	\$ 381.00		
Fast Track Planning Fee	01100 9411	\$ 96.00	\$ 90.91	\$ 9.09		\$ 100.00		
Amended Plans								
Change of use or an amendment to a condition in a permit	01100 9450	\$ 462.00	\$ 462.00	N/A	Statutory Fee	\$ 462.00		

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
To develop or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of development included in the application is:								
> \$10 000 - \$100 000	01100 9410	\$ 220.00	\$ 220.00	N/A	Statutory Fee	\$ 220.00		
> \$100 001	01100 9410	\$ 451.00	\$ 451.00	N/A	Statutory Fee	\$ 451.00		
To develop land (other than for a single dwelling per lot) if the estimated cost of development included in the application is:				N/A				
< or equal to \$10 000	01100 9410	\$ 94.00	\$ 94.00	N/A	Statutory Fee	\$ 94.00		
> \$10 001 - \$250 000	01100 9410	\$ 556.00	\$ 556.00	N/A	Statutory Fee	\$ 556.00		
> \$250 001 - \$500 000	01100 9410	\$ 650.00	\$ 650.00	N/A	Statutory Fee	\$ 650.00		
> \$500 001 - \$1 000 000	01100 9410	\$ 750.00	\$ 750.00	N/A	Statutory Fee	\$ 750.00		
> \$1 000 001 - \$7 000 000	01100 9410	\$ 1,060.00	\$ 1,060.00	N/A	Statutory Fee	\$ 1,060.00		
> \$7 000 000 - \$10 000 000	01100 9410	\$ 4,448.00	\$ 4,448.00	N/A	Statutory Fee	\$ 4,448.00		
> \$10 000 001 - \$50 000 000	01100 9410	\$ 7,416.00	\$ 7,416.00	N/A	Statutory Fee	\$ 7,416.00		
> \$50 000 001	01100 9410	\$ 14, 834	\$14, 834	N/A	Statutory Fee	\$14, 834		
Planning Scheme Amendment Fees								
Assessment of Request	01.02502.9220		\$ 683.64	\$ 68.36		\$ 752.00	1	\$ 752.00
Consideration of Submissions	01.02502.9220		\$ 683.64	\$ 68.36		\$ 752.00	1	\$ 752.00
Adoption	01.02502.9220		\$ 449.09	\$ 44.91		\$ 494.00	1	\$ 494.00
Certification	01100 9410	\$ 20.00	\$ 20.00	N/A	Statutory Fee	\$ 20.00		
File/Search Requests Res - pre 2000 (Tax 10%)	01.2100.9220	\$ 77.00	\$ 80.00	\$ 7.27		\$ 87.27		
File/Search Requests Res - 2000 onwards (Tax 10%)	01.2100.9220	\$ 38.50	\$ 40.00	\$ 3.63		\$ 43.63		

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
File/Search Requests Comm- pre 2000 (Tax 10%)	01.2100.9220	\$ 242.00	\$ 250.00	\$ 22.70		\$ 272.70		
File/Search Requests Comm - 2000 onwards (Tax 10%)	01.2100.9220	\$ 60.50	\$ 63.00	\$ 5.72		\$ 68.72		
Form A Report & Consent Request (Bldg Surv)	01.2100.9220	\$ 51.25	\$ 51.25	N/A		\$ 51.25		
Planning Info. Requests (Tax 10%) (Includes copies of Permits BUT not plans)	01.2100.9220	\$ 132.00	\$ 137.00	\$ 12.45		\$ 149.45		
Permit Extension of Time								
1 dwelling	01.01100.9760	\$ 425.00	\$ 440.00	\$ 40.00		\$ 480.00		
2-9 dwellings	01.01100.9760	\$ 550.00	\$ 570.00	\$ 51.82		\$ 621.82		
Subdivisions	01.01100.9760	\$ 424.00	\$ 440.00	\$ 40.00		\$ 480.00		
10 or more dwellings	01.01100.9760	\$ 700.00	\$ 725.00	\$ 65.90		\$ 790.90		
Commerical/Industrial	01.01100.9760	\$ 700.00	\$ 725.00	\$ 65.90		\$ 790.90		
Fast Track Applications	01.01100.9411	\$ 90.00	\$ 93.00	\$ 8.45		\$ 101.45		
Advertising (10% Tax)								
Board	01.02300.9220	\$ 49.50	\$ 51.50	\$ 4.68		\$ 56.18		
Letter	01.02300.9220	\$ 7.15	\$ 7.40	\$ 0.67		\$ 8.07		
Public Open Space Contribution-Ripponlea	01.01360.9500	Variable	Variable					
POS - Elwood	01.01361.9500	Variable	Variable					
POS St.Kilda South	01.01362.9500	Variable	Variable					
POS St.Kilda Hill	01.01363.9500	Variable	Variable					
POS St.Kilda East	01.01364.9500	Variable	Variable					
POS Middle Park	01.01365.9500	Variable	Variable					
POS Albert Park	01.01366.9500	Variable	Variable					
POS South Melbourne	01.01367.9500	Variable	Variable					
POS Port Melbourne	01.01368.9500	Variable	Variable					
POS St.Kilda Road	01.01370.9500	Variable	Variable					

