

Budget 2016/17

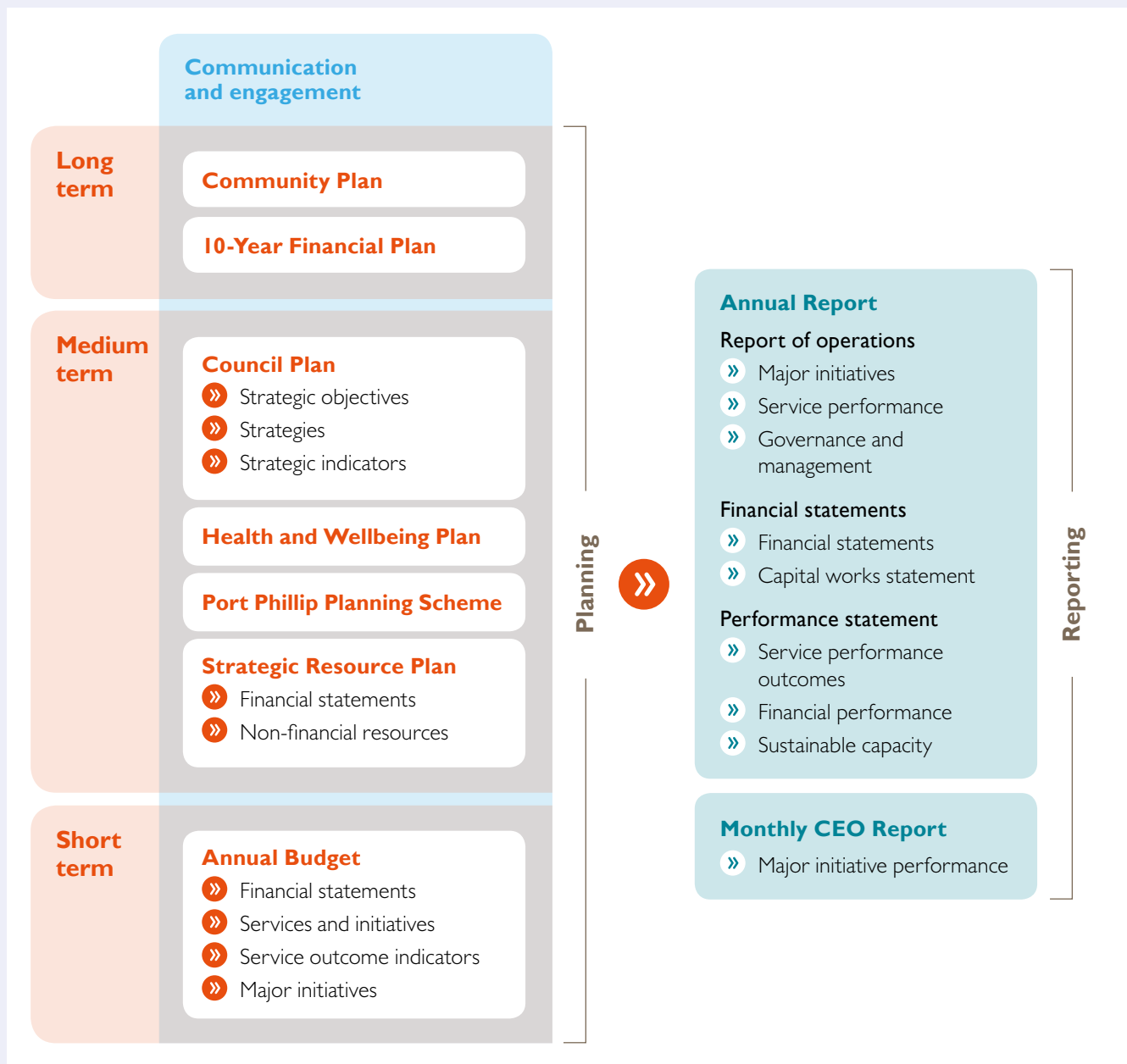


City of Port Phillip
BUDGET
2016/17

PLANNING AND REPORTING FRAMEWORK

The annual Budget is part of the Victorian local government planning framework. This framework guides how we plan for community needs and aspirations over the long, medium and short term and hold ourselves accountable.

The timing of each plan is critical to achieving the planned outcomes. The Council Plan and Strategic Resource Plan must be completed by 30 June following a general election, and are reviewed each year when we develop our annual Budget and review our Council Plan.





Mayor’s message	2
CEO’s message	4
Section 1: An overview of the Budget 2016/17	
Our City	10
Our challenges	12
Key projects for 2016/17	14
Meeting the financial challenge	16
Financial summary	18
Budget process	20
Section 2: Our services	
Our purpose	22
Service statements	23
Sustainable environment and transport	24
Community wellbeing	26
Vibrancy, culture and prosperity	28
Public space	30
Community development	32
Community safety and amenity	34
Governance and engagement	36
City planning, design and compliance	38
Organisational support	40
Section 3: Financial statements	43
Section 4: Project portfolio	65
Section 5: Rates and charges	75
Section 6: Fees and charges	83
Glossary	103



Cr Bernadene Voss
Mayor
City of Port Phillip

MAYOR'S MESSAGE

The Councillors and I are pleased to present the City of Port Phillip Budget 2016/17. This is the last budget for this term of Council, enabling us to deliver the final year of our Council Plan vision for an engaged, healthy, resilient and vibrant City.

To help prepare this Budget, the Councillors and I spoke with members of our community at various events across the City. We also talked to harder to reach groups like young people, so this Budget reflects the priorities of our whole community.

We asked targeted questions about the relative priority of our services, options to address funding challenges, and what longer term initiatives we should be thinking about. We received more than 1,000 pieces of feedback through the engagement. This was a fantastic result and a significant increase in participation from last year. The feedback reinforced our commitment to services that improve our public spaces and amenity, contribute to a safer community and support community wellbeing. The engagement also suggested that the community supports us reviewing services and focusing on those that deliver best value and support people most in need.

Submissions to the draft Budget 2016/17 echoed the engagement feedback. We received 55 written submissions and heard 15 presentations on the revised Council Plan 2013-2017 and draft Budget 2016/17 including about sports facilities, sustainability, library

hours, support for organisations, and increases in rates and expenditure. We considered all submissions before adopting this Budget and:

- provided funding for resurfacing the netball courts at RF Julier Reserve
- reinstated Tuesday evening closing times at the Emerald Hill Library and Resource Centre
- provided funding for St Kilda Tourism and Events, noting that Council supports St Kilda Tourism and Events to be predominantly funded from special rates in future years
- increased funding for additional design costs for upgrading the JL Murphy Reserve pavilion, and for Council to work with clubs and community on an agreed design.

In preparing this Budget we faced a particular challenge to deliver services within the cap on rate increases set by the Victorian Government. You have also told us that an ongoing commitment to efficiency is important.