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
All Food Vending Areas - under 15 m2	07480 9222	\$57.00	\$ 59.00		Permit	\$ 59.00	780	\$ 46,020.00
All Food Vending Areas - over 15 m2	07480 9222	\$83.00	\$ 86.00		Permit	\$ 86.00	501	\$ 50,740.00
St Kilda Festival Catering Activity	07480 9220	\$67,385.20	\$ 65,414.00	\$ 6,541.40		\$ 71,955.40	1	\$ 65,414.00
St Kilda Festival ride site fees	07480 9220	\$25,126.70	\$ 24,391.00	\$ 2,439.00		\$ 26,830.00	1	\$ 24,391.00
Filming Permits (Motion pictures, photography) – per day	07420 9222	\$682.00	\$ 706.00		Permit	\$ 706.00	45	\$ 31,770.00
Filming Permits (Motion pictures, photography)– subsequent days	07420 9222	\$136.00	\$ 141.00		Permit	\$ 141.00	47	\$ 6,627.00
Filming Permits (Commercial stills photography) – per day	07420 9222	\$308.00	\$ 319.00		Permit	\$ 319.00	34	\$ 10,846.00
Filming Permits (Commercial stills photography) – subsequent days	07420 9222	\$136.00	\$ 141.00		Permit	\$ 141.00	2	\$ 282.00
Curatorial Services - reproduction service of specific local history items for non-commercial purpose - digital image delivery by email or CD	07551 9220	\$15.49	\$ 14.58	\$ 1.46		\$ 16.04	40	\$ 583.20
Curatorial Services - reproduction service of specific local history items for non-commercial purpose (\$20 deposit per item) – 8 x 10 b & w	07551 9220	\$67.04	\$ 63.07	\$ 6.31		\$ 69.38	4	\$ 252.28
Curatorial Services - reproduction service of specific local history items for non-commercial purpose (\$20 deposit per item) – 8 x 10 sepia	07551 9220	\$87.03	\$ 81.88	\$ 8.19		\$ 90.07	0	\$ -
Curatorial Services - reproduction service of specific local history items for non-commercial purpose (\$20 deposit per item) – 11 x 14 b & w	07551 9220	\$95.24	\$ 89.61	\$ 8.96		\$ 98.57	1	\$ 89.61

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Curatorial Services - reproduction service of specific local history items for non-commercial purpose (\$20 deposit per item) - 11 x 14 sepia	07551 9220	\$121.04	\$ 117.29	\$ 11.73		\$ 129.02	0	\$ -
Curatorial Services - reproduction service of specific local history items for non-commercial purpose (\$20 deposit per item) - 16 x 20 b & w	07551 9220	\$108.20	\$ 101.81	10.18		111.99	0	\$ -
Curatorial Services - reproduction service of specific local history items for non-commercial purpose (\$20 deposit per item) - 16 x 20 sepia	07551 9070	\$152.88	\$ 143.85	14.38		158.23	0	\$ -
Curatorial Services - reproduction service of specific local history items for commercial purpose (\$20 deposit per item) Print run or CD Rom production 2 up to 1000	07551 9220	\$139.94	\$ 131.67	13.17		144.84	10	\$ 1,316.70
Curatorial Services - reproduction service of specific local history items for commercial purpose (\$20 deposit per item) Print run or CD Rom production 5001 and over or use in television, video, internet or daily newspaper	07551 9220	\$305.75	\$ 287.69	28.77		316.16	0	\$ -
Esplanade Market.								
3 monthly permits	04810 9222	\$274.00	\$ 284.00		Permit	\$ 284.00	344	\$ 97,696.00
6 monthly permits	04810 9222	\$465.00	\$ 481.00		Permit	\$ 481.00	78	\$ 37,518.00
12 monthly permits	04810 9222	\$811.00	\$ 839.00		Permit	\$ 839.00	74	\$ 62,086.00
Grand Prix								
Stallholders - units sq m	07414 9222	\$31.00	\$ 32.00		Permits	\$ 32.00	494	\$ 15,808.00
Roving permits - per user	07414 9222	\$308.00	\$ 3,187.00		Permits	\$ 3,187.00	4	\$ 1,274.00

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Existing traders - units sq mtre	07414 9222	\$36.00	\$ 37.00		Permits	\$ 37.00	292	\$ 10,804.00
Access Arts								
BiPolar Bears performance fees	06746 9220	\$704.50	\$ 641.00	\$ 64.10		\$ 705.10	5	\$ 3,205.00
St Kilda Bowl ArtSpace								
Tenancy space - average	07530 9110	\$1,797.00	\$ 1,681.77	\$ 168.18		\$ 1,849.95	19	\$ 3,195.00
Library								
Overdue charge per item (adults)	01 05975 9200	\$ 0.25	\$ 0.25		n/a	\$ 0.25	66680	\$ 16,670.00
Overdue charge per item (under 18)	01 05975 9200	\$ 0.15	\$ 0.15		n/a	\$ 0.15	40000	\$ 6,000.00
Local history - microfiche/microfilm reader printer copying	01 05975 9220	\$ 0.25	\$ 0.25		n/a	\$ 0.25	1000	\$ 250.00
Internet/PC copy charge	01 05975 9220	\$ 0.25	\$ 0.25		n/a	\$ 0.25	15000	\$ 3,750.00
Processing Fee (lost or damaged items): AV	01 05975 9200	\$ 13.20	\$ 12.00	\$ 1.20		\$ 13.20	50	\$ 600.00
Processing Fee (lost or damaged items): Hardbacks	01 05975 9200	\$ 11.00	\$ 10.00	\$ 1.00		\$ 11.00	55	\$ 550.00
Processing Fee (lost or damaged items): Paperbacks	01 05975 9200	\$ 4.95	\$ 4.50	\$ 0.45		\$ 4.95	165	\$ 742.50
Processing Fee (lost or damaged items): Comics	01 05975 9200	\$ 1.65	\$ 1.50	\$ 0.15		\$ 1.65	60	\$ 90.00
Black & White photocopy charges - A4	01 05975 9220	\$ 0.25	\$ 0.25		n/a	\$ 0.25	102300	\$ 25,575.00
Black & White photocopy charges - A3	01 05975 9220	\$ 0.25	\$ 0.25		n/a	\$ 0.25	8090	\$ 2,022.50
Sales of Computer Disks	01 00981 9220	\$ 2.20	\$ 2.00	\$ 0.20		\$ 2.20	505	\$ 1,010.00
Sale of withdrawn library items: hardbacks	01 05975 9070	\$ 0.25	\$ 0.25		n/a	\$ 0.25	2400	\$ 600.00
Sale of withdrawn library items: paperbacks	01 05975 9070	\$ 0.15	\$ 0.15		n/a	\$ 0.15	4000	\$ 600.00
Sale of withdrawn library items: picturebooks	01 05975 9070	\$ 0.15	\$ 0.15		n/a	\$ 0.15	1333	\$ 199.95
Sale of withdrawn library items: folios	01 05975 9070	\$ 0.65	\$ 0.65		n/a	\$ 0.65	154	\$ 100.10