Initially there was a gap between our costs and the rate cap limit. We have worked hard to ensure that we can meet this financial challenge in a way that protects the attributes that

make Port Phillip unique, such as our commitment to affordable housing, environmental sustainability and providing a safety net for the vulnerable. Through careful planning and prioritising we closed the funding gap without any impact on service levels. We have also delivered a modest surplus of \$626,000, a 0.3 per cent buffer in our Budget.

The rates increase in this Budget is 2.5 per cent. This year, individual changes in rates will reflect property revaluations that have recently been completed. This means that some ratepayers will experience changes to their rates that vary from the standard increase of 2.5 per cent.

As well as maintaining the services our community values like street and beach cleaning, parks and public spaces, libraries, arts and culture, social justice initiatives, economic development and planning, we are also investing in improving assets. We have committed \$46.7 million to projects, many of which renew and upgrade existing assets. This is one of the largest capital programs we have ever undertaken. In the next year we will deliver exciting developments including:

- progressing the Ferrars Street Education and Community Precinct in Fishermans Bend (\$5.6 million)
- upgrading Acland Street, St Kilda (\$2.8 million)
- upgrading the Gasworks Theatre building in Albert Park (\$2.4 million)
- completing the Palais Theatre capital works (\$3.4 million)
- improving the safety of Beach Street, Port Melbourne and Wellington Street, St Kilda (\$480,000).

Funding has also been allocated to deliver tangible progress on other key priorities such as an integrated transport strategy, St Kilda Triangle planning scheme amendment and implementing the walk and bike plans.

We have worked hard to contain festival costs in response to feedback from the community. Our festivals and events program continues to bring vibrancy and visitation to Port Phillip, with the 2016 St Kilda Festival generating an estimated \$19 million in local economic activity. We will continue to ensure festivals deliver improved value to our community.

We recognise the financial pressures faced by pensioners and self-funded retirees, and have measures in place to support them, including:

- providing eligible pensioners with a rate rebate
- allowing all pensioners and self-funded retirees to defer their rates indefinitely with an interest waiver at 50 per cent of the statutory penalty interest rate
- providing a 50 per cent waiver of the general rate for housing accommodation that provides reduced rentals to elderly persons of limited means
- freezing animal management fees at 2014/15 levels.

Residents and ratepayers experiencing hardship are also offered support through rate deferments and payment arrangements.

Our focus for the next year is delivering the projects and services that make our City a great place to live. We are also working hard to respond to the challenges we face, including:

- a nearly doubling of the population over the next 20 years, with significant growth in Fishermans Bend, South Melbourne and St Kilda Road

- the changing demographics of our community and changing service delivery expectations
- maintaining our community assets, some of which are ageing
- balancing service provision and ensuring a safety net for the vulnerable, while keeping rates affordable
- continued government cost shifting.

We are well placed to respond to these challenges, but some difficult choices may be required in the future. We will continue to engage the community on how best to manage these pressures and make choices that will maintain rates affordability and support service delivery.

Thank you for your submissions and for helping us to continue to build an engaged, healthy, resilient and vibrant Port Phillip.

Cr Bernadene Voss
Mayor
City of Port Phillip



Tracey Slatter
CEO
City of Port Phillip

CEO'S MESSAGE

Council has prepared a Budget for 2016/17 that is aligned to, and will deliver on, the final year of the Council Plan 2013-17. This Budget will maintain services and infrastructure, and deliver priority projects valued by our community.

Our financial strategy

We have prepared a balanced Budget that delivers a wide range of services and ongoing investment in our strategic priorities, and within a rate increase of 2.5 per cent. We have achieved this through prudent financial management and careful prioritisation.

Since I commenced in 2013, the organisation has made a targeted commitment to improve efficiency and productivity.

This strategy has delivered \$5 million of ongoing savings over the last two years. We have budgeted for a further \$2 million in ongoing savings (1.2 per cent of our total operating budget) in 2016/17. This brings total recurrent savings over three years to \$7 million, or 4.3 per cent of the Budget.

The productivity benefits are not just financial. We are also implementing changes that are delivering a saving of more than 16,000 days in community time that was spent waiting for services like skip bin and parking permits. I would like to thank the City of Port Phillip staff, who have worked hard to identify improvements, efficiencies and better ways of working, enabling this Budget to deliver better value for money to our community.

Port Phillip delivers more services and projects than similar metropolitan Melbourne councils as measured by expenditure per property assessment (\$2,623 per property compared to \$2,439, the average for similar councils). Yet our average residential rates also compare favourably with similar councils, at around \$1,360 per year compared to \$1,450*.

Our City is able to achieve this because we generate revenue from sources other than rates - including revenue from parking fees and infringements. This year we expect to collect over \$30 million from parking revenue that will be used to offset the cost to the community of running our services. This means that visitors also contribute to the cost of cleaning our streets and beaches, maintaining our parks and foreshore and delivering other critical City services. As a consequence we can provide a greater range and level of service to our community than could be provided with rates alone.

*Based on 2014/15 Local Government Performance and Reporting Framework results

Managing within the legislated rate cap

Council's costs typically increase more than the general inflation rate because of the type of services we provide and the associated costs. The cap on rate increases means there is a gap between the amount of revenue we can raise and the cost of services and project investment. To deliver in 2016/17 similar services and project investment as last year without changing our budget strategy, would have resulted in a funding shortfall of \$1.4 million. If the Government's policy on rate capping continues, this will amount to a gap of \$67 million over 10 years. Rather than doing less, I have challenged our organisation to close this gap by being innovative, productive and delivering better value for money, while continuing to improve services and the vibrancy of our City.

We have met the challenge this year, delivering a budget that closes the 2016/17 gap without impacting on service levels or project commitments. We have also absorbed the \$640,000 cost of this year's Council election. We have achieved this and stayed below the growth we forecast in our 10-Year Financial Plan.

We have done this through a disciplined financial strategy:

- curbing growth in employee costs, especially management roles
- a rigorous and robust budget setting discipline including an expenditure freeze on discretionary items
- investing in a capital program that protects and enhances our assets
- in most cases, increasing user charges by no more than 2.75 per cent

- sensible use of reserves where appropriate to fund some major capital projects, including projects that will improve our public open space
- prudent use of reserves (as a source of internal borrowing) where infrastructure is for future generations, such as the Ferrars Street Education and Community Precinct, and as a funding source for capital projects expected to deliver ongoing savings and / or increase Council revenue, such as solar panels.

We are also reviewing services to ensure we focus on those that deliver the best value and support people most in need. Where it makes sense, we will consider selling property that is not required for service delivery and isn't providing value to ratepayers.

An ongoing cap on rates is not the only challenge we face.

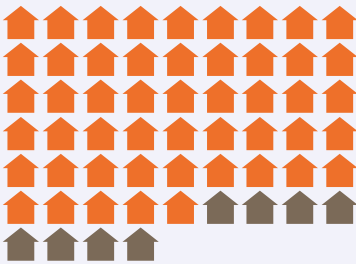


The challenges of a growing municipality

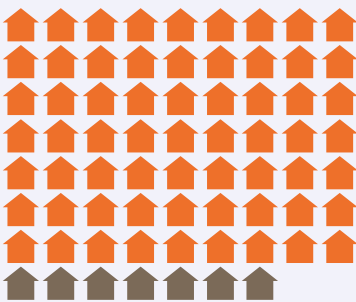
Our consultation process showed that the community values our frontline services, particularly planning, building and amenity. We are experiencing a significant uplift in demand for these services. Over the last 10 years more than 10,500 new dwellings have been built and almost 22,000 new residents have made Port Phillip home; the equivalent of nearly two Docklands.

Total rateable properties

2006/07 **58,101**



2015/16 **68,852**



🏠 Residential 🏢 Commercial

Compared to 10 years ago, we now collect an extra 5,330 rubbish bins, immunise an additional 1,110 infants and deliver 79,000 more meals to residents in need. The number of planning applications we receive has increased by 23 per cent just since 2012.

While growth in the cost of these services is mostly met by corresponding growth in new property rate revenue, additional staff and contractors are needed to provide services.

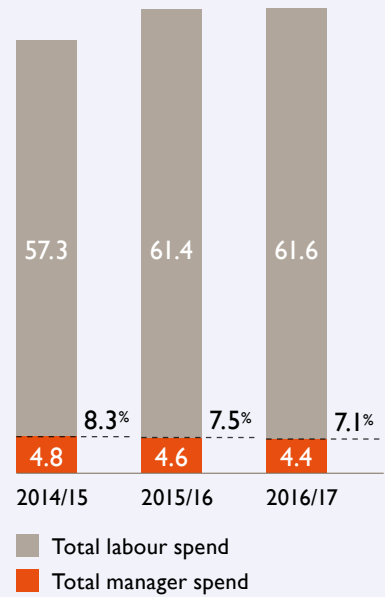
In our Strategic Resource Plan in 2015/16, we forecast that we would need more than 10 extra staff to meet demand. However, we have managed to contain this to 7.6 full time equivalent (FTE) staff. With other staffing savings, the net increase to FTE in this Budget is 4.6.

Prior to considering any staff increases to meet growth we firstly assess cost effectiveness. For example, we assessed planning services. The average cost for a planning application is around \$1,360 compared to the average cost in similar councils of more than \$2,020 and council expenses per application were almost a third lower than the inner Melbourne council average.

The total increase in employee costs of 3.85 per cent includes the cost of the net additional 4.6 FTE to manage service growth; an increase of 2.5 per cent in employee costs including projected Enterprise Agreement increases and band increments, an increase in Workcover premiums related to bringing the street and beach cleaning service in-house; and agency staff to manage temporary vacancies and emergency management services.

Prioritising service delivery and keeping overheads down is critical. Our expenditure on management staff has decreased each year over the last two budgets, from 8.3 per cent of total labour spend in 2014/15 to 7.1 per cent in 2016/17.

Management salaries as per cent of total salaries (\$M)



Population growth and the changing demographics of our residents will continue to influence demand for infrastructure and services. We can expect that Port Phillip will be home to another 135,000 residents over the next forty years, many of whom will live in Fishermans Bend. Growth of that scale is equivalent to adding the population of the City of Melbourne. We need to consider how we will adapt to cater for demand forecasts like an extra 850,000 library visits and 1,700 new babies. Overall, we need to plan for an increase in demand of more than 125 per cent across our major services.

Delivering better infrastructure and amenity

In 2016/17 we plan to deliver \$46.7 million in projects that renew assets and deliver on major commitments. This is one of the largest project portfolios undertaken by the City of Port Phillip. This significant investment reflects that we are a densely populated urban municipality in a coastal environment, which places strain on our already ageing assets. Some of the significant projects we will invest in this year include redeveloping the St Kilda and South Melbourne life saving clubs, improvements to children's centres and building upgrades for Gasworks and Linden Gallery, as well as ongoing renewal works to our roads, footpaths, drains, parks and streetscapes.

The depreciation charge in this year's Budget has increased from close to \$19 million in 2015/16 to \$21.2 million. This increase is mainly because of leased plant being recognised as capital assets, and owning rather than leasing Council fleet vehicles.

A modest risk buffer

This Budget delivers a small net cash surplus of \$626,000, or 0.3 per cent of our total operating budget. This provides a modest contingency for opportunities that may arise and any unexpected budget shocks that may emerge during the year such as additional funding for asset renewals or Fishermans Bend related costs.

Our commitment

I am proud to lead a committed and professional organisation that aims to put the community first in all that we do. We are working hard to innovate and embed improvements to our processes, procurement, and digital services that will transform the customer experience and deliver best value for the community over coming years. Again, I thank staff for their constructive response to the budget challenges we face.

This Budget has been developed through engagement with our community and a rigorous review process. As CEO, I am committed to responsible financial management and I believe this Budget delivers improved value to our community.

Tracey Slatter

Chief Executive Officer
City of Port Phillip

107,127
people live in
Port Phillip



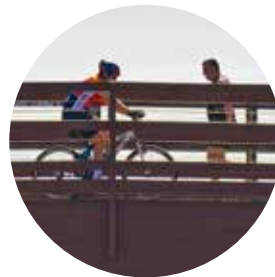
1,400
approximate births
in Port Phillip
each year



47.7%
of dwellings are high
density housing



65 km
of bike paths



11.6 km
of foreshore



176 Ha
of parkland



271 km
of roads



57,354
dwellings

SECTION I

An overview of the
Budget 2016/17

OUR CITY

Our City

The City of Port Phillip is located south of the Melbourne city centre, on the northern shore of Port Phillip Bay. Port Phillip is one of the oldest areas of European settlement in Melbourne, known and treasured by many for its urban village feel and artistic expression.

Port Phillip is a city of neighbourhoods, defined by heritage buildings, distinct shopping precincts and tree-lined streets. The major villages of Bay Street (Port Melbourne), Clarendon Street (South Melbourne), Fitzroy and Acland streets (St Kilda) and Carlisle Street (Balaclava) provide retail, leisure and entertainment experiences, each with its own character.

Significant employment areas in Port Phillip include the St Kilda Road office district, and industrial, warehousing and manufacturing districts in South Melbourne and Port Melbourne.

The foreshore stretches over 11 kilometres, and public open spaces make the City desirable to residents and visitors. Port Phillip is well served by public transport. The network includes St Kilda and Port Melbourne light rail, two railway stations on the Sandringham line, and tram and bus routes.

Port Phillip is a sought-after inner city area of Melbourne. The physical environment will change as the City continues to experience significant residential development. Substantial growth is anticipated over the next 40 years in the Fishermans Bend Urban Renewal Area on the northern edge of the City.