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Foreshore Events								
Busking Fee	01475 9510	\$ 50.00	\$ 51.00		Permit	\$ 51.00	40	\$ 2,040.00
Street Stall Permit/Collection	01475 9510	\$ 47.00	\$ 48.60		Permit	\$ 48.60	20	\$ 9,720.00
Product Promotions (per hour)	01475 9510	\$ 125.00	\$ 117.62		Permit	\$ 117.62	60	\$ 705.72
Product Promotions (per day)	01475 9510	\$ 825.00	\$ 776.25		Permit	\$ 776.25	15	\$ 11,643.70
Promotional Event (inc marquee)	01475 9510	\$ 1,200.00	\$ 1,129.09		Permit	\$ 1,129.09	8	\$ 9,032.00
Triathlons/Duathlons - Port Melbourne	01475 9510	\$ 3,600.00	\$ 3,387.20		Permit	\$ 3,387.20		\$ -
Triathlons/Duathlons - Elwood & St Kilda	01475 9510	\$ 3,600.00	\$ 3,387.20		Permit	\$ 3,387.20	9	\$ 30,484.80
Refundable Security Bond	01475 2510				Monies refunded post event			
Site Co-ordination Fee	01475 9510	\$ 250.00	\$ 235.22		Permit	\$ 235.22	0	
Bump in/out Fee	01475 9510	\$ 325.00	\$ 305.79		Permit	\$ 305.79	0	
Community Sporting/Leisure Events	01475 9510	\$ 880.00	\$ 828.00		Permit	\$ 828.00	0	
Commercial & Private Sporting Events	01475 9510	\$ 1,200.00	\$ 1,129.09		Permit	\$ 1,129.09	0	
Commercial & Private Sporting Events - 4 day series	01475 9510	\$ 2,950.00	\$ 2,775.60		Permit	\$ 2,775.60	0	
Vehicle Access	01475 9510	\$ 70.00	\$ 6,587.40		Permit	\$ 6,587.40	0	
Outdoor Concert	01475 9510	\$ 2,950.00	\$ 2,775.60		Permit	\$ 2,775.60	0	
Outdoor Concert - large scale	01475 9510	\$ 5,990.00	\$ 5,636.00		Permit	\$ 5,636.00	0	
Sailing/Kite Surfing Events	01475 9510	\$ 600.00	\$ 5,645.40		Permit	\$ 5,645.40	1	\$ 5,645.40
Sailing/Kite Surfing Events - large scale	01475 9510	\$ 900.00	\$ 8,468.10		Permit	\$ 8,468.10	1	\$ 8,468.10
Booking Fee	01475 9230	\$ 40.00	\$ 37.63		Permit	\$ 37.63	50	\$ 1,881.00
Sports Clubs Lease/Licence								
Albert Park Amateur Football Club	07360 9220	\$ 568.15	\$ 516.50	\$ 51.65		\$ 568.15	1	\$ 516.50
Albert Park Lawn Tennis Club	07360 9220	\$ 700.15	\$ 636.50	\$ 63.65		\$ 700.15	1	\$ 636.50
Albert Park Spiders Soccer Club	07360 9220	\$ 648.62	\$ 589.65	\$ 58.97		\$ 648.62	1	\$ 589.65
Albert Park VRI Bowls Club	07360 9220	\$ 370.07	\$ 336.43	\$ 33.64		\$ 370.07	1	\$ 336.43
Albert Park Yachting and Angling Club	07360 9220	\$ 3,823.80	\$ 3,476.18	\$ 347.62		\$ 3,823.80	1	\$ 3,476.18

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Elwood Angling Club	07360 9220	\$ 1,630.62	\$ 1,482.38	\$ 148.24		\$ 1,630.62	1	\$ 1,482.38
Elwood City Soccer Club	07360 9220	\$ 915.33	\$ 832.12	\$ 83.21		\$ 915.33	1	\$ 832.12
Elwood Cricket Club	07360 9220	\$ 1,399.10	\$ 1,271.91	\$ 127.19		\$ 1,399.10	1	\$ 1,271.91
Elwood Croquet Club	07360 9220	\$ 576.33	\$ 523.94	\$ 52.39		\$ 576.33	1	\$ 523.94
Elwood Lifesaving Club	07360 9220	\$ 299.56	\$ 272.33	\$ 27.23		\$ 299.56	1	\$ 272.33
Elwood Park Tennis Club	07360 9220	\$ 1,134.49	\$ 1,031.35	\$ 103.14		\$ 1,134.49	1	\$ 1,031.35
Elwood Park Touch Association	07360 9220	\$ 2,796.30	\$ 2,542.09	\$ 254.21		\$ 2,796.30	1	\$ 2,542.09
Elwood Sailing Club	07360 9220	\$ 2,384.78	\$ 2,167.98	\$ 216.80		\$ 2,384.78	1	\$ 2,167.98
Emerald Hill Cricket Club	07360 9220	\$ 1,072.09	\$ 974.63	\$ 97.46		\$ 1,072.09	1	\$ 974.63
Exford Cricket Club	07360 9220	\$ 328.12	\$ 298.29	\$ 29.83		\$ 328.12	1	\$ 298.29
Middle Park Soccer Club (TBA)	07360 9220							
Port Melbourne Colts Football Club	07360 9220	\$ 2,262.52	\$ 2,056.84	\$ 205.68		\$ 2,262.52	1	\$ 2,056.84
Port Melbourne Baseball Club	07360 9220	\$ 1,014.65	\$ 922.41	\$ 92.24		\$ 1,014.65	1	\$ 922.41
Port Melbourne Bowling Club	07360 9220	\$ 4,126.31	\$ 3,751.19	\$ 375.12		\$ 4,126.31	1	\$ 3,751.19
Port Melbourne Colts Cricket Club	07360 9220	\$ 227.26	\$ 206.60	\$ 20.66		\$ 227.26	1	\$ 206.60
Port Melbourne Cricket Club	07360 9220	\$ 3,925.96	\$ 3,569.05	\$ 356.91		\$ 3,925.96	1	\$ 3,569.05
Port Melbourne Cricket Club - Murphy Reserve	07360 9220	\$ 582.20	\$ 529.27	\$ 52.93		\$ 582.20	1	\$ 529.27
Port Melbourne Football Club	07360 9220	\$ 8,040.36	\$ 7,309.42	\$ 730.94		\$ 8,040.36	1	\$ 7,309.42
Port Melbourne Lifesaving Club	07360 9220	\$ 473.58	\$ 430.53	\$ 43.05		\$ 473.58	1	\$ 430.53
Port Melbourne Soccer Club	07360 9220	\$ 5,777.65	\$ 5,252.41	\$ 525.24		\$ 5,777.65	1	\$ 5,252.41
Port Melbourne Tennis Club	07360 9220	\$ 972.88	\$ 884.44	\$ 88.44		\$ 972.88	1	\$ 884.44
Port Melbourne Yacht Club	07360 9220	\$ 15,287.07	\$ 13,897.34	\$ 1,389.73		\$ 15,287.07	1	\$ 13,897.34
Powerhouse Cricket Club	07360 9220	\$ 347.96	\$ 316.33	\$ 31.63		\$ 347.96	1	\$ 316.33
Powerhouse Rugby	07360 9220	\$ 114.35	\$ 103.95	\$ 10.40		\$ 114.35	1	\$ 103.95
Public Transport Cricket Association	07360 9220	\$ 326.85	\$ 297.14	\$ 29.71		\$ 326.85	1	\$ 297.14
Sports Clubs Casual Bookings								
General	07360 9220	\$ 4,400.00	\$ 4,000.00	\$ 400.00		\$ 4,400.00	1	\$ 4,000.00

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
<i>Community Development</i>								
<i>Community Facilities - Venue Hire</i>								
Full Commercial - \$75.00 per hour - \$100 key bond + Public Liability charge.	01.07505.9510	\$ 75.00	\$75.00	\$ 6.82	n/a	\$75.00		
Private hire of Main Halls (functions and private events using whole venue) standarder operating hours \$46.80 per hour. - \$100 key bond + Public Liability charge \$25.00	01.07505.9510	\$ 45.75	\$46.80	\$ 4.68	n/a	\$42.12		
Private hire of Main Halls (functions and private events using whole venue) for 1 hour - \$100 key bond + Public Liability charge	01.07505.9510	\$ 45.70	\$46.80	\$ 4.68	n/a	\$42.12		
Private hire of Main Halls (functions and private events using whole venue)standard operating hours \$100 bond + Public Liability charge	01.07505.9510	\$ 45.75	\$46.80	\$ 4.68	n/a			
Community Groups hire of meeting room or hall cost per hour	01.07505.9510	\$ 6.45	\$6.60	\$ 0.66	n/a	\$6.00		
Semi - Commercial Use - classes and courses / Tutors - hire of meeting room or hall cost per hour	01.07505.9510	\$ 17.60	\$33.00	\$ 3.00	n/a	\$30.00	3700	\$130,000
Use by HACC eligible groups [over 55yrs, CALD, Indigenous, Carers, Disability and Marginalised/disadvantaged groups	Free		Free		n/a	Free		
CoPP Activities & Programs	Free		Free		n/a	Free		
CoPP Events	Free		Free		n/a	Free		
CoPP Events	Free							