Valuing our history, ensuring a sense of place, and planning for the future of a dynamic and evolving city continues to be a challenge.



A snapshot of our people

Port Phillip has a diverse community. It is estimated that in 2016 more than 107,127 people live in the City, an increase of 9.2 per cent in the last five years. Our population will continue to grow. Fishermans Bend is expected to be home to around 80,000 residents and provide jobs for 40,000 over the next four decades.

Port Phillip is the most densely populated municipality in Victoria. St Kilda is the largest neighbourhood and South Melbourne is the smallest.

Approximately 53.5 per cent of our population is between 25 and

49 years of age, while 14.9 per cent are over 60 years old. The number of young people (17 years and younger) has increased slightly in recent years.

The average household is small (two people), but there are many families living in Port Phillip. Our community is one of the most educated compared with other metropolitan councils.

There are some wealthy households, but approximately 16 per cent of households are classified as low income. The majority of our

residents rent their homes and around eight per cent of our residents live in community or public housing.

More than 18,000 Port Phillip residents were born in non-English speaking countries (around 18.5 per cent) and 31 per cent were born overseas. Port Phillip also attracts a large number of visitors, approximately four million each year.

The rich diversity of our community, will continue to play a significant role in shaping Port Phillip's future.



OUR CHALLENGES

We face six significant, long-term challenges. How we respond to these challenges will impact the design of our City, our infrastructure and the services we provide to our community.

1. Population

Australia is one of the fastest growing developed nations in the world, growing at a faster rate than the United States of America, Canada, the United Kingdom and New Zealand*. Australia recently reached a population of 24 million. By 2036, Port Phillip is expected to grow to more than 130,200 people (a 33 per cent increase from 2011). This forecast could increase further as more accurate growth scenarios are developed for Fishermans Bend Urban Renewal Area.

Growth will not be uniform across the City. South Melbourne, St Kilda Road and Port Melbourne are predicted to grow significantly, while other neighbourhoods will have low or no growth. In 2036 our people will be older and will likely be more diverse, as the number of people born overseas grows. More than two-thirds of our households will be single person and couples without children.

Population growth will increase demand for all Council services and amenities.

The cost of providing services will increase and demand will stretch services which will be increasingly delivered from ageing infrastructure. Younger residents may expect a 24/7 entertainment culture, bringing associated alcohol and drug issues.

More people will use our parks, villages, roads and footpaths, beaches and public transport. There may be more tension, as public spaces will have to cater for different uses.

2. Urbanisation

Population growth will drive an increase in urban density. More than 18,630 dwellings will be needed to accommodate the expected population growth in Port Phillip. Perhaps more, if the Fisherman Bend population projections increase. Over the next

20 years, South Melbourne, St Kilda Road and Port Melbourne will account for more than half of all housing growth in the City.

We will see more infill and medium to high density residential developments in Port Phillip. Housing affordability

will decrease as demand for all types of housing increases. Our people may have to travel further for employment as traditional employment precincts are converted to residential use.

3. Climate change

Australia's weather is becoming hotter, dryer and more extreme. Melbourne is predicted to experience a 0.6°C increase in average temperatures by 2030. There will be a corresponding two per cent decrease in rainfall, a 10-15 per cent increase in storm intensity, and projected sea level rise of between 10-20 centimetres.

Port Phillip is the playground for Melbourne. Our City's beach lifestyle and coastal activities are very attractive and important to residents and visitors. However, Port Phillip is built on reclaimed land to the south and north. Much of the City is only one to three metres above sea level and so is exposed to the impacts of climate change, especially flooding and erosion.

We can expect increased flooding of coastal properties and public amenities, storm damage to infrastructure, beach erosion, decreased water quality and security of water supply, reduced summer outdoor activities and hotter urban spaces.

*Australia Bureau of Statistics, annual population change year ending 30 June 2015

4. Legislative and policy influence

All Victorian councils operate in a complex legislative and policy environment that includes 75 Acts of Parliament and 28 Regulations. The key Act (the Local Government Act) is under review. The trend of government cost shifting and increased compliance

will likely continue. In 2014/15 we absorbed \$1.1 million of extra costs because of cost shifting, at the same time that local government's ability to control revenue is constrained by rate capping. We are experiencing increased strain on our financial sustainability.

The Victorian Government's cap on local government rate increases is forecast to impact our bottom line by \$67 million over the next 10 years if we don't make changes to the way we operate. Difficult decisions will need to be made about our services.

5. Changing economic conditions

Port Phillip's economy was close to \$12 billion in 2014, contributing 4.3 per cent of the greater Melbourne economy. Our economy grew significantly in the early 2000s but has been stagnant over the last 10 years. In recent years we have experienced some growth in the number of businesses and jobs - particularly in construction, manufacturing and some services (professional, scientific and technical, financial and insurance, rental,

hiring and real estate, and healthcare and social assistance). But 75 per cent of our working population leave the area for work.

Fishermans Bend is currently home to over 750 businesses and approximately 11,000 workers. The transition of Fishermans Bend to a mixed use community will have a significant impact on the number and type of businesses and jobs in that area.

Our people can expect to spend more time travelling to work outside of the City. We may also continue to experience a change in the nature of our business community as high rental prices put pressure on smaller businesses. We may experience a decrease in creativity and vibrancy if artists and creative businesses relocate outside of Port Phillip.

6. Rapid evolution of new technology

The world is becoming more connected. People, businesses and governments are increasingly moving online to connect, to deliver and access services, to obtain information and to perform transactions like shopping and working. In 2011, 78 per cent of Port Phillip residents had access to the internet.

We can expect increasing demand for online services, and engagement through social media and other digital means.

We will need to respond to this demand, and think about how we operate and support people to connect with Council. The digital shift will

reshape how we deliver services and engage our community in decision making.

KEY PROJECTS FOR 2016/17

We have budgeted \$46.7 million in 2016/17 to spend on projects that will deliver our Council Plan commitment to a engaged, healthy, resilient and vibrant City.

Many of these projects will renew and upgrade our assets to support ongoing delivery of important community services.