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Secondary consent	01.01100.9760	\$ 96.00	\$ 100.00	\$ 9.09		\$ 109.09		
Copy of planning register (per month)	01.01100.9070	\$ 50.00	\$ 52.00	\$ 4.73		\$ 56.73		
Culture & Recreation								
Arts & Festivals								
St Kilda Festival Site Permit Fees per sq m								
. Footpath trading (non alcohol) per m2	07480 9222	\$8.50	\$ 8.80		Permit	\$ 8.80	50	\$ 440.00
. Roadway trading (non alcohol) per m2	07480 9222	\$8.50	\$ 8.80		Permit	\$ 8.80	56	\$ 492.80
. Road Trading (with alcohol) per m2	07480 9222	\$22.50	\$ 23.29		Permit	\$ 23.29	375	\$ 8,733.75
St Kilda Festival Itinerant Traders - Market Stalls								
Outside O'Donnell Gardens	07480 9222	\$275.00	\$ 284.63		Permit	\$ 284.63	22	\$ 6,261.86
Outside Alfred Square	07480 9222	\$275.00	\$ 284.63		Permit	\$ 284.63	15	\$ 4,269.45
Cavell St	07480 9222	\$275.00	\$ 284.63		Permit	\$ 284.63	0	\$ -
Lower Esplanade	07480 9222	\$275.00	\$ 284.63		Permit	\$ 284.63	6	\$ 1,707.78
Upper Esplanade	07480 9222	\$275.00	\$ 284.63		Permit	\$ 284.63	0	\$ -
Alfred Square	07480 9222	\$145.00	\$ 150.08		Permit	\$ 150.08	36	\$ 5,402.88
Catani Gardens	07480 9222	\$145.00	\$ 150.08		Permit	\$ 150.08	12	\$ 1,800.96
St Kilda Festival Itinerant Traders - Food Stalls								
All Food Vending Areas - under 15 m2	07480 9222	\$57.00	\$ 59.00		Permit	\$ 59.00	780	\$ 46,020.00
All Food Vending Areas - over 15 m2	07480 9222	\$83.00	\$ 85.91		Permit	\$ 85.91	501	\$ 43,040.91
St Kilda Festival Catering Activity	07480 9220	\$67,385.20	\$ 63,403.35	\$ 6,340.33		\$ 69,743.68	1	\$ 69,743.68
St Kilda Festival ride site fees	07480 9220	\$25,126.70	\$ 23,641.94	\$ 2,364.19		\$ 26,006.13	1	\$ 26,006.13
Filming Permits (Motion pictures, photography) – per day	07420 9222	\$682.00	\$ 705.87		Permit	\$ 705.87	45	\$ 31,764.15

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Filming Permits (Motion pictures, photography)– subsequent days	07420 9222	\$136.00	\$ 140.76		Permit	\$ 140.76	47	\$ 6,615.72
Filming Permits (Commercial stills photography) – per day	07420 9222	\$308.00	\$ 318.78		Permit	\$ 318.78	34	\$ 10,838.52
Filming Permits (Commercial stills photography) – subsequent days	07420 9222	\$136.00	\$ 140.76		Permit	\$ 140.76	2	\$ 281.52
Curatorial Services - reproduction service of specific local history items for non-commercial purpose - digital image delivery by email or CD	07551 9220	\$15.49	\$ 14.57	\$ 1.46		\$ 16.03	40	\$ 641.20
Curatorial Services - reproduction service of specific local history items for non-commercial purpose (\$20 deposit per item) – 8 x 10 b & w	07551 9220	\$67.04	\$ 63.08	\$ 6.31		\$ 69.39	4	\$ 277.56
Curatorial Services - reproduction service of specific local history items for non-commercial purpose (\$20 deposit per item) – 8 x 10 sepia	07551 9220	\$87.03	\$ 81.89	\$ 8.19		\$ 90.08	0	\$ -
Curatorial Services - reproduction service of specific local history items for non-commercial purpose (\$20 deposit per item) – 11 x 14 b & w	07551 9220	\$95.24	\$ 89.61	\$ 8.96		\$ 98.57	1	\$ 98.57
Curatorial Services - reproduction service of specific local history items for non-commercial purpose (\$20 deposit per item) – 11 x 14 sepia	07551 9220	\$121.04	\$ 113.89	\$ 11.39		\$ 125.28	0	\$ -
Curatorial Services - reproduction service of specific local history items for non-commercial purpose (\$20 deposit per item) – 16 x 20 b & w	07551 9220	\$108.20	\$ 101.81	\$ 10.18		\$ 111.99	0	\$ -

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Curatorial Services - reproduction service of specific local history items for non-commercial purpose (\$20 deposit per item) – 16 x 20 sepia	07551 9070	\$152.88	\$ 143.85	\$ 14.38		\$ 158.23	0	\$ -
Curatorial Services - reproduction service of specific local history items for commercial purpose (\$20 deposit per item) Print run or CD Rom production 2 up to 1000	07551 9220	\$139.94	\$ 131.67	\$ 13.17		\$ 144.84	10	\$ 1,448.40
Curatorial Services - reproduction service of specific local history items for commercial purpose (\$20 deposit per item) Print run or CD Rom production 5001 and over or use in television, video, internet or daily newspaper	07551 9220	\$305.75	\$ 287.68	\$ 28.77		\$ 316.45	0	\$ -
Esplanade Market.								\$ -
3 monthly permits	04810 9222	\$274.00	\$ 283.59		Permit	\$ 283.59	344	\$ 97,554.96
6 monthly permits	04810 9222	\$465.00	\$ 481.28		Permit	\$ 481.28	78	\$ 37,539.84
12 monthly permits	04810 9222	\$811.00	\$ 839.39		Permit	\$ 839.39	74	\$ 62,114.86
Grand Prix								\$ -
Stallholders - units sq m	07414 9222	\$31.00	\$ 32.09		Permits	\$ 32.09	494	\$ 15,852.46
Roving permits - per user	07414 9222	\$308.00	\$ 318.78		Permits	\$ 318.78	4	\$ 1,275.12
Existing traders - units sq mtre	07414 9222	\$36.00	\$ 37.26		Permits	\$ 37.26	292	\$ 10,879.92
Access Arts								\$ -
BiPolar Bears performance fees	06746 9220	\$704.50	\$ 662.87	\$ 66.29		\$ 729.16	5	\$ 3,645.80
St Kilda Bowl ArtSpace								\$ -
Tenancy space - average	07530 9110	\$1,797.00	\$ 1,690.81	\$ 169.08		\$ 1,859.90	19	\$ 35,338.10
Library								
Overdue charge per item (adults)	01 05975 9200	\$ 0.25	\$ 0.25		n/a	\$ 0.25	66680	\$ 16,670.00