Major initiatives and key projects are shown here. All other projects and initiatives proposed for 2016/17 are shown in **Section 2: our services.**

\$12.32m

Sustainable environment and transport

\$7,400,000

Road, footpath, kerb, laneway and drainage network renewals

\$1,000,000

Implementing our walk and bike plans

\$627,000

Investing in our commitment to Toward Zero, including waste management, energy efficiency initiatives (including solar) and community actions*

\$400,000

Renewing parking ticket machines

\$400,000

Investing in water sensitive urban design initiatives, including rain gardens

\$300,000

Improvements to the existing EcoCentre site and minor upgrade of other Council assets to accommodate EcoCentre services

\$250,000

Improving the safety of Beach Street, Port Melbourne

\$250,000

Delivering an integrated transport strategy to guide future actions and investment

\$230,000

Improving the safety of Wellington Street, St Kilda*

\$65,000

Upgrading Queens Lane, St Kilda*

\$7.12m

Public space

\$2,776,000

Upgrading Acland Street, St Kilda*

\$990,000

Renewing parks and playgrounds including:

- William Street Reserve, East St Kilda
- Olives Corner, Port Melbourne
- St Kilda Botanical Gardens
- Crichton Reserve, Port Melbourne

\$540,000

Planting more park and street trees

\$500,000

Renewing foreshore assets including at Moran Reserve, St Kilda Beach (Pier Road), Point Ormond and Sandridge

\$440,000

Renewing park furniture, signage and paths

\$420,000

Reducing structural risks at Elwood public space wall and Carlo Catani wall

\$350,000

Improving accessibility of public spaces and foreshore at Beacon Cove, Port Melbourne

\$150,000

Foreshore vegetation

\$50,000

Design and community engagement for revegetation and landscaping of Gasworks Arts Park*

\$50,000

Peanut Farm Reserve soil testing and management

\$10.41m

Community development

- \$5,644,000**
Ferrars Street Education and Community Precinct*
- \$1,650,000**
Redeveloping the St Kilda Life Saving Club*
- \$431,000**
Redeveloping South Melbourne Life Saving Club*
- \$200,000**
Renewing the St Kilda Library
- \$110,000**
Works at Sails on the Bay, Elwood
- \$110,000**
Feasibility, design and planning for the Peanut Farm Reserve sports pavilion upgrade*
- \$110,000**
Works at Elwood Life Saving Club
- \$90,000**
Feasibility, design and planning for the JL Murphy Pavilion upgrade*
- \$75,000**
Delivering a new senior fitness station at Bowen Crescent Reserve, South Melbourne

\$7.82m

Vibrancy, culture and prosperity

- \$3,350,000**
Delivering the first two phases of work on the Palais Theatre, and new lease arrangements*
- \$2,440,000**
Upgrading the Gasworks Theatre
- \$750,000**
Upgrading the roof and balcony at the Linden Gallery
- \$244,000**
Ongoing implementation of the Vibrant Villages program*

\$1.48m

Community wellbeing

- \$500,000**
Works at Bubup Nairm Family and Children's Centre
- \$270,000**
Works at North St Kilda Children's Centre, Betty Day Community Centre and Poets Grove Family and Children's Centre
- \$250,000**
Improving children's centres at Eildon Road, Elwood and The Avenue

\$1.03m

City planning, design and compliance

- \$375,000**
Delivering planning scheme amendments to regulate land use and development
- \$216,000**
Planning and feasibility for the Carlisle Street supermarket precinct redevelopment
- \$150,000**
Design parameters for St Kilda Marina
- \$100,000**
Progressing strategic and infrastructure planning for Fishermans Bend*
- \$50,000**
Completing Stage 3 of the St Kilda Triangle project*

\$0.90m

Community safety and amenity

- \$480,000**
Implementing our Public Toilet Plan
- \$80,000**
Implementing CCTV in Fitzroy Street, St Kilda

\$0.51m

Governance and engagement

- \$295,000**
Improving our strategic planning framework and associated community engagement, including developing the new Council Plan

\$5.11m

Organisational support

- \$1,156,000**
Renewing Council's core technology platforms
- \$860,000**
Building works at St Kilda Town Hall and South Melbourne Town Hall
- \$200,000**
Supporting technology initiatives that will improve organisational effectiveness and efficiency
- \$100,000**
Upgrading CCTV at Council town halls

* Denotes the major initiatives identified as priorities and that will be reported on in Council's Annual Report, pursuant to section 131 of the Local Government Act 1989.

MEETING THE FINANCIAL CHALLENGE

Rates increase

Our Budget includes a rate increase of 2.5 per cent, consistent with the cap set by the Victorian Government.

Our financial strategy enables us to invest in projects that help keep our City great, while responding to financial challenges. We have budgeted \$46.7 million to invest in significant projects and to look after our ageing

assets. We are able to invest in projects that matter and stay within the rate increase cap by:

- maximising efficiency and making savings
- ensuring we recover costs through fair and appropriate user charges
- selling properties that are not required for service delivery or are not providing value to our community
- using reserves (in lieu of borrowing funds) to invest in new or improved assets that benefit future generations.

Maximising efficiency and making savings

We have saved around \$5 million in the last two years by finding better ways to deliver services. In this Budget, we have saved another \$2 million without reducing service levels. We have done this by making our processes, procurement, project planning and delivery more efficient.

Ensuring we recover costs through fair and appropriate user charges

In most cases, our fees and charges will increase by 2.75 per cent. There are some exceptions where we believe larger increases are fair and reasonable:

- an increase of 2.67 per cent increase to residential parking permits
- an increase of 3.00 per cent to visitor parking permits
- an increase of 2.73 per cent to combined parking permits
- an increase of 3.77 per cent to foreshore parking permits
- an increase of 4.6 per cent to long day care fees (an increase from \$115.20 to \$120.50 per day). This reflects the increased cost of this service because of legislated staffing ratio changes from 1:15 to 1:11 for children three years and over, and will maintain Council's contribution to the service at current levels. Council's fees for long day care are in line with commercial and community-run centres in Port Phillip, and marginally higher than neighbouring councils.

There will be some new fees in 2016/17 to help manage demand and prevent cross-subsidisation of services by ratepayers. This approach is consistent with community feedback, which supported increasing user charges for some services:

- varying fees for St Kilda Esplanade Market permits, for sites of 3.1 metres for three, six, 12 month and casual terms
- varying fees for ready to eat food stalls for sites of three metres or more for three month and casual terms
- varying fees for coffee vendor permits
- administration fee of \$20 for reissuing a parking permit
- storage fee of \$18 per day for parking enforcement vehicle storage after the first 48 hours
- vehicle release fee of \$405 for unregistered and abandoned vehicles (consistent with clearway release fees).
- fee of \$600 for Grand Prix stallholders of sites three metres by three metres
- fee of \$10,000 for on-road events with fewer than 2,000 registered participants.
- refundable security deposit of \$500 for casual and sports club use of sports grounds and facilities
- administration fee of \$11 for reprinting prior year rates notices
- daily and hourly fees for distributing Port Phillip business flyers at public space events.

Selling properties that are not required for service delivery or are not providing value to our community

We plan to raise \$1.5 million by selling properties. The proceeds from these sales will be kept in reserve to support future strategic property acquisitions and development.

Using reserves where appropriate to invest in new or improved assets

We plan to use reserves (as a source of internal borrowing) for projects that will benefit future generations such as the Ferrars Street Education and Community Precinct (\$5.4 million), or where the project will deliver ongoing cost savings and/or increase Council revenue.