Description	GL Code (i.e. job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Overdue charge per item (under 18)	01 05975 9200	\$ 0.15	\$ 0.15		n/a	\$ 0.15	40000	\$ 6,000.00
Local history - microfiche/microfilm reader printer copying	01 05975 9220	\$ 0.25	\$ 0.25		n/a	\$ 0.25	1000	\$ 250.00
Internet/PC copy charge	01 05975 9220	\$ 0.25	\$ 0.25		n/a	\$ 0.25	15000	\$ 3,750.00
Processing Fee (lost or damaged items): AV	01 05975 9200	\$ 13.20	\$ 12.00	\$ 1.20		\$ 13.20	50	\$ 660.00
Processing Fee (lost or damaged items): Hardbacks	01 05975 9200	\$ 11.00	\$ 10.00	\$ 1.00		\$ 11.00	55	\$ 605.00
Processing Fee (lost or damaged items): Paperbacks	01 05975 9200	\$ 4.95	\$ 4.50	\$ 0.45		\$ 4.95	165	\$ 816.75
Processing Fee (lost or damaged items): Comics	01 05975 9200	\$ 1.65	\$ 1.50	\$ 0.15		\$ 1.65	60	\$ 99.00
Black & White photocopy charges - A4	01 05975 9220	\$ 0.25	\$ 0.25		n/a	\$ 0.25	102300	\$ 25,575.00
Black & White photocopy charges - A3	01 05975 9220	\$ 0.25	\$ 0.25		n/a	\$ 0.25	8090	\$ 2,022.50
Sales of Computer Disks	01 00981 9220	\$ 2.20	\$ 2.00	\$ 0.20		\$ 2.20	505	\$ 1,111.00
Sale of withdrawn library items: hardbacks	01 05975 9070	\$ 0.25	\$ 0.25		n/a	\$ 0.25	2400	\$ 600.00
Sale of withdrawn library items: paperbacks	01 05975 9070	\$ 0.15	\$ 0.15		n/a	\$ 0.15	4000	\$ 600.00
Sale of withdrawn library items: picturebooks	01 05975 9070	\$ 0.15	\$ 0.15		n/a	\$ 0.15	1333	\$ 199.95
Sale of withdrawn library items: folios	01 05975 9070	\$ 0.65	\$ 0.65		n/a	\$ 0.65	154	\$ 100.10
Foreshore Events								
Busking Fee	01475 9510	\$ 50.00	\$ 51.75		Permit	\$ 51.75	40	\$ 2,070.00
Street Stall Permit/Collection	01475 9510	\$ 47.00	\$ 48.65		Permit	\$ 48.65	20	\$ 973.00
Product Promotions (per hour)	01475 9510	\$ 125.00	\$ 129.38		Permit	\$ 129.38	60	\$ 7,762.80
Product Promotions (per day)	01475 9510	\$ 825.00	\$ 853.88		Permit	\$ 853.88	15	\$ 12,808.20
Promotional Event (inc marquee)	01475 9510	\$ 1,200.00	\$ 1,242.00		Permit	\$ 1,242.00	8	\$ 9,936.00
Triathlons/Duathlons - Port Melbourne	01475 9510	\$ 3,600.00	\$ 3,726.00		Permit	\$ 3,726.00		\$ -

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Triathlons/Duathlons - Elwood & St Kilda	01475 9510	\$ 3,600.00	\$ 3,726.00		Permit	\$ 3,726.00	9	\$ 33,534.00
Refundable Security Bond	01475 2510				Monies refunded post event			\$ -
Site Co-ordination Fee	01475 9510	\$ 250.00	\$ 258.75		Permit	\$ 258.75	0	\$ -
Bump in/out Fee	01475 9510	\$ 325.00	\$ 336.38		Permit	\$ 336.38	0	\$ -
Community Sporting/Leisure Events	01475 9510	\$ 880.00	\$ 910.80		Permit	\$ 910.80	0	\$ -
Commercial & Private Sporting Events	01475 9510	\$ 1,200.00	\$ 1,242.00		Permit	\$ 1,242.00	0	\$ -
Commercial & Private Sporting Events - 4 day series	01475 9510	\$ 2,950.00	\$ 3,053.25		Permit	\$ 3,053.25	0	\$ -
Vehicle Access	01475 9510	\$ 70.00	\$ 72.45		Permit	\$ 72.45	0	\$ -
Outdoor Concert	01475 9510	\$ 2,950.00	\$ 3,053.25		Permit	\$ 3,053.25	0	\$ -
Outdoor Concert - large scale	01475 9510	\$ 5,990.00	\$ 6,199.65		Permit	\$ 6,199.65	0	\$ -
Sailing/Kite Surfing Events	01475 9510	\$ 600.00	\$ 621.00		Permit	\$ 621.00	1	\$ 621.00
Sailing/Kite Surfing Events - large scale	01475 9510	\$ 900.00	\$ 931.50		Permit	\$ 931.50	1	\$ 931.50
Booking Fee	01475 9230	\$ 40.00	\$ 41.40		Permit	\$ 41.40	50	\$ 2,070.00
Sports Clubs Lease/Licence								
Albert Park Amateur Football Club	07360 9220	\$ 568.15	\$ 534.58	\$ 53.46		\$ 588.04	1	\$ 588.04
Albert Park Lawn Tennis Club	07360 9220	\$ 700.15	\$ 658.78	\$ 65.88		\$ 724.66	1	\$ 724.66
Albert Park Spiders Soccer Club	07360 9220	\$ 648.62	\$ 610.29	\$ 61.03		\$ 671.32	1	\$ 671.32
Albert Park VRI Bowls Club	07360 9220	\$ 370.07	\$ 348.21	\$ 34.82		\$ 383.03	1	\$ 383.03
Albert Park Yachting and Angling Club	07360 9220	\$ 3,823.80	\$ 3,597.85	\$ 359.78		\$ 3,957.63	1	\$ 3,957.63
Elwood Angling Club	07360 9220	\$ 1,630.62	\$ 1,534.26	\$ 153.43		\$ 1,687.69	1	\$ 1,687.69
Elwood City Soccer Club	07360 9220	\$ 915.33	\$ 861.24	\$ 86.12		\$ 947.37	1	\$ 947.37
Elwood Cricket Club	07360 9220	\$ 1,399.10	\$ 1,316.43	\$ 131.64		\$ 1,448.07	1	\$ 1,448.07
Elwood Croquet Club	07360 9220	\$ 576.33	\$ 542.28	\$ 54.23		\$ 596.51	1	\$ 596.51
Elwood Lifesaving Club	07360 9220	\$ 299.56	\$ 281.86	\$ 28.19		\$ 310.05	1	\$ 310.05
Elwood Park Tennis Club	07360 9220	\$ 1,134.49	\$ 1,067.45	\$ 106.74		\$ 1,174.19	1	\$ 1,174.19
Elwood Park Touch Association	07360 9220	\$ 2,796.30	\$ 2,631.06	\$ 263.11		\$ 2,894.17	1	\$ 2,894.17
Elwood Sailing Club	07360 9220	\$ 2,384.78	\$ 2,243.86	\$ 224.39		\$ 2,468.25	1	\$ 2,468.25

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Emerald Hill Cricket Club	07360 9220	\$ 1,072.09	\$ 1,008.74	\$ 100.87		\$ 1,109.61	1	\$ 1,109.61
Exford Cricket Club	07360 9220	\$ 328.12	\$ 308.73	\$ 30.87		\$ 339.60	1	\$ 339.60
Middle Park Soccer Club (TBA)	07360 9220					\$ -		\$ -
Port Melbourne Colts Football Club	07360 9220	\$ 2,262.52	\$ 2,128.83	\$ 212.88		\$ 2,341.70	1	\$ 2,341.70
Port Melbourne Baseball Club	07360 9220	\$ 1,014.65	\$ 954.69	\$ 95.47		\$ 1,050.16	1	\$ 1,050.16
Port Melbourne Bowling Club	07360 9220	\$ 4,126.31	\$ 3,882.48	\$ 388.25		\$ 4,270.73	1	\$ 4,270.73
Port Melbourne Colts Cricket Club	07360 9220	\$ 227.26	\$ 213.83	\$ 21.38		\$ 235.21	1	\$ 235.21
Port Melbourne Cricket Club	07360 9220	\$ 3,925.96	\$ 3,693.97	\$ 369.40		\$ 4,063.36	1	\$ 4,063.36
Port Melbourne Cricket Club - Murphy Reserve	07360 9220	\$ 582.20	\$ 547.79	\$ 54.78		\$ 602.57	1	\$ 602.57
Port Melbourne Football Club	07360 9220	\$ 8,040.36	\$ 7,565.25	\$ 756.52		\$ 8,321.77	1	\$ 8,321.77
Port Melbourne Lifesaving Club	07360 9220	\$ 473.58	\$ 445.60	\$ 44.56		\$ 490.14	1	\$ 490.14
Port Melbourne Soccer Club	07360 9220	\$ 5,777.65	\$ 5,436.24	\$ 543.62		\$ 5,979.87	1	\$ 5,979.87
Port Melbourne Tennis Club	07360 9220	\$ 972.88	\$ 915.40	\$ 91.54		\$ 1,006.93	1	\$ 1,006.93
Port Melbourne Yacht Club	07360 9220	\$15,287.07	\$ 14,383.75	\$ 1,438.37		\$ 15,822.12	1	\$ 15,822.12
Powerhouse Cricket Club	07360 9220	\$ 347.96	\$ 327.40	\$ 32.74		\$ 360.14	1	\$ 360.14
Powerhouse Rugby	07360 9220	\$ 114.35	\$ 107.59	\$ 10.76		\$ 118.35	1	\$ 118.35
Public Transport Cricket Association	07360 9220	\$ 326.85	\$ 307.54	\$ 30.75		\$ 338.29	1	\$ 338.29
Sports Clubs Casual Bookings								
General	07360 9220	\$ 4,400.00	\$ 4,140.00	\$ 414.00		\$ 4,554.00	1	\$ 4,554.00
Community Development								
Community Facilities - Venue Hire								
Full Commercial - \$75.00 per hour - \$100 key bond + Public Liability charge.	01.07505.9510	\$ 75.00	\$75.00	\$ 6.82	n/a	\$75.00		