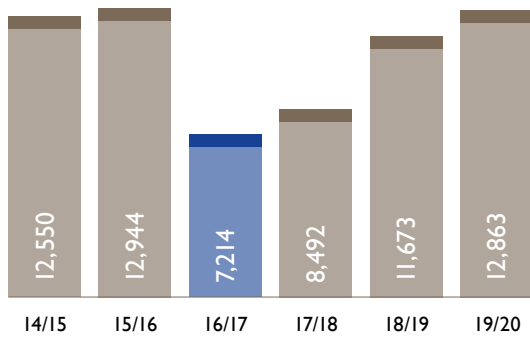
FINANCIAL SUMMARY

Operating result

The reduced amount in 2016/17 is due to Council's improved budgeting practices to account for the estimated impact of capital expenditure being reclassified as operating expenditure (\$3.2 million), and for asset write-downs when assets are renewed or upgraded (\$2.7 million). The 2016/17 result also includes an improvement in the budget partly due to the identification of an additional \$2 million of efficiency savings.

The progressive improvements in the operating result in the following years reflect the closure of the \$6.8 million rates cap gap by reducing net expenses through further budget and efficiency savings.

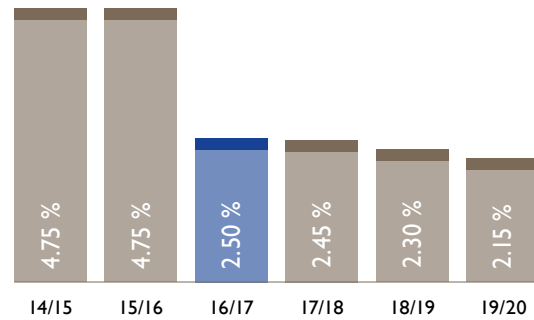
Operating result (\$'000)



Rates - percentage increase

The Budget, which funds a \$46.7 million project portfolio and maintains existing service levels, includes a 2.5 per cent rate increase, which is in line with the Victorian Government rate cap. This has been achieved through a continued strong focus on prudent financial management, careful prioritisation and commitment to productivity and efficiency (\$7 million identified over the last three budgets). Future rate increases are based on forward projections of inflation.

Percentage rates increase

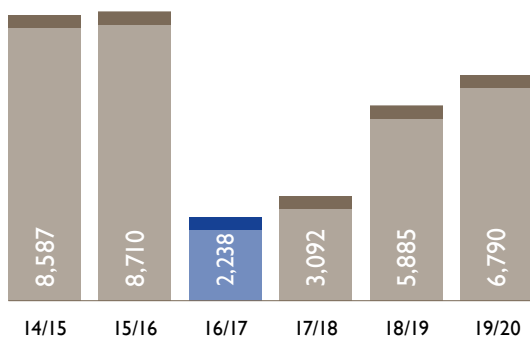


Financial sustainability (underlying result)

The adjusted underlying result excludes capital related revenue (grants and open space contributions).

Reasons for the movement in the underlying result are consistent with the operating result (see above).

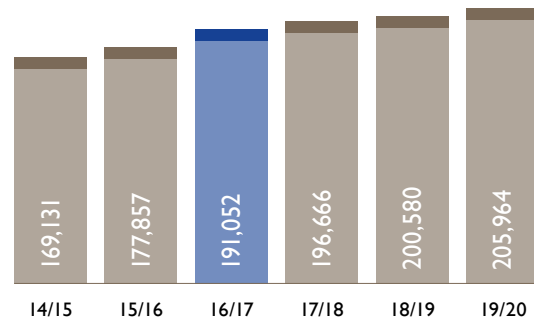
Budgeted underlying surplus (\$'000)



Operating expenditure

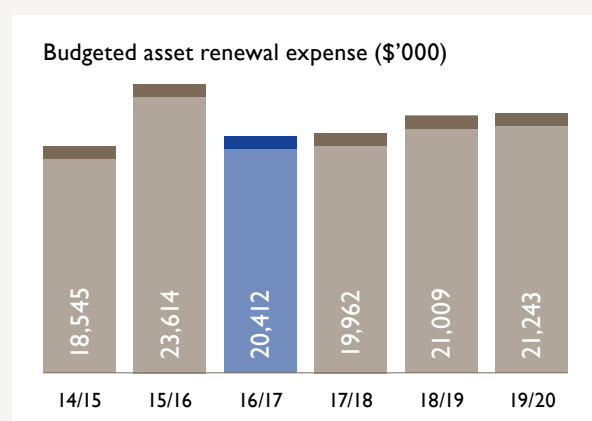
The increase in Council's operating expenditure of \$13.2 million (7.4 per cent) has been impacted by increases in non-cash depreciation expenses of \$2 million, the write down of road and footpath assets of \$2.7 million, a provision for the reclassification of capital projects to operating (\$3 million) and funding for the Council election. Future expenditure growth has been contained at or below projected inflation as a result of the plan, including further budget and efficiency savings that will close the \$6.8 million rates cap gap.

Budget operating expenditure (\$'000)



Asset renewal

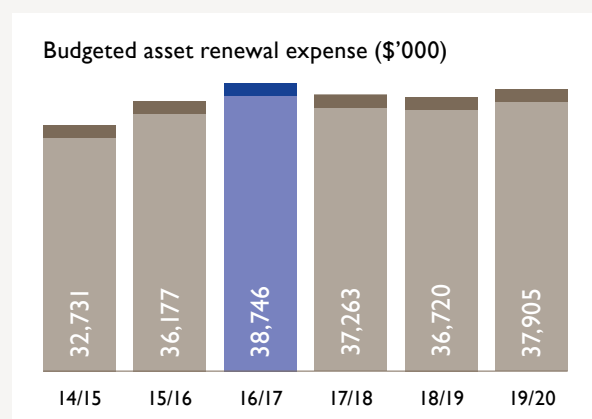
This graph shows the asset renewal budget over the life of the current Strategic Resource Plan. The asset renewal program has decreased to \$20.4 million in 2016/17. This is largely due to a one-off renewal increase in 2015/16 for the Palais Theatre (\$3.5 million).



Capital expenditure

The capital works program for 2016/17 is expected to be \$38.7 million (out of the total \$46.7 million project portfolio). This excludes the impact of projects carried forward from 2015/16, which are fully funded from the 2015/16 Budget.

The 2016/17 program includes asset renewals and other building projects including Ferrars Street Education and Community Precinct (\$5.4 million), Acland Street upgrade (\$2.8 million) and St Kilda Life Saving Club redevelopment (\$1.7 million).