Description	GL Code (i.e.job / account combo)	Charge 07/08 (\$)	Net Charges 08/09 (\$)	GST Value 08/09 (\$)	Reason for GST Exemption	Gross Charge 08/09 (\$)	Quantity of Service	Anticipated Annual Revenue (\$)
Private hire of Main Halls (functions and private events using whole venue) standarder operating hours \$46.80 per hour. - \$100 key bond + Public Liability charge \$25.00	01.07505.9510	\$ 45.75	\$46.80	\$ 4.68	n/a	\$42.12		
Private hire of Main Halls (functions and private events using whole venue) for 1 hour - \$100 key bond + Public Liability charge	01.07505.9510	\$ 45.70	\$46.80	\$ 4.68	n/a	\$42.12		
Private hire of Main Halls (functions and private events using whole venue)standard operating hours \$100 bond + Public Liability charge	01.07505.9510	\$ 45.75	\$46.80	\$ 4.68	n/a			
Community Groups hire of meeting room or hall cost per hour	01.07505.9510	\$ 6.45	\$6.60	\$ 0.66	n/a	\$6.00		
Semi - Commercial Use - classes and courses / Tutors - hire of meeting room or hall cost per hour	01.07505.9510	\$ 17.60	\$33.00	\$ 3.00	n/a	\$30.00	3700	\$130,000
Use by HACCC eligible groups [over 55yrs, CALD, Indigenous, Carers, Disability and Marginalised/disadvantaged groups	Free		Free		n/a	Free		
CoPP Activities & Programs	Free		Free		n/a	Free		
CoPP Events	Free		Free		n/a	Free		
CoPP Events	Free							



8. APPENDIX G

KEY STRATEGIC

ACTIVITIES

Appendix G

Key strategic activities

This appendix presents a number of key strategic activities to be undertaken during the 2008/09 year and performance targets and measures in relation to these.

Key strategic activities

For the year ending 30 June 2009

Key Strategic Activity	Performance Measure	How Data is Reported	Performance
Renewing our special places			
Improve service to the community	Level of community satisfaction	Monthly Satisfaction Survey	≥ 70 %
Improve service to the community	Reporting on service promise	Public release of performance results for published service promises	By June 2009
Financial management & accountability	Capital works expenditure - variance from original budget	Quarterly KPI presented to Council	≤ -10%
Deliver on the community plan priorities	Community satisfaction - appearance of public areas	Local Government Victoria Annual Community Satisfaction Survey	≥ 65 %
Deliver on the community plan priorities	Community satisfaction - recreational facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 75 %
Strategic collaboration and partnership			
Improve service to the community	Level of community satisfaction	Monthly Satisfaction Survey	≥ 70 %
Improve service to the community	Reporting on service promise	Public release of performance results for published service promises	By June 2009
Deliver on the community plan priorities	Community satisfaction - appearance of public areas	Local Government Victoria Annual Community Satisfaction Survey	≥ 65 %
Deliver on the community plan priorities	Community satisfaction - traffic management and parking facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 55 %
Deliver on the community plan priorities	Community satisfaction - health and human services	Local Government Victoria Annual Community Satisfaction Survey	≥ 70 %
Deliver on the community plan priorities	Community satisfaction - recreational facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 75 %

Key strategic activities

For the year ending 30 June 2009

Key Strategic Activity	Performance Measure	How Data is Reported	Performance
Build a better environment			
Improve service to the community	Level of community satisfaction	Monthly Satisfaction Survey	≥ 70 %
Improve service to the community	Reporting on service promise	Public release of performance results for published service promises	By June 2009
Deliver City of Port Phillip climate change response	Council's carbon emissions	Quarterly KPI Report presented to Council	4% reduction
Deliver City of Port Phillip climate change response	Completed milestones of key climate change projects	Quarterly KPI Report presented to Council	≥ 90 %
Financial management & accountability	Net operating result	Quarterly KPI Report presented to Council	+/- 0.75% within Budget
Deliver on the community plan priorities	Community satisfaction - appearance of public areas	Local Government Victoria Annual Community Satisfaction Survey	≥ 65 %
Deliver on the community plan priorities	Community satisfaction - traffic management and parking facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 55 %
Create the conditions for community			
Improve service to the community	Level of community satisfaction	Monthly Satisfaction Survey	≥ 70 %
Improve service to the community	Reporting on service promise	Public release of performance results for published service promises	By June 2009
Deliver on the community plan priorities	Community satisfaction - health and human services	Local Government Victoria Annual Community Satisfaction Survey	≥ 70 %
Deliver on the community plan priorities	Community satisfaction - recreational facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 75 %

Key strategic activities

For the year ending 30 June 2009

Key Strategic Activity	Performance Measure	How Data is Reported	Performance
Better local services in community centres			
Improve service to the community	Level of community satisfaction	Monthly Satisfaction Survey	≥ 70 %
Improve service to the community	Reporting on service promise	Public release of performance results for published service promises	By June 2009
Deliver on the community plan priorities	Community satisfaction - health and human services	Local Government Victoria Annual Community Satisfaction Survey	≥ 70 %
Deliver on the community plan priorities	Community satisfaction - recreational facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 75 %
Effective service and council stewardship			
Improve service to the community	Level of community satisfaction	Monthly Satisfaction Survey	≥ 70 %
Improve service to the community	Reporting on service promise	Public release of performance results for published service promises	By June 2009
Governance and risk management	Completed Risk Management Plan actions	Quarterly KPI Report presented to Council	100%
Governance and risk management	Conduct of Council Election - voters' roll complaints	Consolidation of complaints by Governance Department	≤ 0.1% of registered voters
Deliver on the community plan priorities	Community satisfaction - appearance of public areas	Local Government Victoria Annual Community Satisfaction Survey	≥ 65 %
Deliver on the community plan priorities	Community satisfaction - traffic management and parking facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 55 %
Deliver on the community plan priorities	Community satisfaction - health and human services	Local Government Victoria Annual Community Satisfaction Survey	≥ 70 %
Deliver on the community plan priorities	Community satisfaction - recreational facilities	Local Government Victoria Annual Community Satisfaction Survey	≥ 75 %