Council expenditure allocation

This chart shows how rates revenue is spent across services, for every \$100 we spend:

Transport and parking	\$22.06
Public space maintenance	\$10.02
Amenity	\$9.10
Governance	\$5.53
Children	\$5.23
Arts, culture and heritage	\$5.19
Waste reduction	\$5.14
Public space planning and delivery	\$4.04
Libraries	\$3.80
Customer service and engagement	\$3.34
Ageing and accessibility	\$3.04
Community programs and facilities	\$2.92
Organisational support	\$2.87
City planning and urban design	\$2.85
Recreation	\$2.47
Families and young people	\$2.42
Development compliance	\$1.74
Sustainability	\$1.69
Festivals and markets	\$1.56
Municipal emergency management	\$1.31
Economic development and tourism	\$1.16
Local laws and animal management	\$1.01
Affordable housing and homelessness	\$0.89
Health services	\$0.62
Public space permitting	\$0.02
Total	\$100.00

Note: Some services receive substantial funding from other sources such as government grants and user charges.

BUDGET PROCESS

What we heard

Each year we develop our annual budget and review our Council Plan. Your views are an important input to this process.

To prepare the draft Budget 2016/17, we asked people what services and programs are important to them, their views on options to address the funding gap (the difference between what it costs to run our services and deliver projects and the available revenue after applying the cap on rate increases), and what longer term initiatives we should consider or plan for.

Survey responses suggested that community safety and amenity and public space services are most highly valued by our community.

We responded to this by proposing projects that will continue to improve our public spaces and address safety concerns, including upgrading Acland Street, St Kilda, improving the Beacon Cove foreshore, investing in park and street trees, addressing risks at the Catani Gardens, Elwood public space and Peanut Farm Reserve, and implementing CCTV in Fitzroy Street, St Kilda.

City planning, design and compliance, and community wellbeing are also important. Investments in planning scheme amendments to regulate land use and development, planning for Fishermans Bend and the St Kilda Triangle, and works at some of our children's centres respond to this, as does our commitment to increasing frontline planning and amenity services to meet demand.

The majority of respondents support tightening service provision to address the funding gap. We will continue to regularly review our services to ensure we offer the right mix of services to our community at the best value.

Changes to the draft Budget 2016/17

The draft Budget 2016/17 was released in late April and we invited you to have your say.

We received 55 written submissions and heard 15 presentations about sports facilities, sustainability, library hours, support for organisations and overall expenditure. We considered all submissions and made the following changes before adopting this Budget:

- funding to resurface netball courts at RF Julier Reserve (\$240,000)
- contributing \$200,000 in 2016/17 to St Kilda Tourism and Events, noting that we support St Kilda Tourism and Events to be predominantly funded from special rates in future years, and
- reinstating Tuesday evening closing times at the Emerald Hill Library and Resource Centre (\$24,000)

- increased funding for additional design costs for upgrading the JL Murphy Reserve pavilion (\$55,000), and for Council to work with clubs and the community on an agreed design.

We also made a small number of changes to the draft Budget to reflect:

- updated financial information on project costs, such as the Palais Theatre (additional \$750,000 Council contribution) and Acland Street (additional cost of \$476,000)
- changes to services in Acland Street including reduced parking ticket charges, a footpath trading waiver, increases in the number of bins, improved graffiti removal response rate and more frequent cleaning of shelter tops (additional cost \$981,000)

- reduced parking revenue (courtesy letter fees) relating to fee changes made by the Victorian Government and reduced parking revenue in the vicinity of the Palais and the Ferrars Street Education and Community Precinct (reduced revenue of \$352,000)
- confirmation from the Victorian Grants Commission that our general purpose grant has been frozen at 2015/16 levels with no adjustment for population growth (reduced grant funding of \$86,000).

The net impact of the changes reduced the closing cash surplus in 2016/17 to \$696,000.

The cumulative challenge from rates capping over the period 2016-20 is \$6.8 million and annual savings targets have been included in the forward estimates to meet and close the gap.

SECTION 2

Our services

OUR PURPOSE

Council's vision is for an engaged, healthy, resilient and vibrant City. The Council Plan 2013-17 describes our objectives.

Strategic objectives

Healthy a healthy, creative and inclusive City

- Ensure our City is a welcoming safe place for all
- Support our community to achieve improved health and wellbeing
- Ensure quality and accessible family, youth and children's services that meet the needs of the community
- Foster a community that values lifelong learning, strong connections and participating in the life of the City
- Promote an improved range of cultural and leisure opportunities that foster a connected and engaged community

Engaged a well-governed City

- Provide clear and open communication and engagement that is valued by the community
- Value transparent processes in Council decision making
- Build and facilitate a network of active and informed communities
- Build strategic relations with our partners
- Achieve a reputation of organisational and service excellence

Resilient a strong, innovative and adaptive City

- Build resilience through Council action and leadership
- Support and increase community action for a resilient City

Vibrant a liveable and connected City

- Encourage viable, vibrant villages
- Ensure growth is well planned and managed for the future
- Improved and manage local amenity and assets for now and the future
- Ensure people can travel with ease using a range of convenient, safe, accessible and sustainable travel choices

The Council Plan also describes the actions we will take to achieve the vision, and provides indicators to measure our success.

SERVICE STATEMENTS

Our services help deliver on the Council Plan objectives.

The next section of this Budget explains our services, and the Council Plan objectives that the service contributes to. Most services deliver to more than one Council Plan objective, but only the primary contributions are shown.

The service information also outlines the projects and initiatives proposed in each service area, how we measure our success, including the service performance indicators reported in our Annual Report, and what each service area costs (gross operating expenditure including overheads).

Also shown is how each service area is funded. Funding sources include fees and charges, rates, grants (for example from state or federal government), revenue from parking fees and infringements, our financial reserves, and other funding that includes sponsorship, rental income, interest income and asset sale proceeds.

This table reconciles the operating and capital expenditure in each service area with the budgeted operating result.

Operating expenditure and capital program

	Operating expenditure (\$'000)	Capital program (\$'000)	Total (\$'000)
Sustainable environment and transport	\$34,232	\$11,588	\$45,820
Community wellbeing	\$37,568	\$1,140	\$38,708
Vibrancy, culture and prosperity	\$15,853	\$7,160	\$23,013
Public space	\$16,235	\$6,036	\$22,271
Community development	\$11,927	\$9,971	\$21,898
Community safety and amenity	\$19,579	\$900	\$20,479
Governance and engagement	\$14,143	\$210	\$14,353
City planning, design and compliance	\$13,685	-	\$13,685
Organisational support	-	\$4,909	\$4,909
Total expense	\$163,222	\$41,914	\$205,136
Total income			\$204,020
Carried forward surplus			\$1,742
Total cash surplus			\$626

Note: The capital program includes \$3.2 million of costs that have been reallocated as operating expenses.

Sustainable environment and transport

Resilient

Council is building a more sustainable City by reducing greenhouse gas emissions, potable water use and waste going to landfill. We are also working to improve travel choices to help manage traffic congestion, increasing demand for limited on-street parking and crowding on public transport.

The safety of all road users within the municipality including school children, pedestrians and bike riders is another Council priority.

What we do and what it costs

Sustainability **\$3,131,000**
 Reduce Council and community impact on the environment through policy, capital delivery, behaviour change programs and advocacy






Transport and parking **\$34,493,000**
 Provide and maintain a safe transport network, improve the range of travel modes and manage parking policy and enforcement

Waste reduction **\$8,196,000**
 Reduce waste going to landfill through kerbside recycling, hard waste collection, e-waste collection, and the regional resource recovery centre, and support for the EcoCentre

2016/17 highlights

Installing lighting along the Port Melbourne light rail shared path	\$300,000
Laneway upgrades	\$230,000
Replacing parking enforcement technology	\$220,000
EcoCentre contribution and education program funding	\$200,000
Implementing neighbourhood parking plans	\$190,000
Detailed design work for major road works	\$150,000
Parking sensor installation at York Street car park, South Melbourne Market	\$90,000
Removing redundant vehicle crossings to improve parking and pedestrian safety	\$75,000
Reviewing future requirements for the Council Depot and Resource Recovery Centre	\$60,000
Supporting early years services to embed sustainability	\$30,000
Community Carbon Cops Solar and Energy Efficiency Leadership Program to support energy efficiency initiatives	\$30,000

Key measures

Measure	Result 2014/15	Target 2016/17
Making Port Phillip more environmentally sustainable - community satisfaction	91%  New	80%
Sealed local roads - community satisfaction	73  Exceeded	50
Parking management - community satisfaction	52  Met	55
Waste and recycling collections - community satisfaction	95%  Exceeded	80%
Kerbside collection waste diverted from landfill	35%  Met	35%

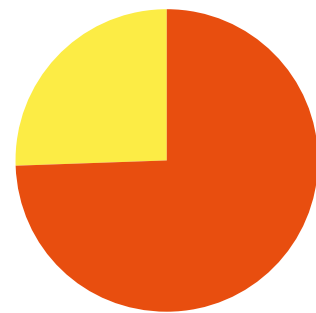
Service statistics

Participants in Council-run sustainability programs	7,573	On-road bike lanes installed (km)	4.5
Parking permits issued per year	18,830	Recycling bins collected each week	34,355

What does it cost?

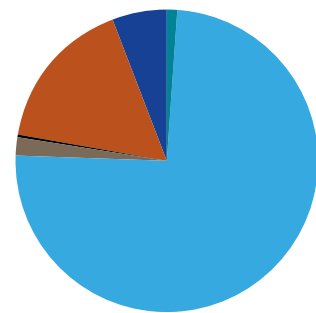
Budget **\$45,820,000**

How is it spent?



Operating \$34,232,000
Capital \$11,588,000

How is it funded?



Fees / charges \$561,000
Rates \$33,871,000
Grants \$904,000
Reserves \$53,000
Parking revenue \$7,521,000
Other \$2,589,000

Community wellbeing

Healthy

Council works to help families, young people and children achieve their full potential and ensure they have equitable access to services. We support older people, people with disabilities, and their carers, to remain independent and safe within their home and socially connected to their community.

What we do and what it costs

Ageing and accessibility **\$11,398,000**
 Facilitate independence for older people and those living with a disability by providing in-home support services, social inclusion programs, accessible arts and sports programs and consultation with Council's Older Persons Consultative Committee

Children **\$21,503,000**
 Fund and directly provide early childhood education and care, and maternal and child health services

Families and young people **\$5,807,000**
 Support for families and young people through programs, facilities and case management services for vulnerable families







2016/17 highlights

Implementing findings from reviews of family support services and adventure playgrounds **\$280,000**

Upgrading the playspace at Clark Street Children's Centre **\$120,000**

Reviewing children's services to determine Council's future role in early childhood education and care **\$60,000**

Key measures

Measure	Result 2014/15	Target 2016/17
Services that support older people and people living with disabilities - community satisfaction	94% 	80%
Participation by Culturally and Linguistically Diverse residents in Home and Community Care services	17% 	15%
Participation in Home and Community Care services	22% 	20%
Services that support families, youth and children - community satisfaction	95% 	80%
Participation in maternal and child health services	84% 	70%
Participation by Aboriginal children in maternal and child health services	69% 	60%

Service statistics

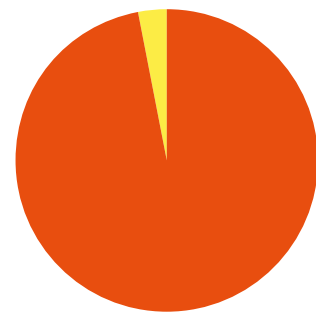
Council's childcare centre utilisation rate	95%	Hours of family support services provided each year	2,565
Young people accessing programs	8,178		

What does it cost?

Budget

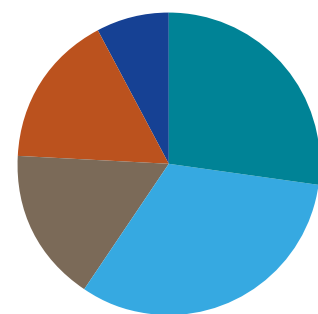
\$38,708,000

How is it spent?



Operating \$37,568,000
Capital \$1,140,000

How is it funded?



Fees / charges \$10,584,000
Rates \$12,530,000
Grants \$6,455,000
Reserves -\$267,000
Parking revenue \$6,353,000
Other \$2,934,000

Vibrancy, culture and prosperity

Healthy

Vibrant

Council collaborates with business owners, trader associations and tourism associations to help them respond to change and capitalise on new opportunities that will grow the local economy, and boost visitation and employment.

We operate and support markets that showcase the City's local culture. We also deliver accessible and inclusive festivals that celebrate creativity and provide opportunities for artists, traders and business.

Council actively promotes arts, culture and heritage, and fosters broad community arts participation, including by people from low socio-economic backgrounds and culturally and linguistically diverse (CALD) communities.

What we do and what it costs

Arts, culture and heritage \$9,694,000
Support access to art, culture and heritage experiences




Economic development and tourism \$1,736,000
Support our business community to prosper

Festivals and markets \$11,583,000
Deliver festivals and operate and support markets in our City

2016/17 highlights

St Kilda Festival	\$1,460,000
Operational funding for Gasworks	\$478,000
South Melbourne Market stall improvements and renewals works	\$525,000
Operational funding for Linden Gallery	\$254,000
St Kilda Film Festival	\$289,000
Contribution to St Kilda Tourism and Events (Council supports predominant funding from special rates in future years)	\$200,000
Memorials and monuments renewals	\$70,000
Implementing improvements to arts services	\$50,000
Emerald Hill arts program	\$40,000
Art acquisitions	\$29,000
Support for Multicultural Arts Victoria, Theatre Works and Red Stitch INK and Graduate Programs (\$30,000 each for one year)	\$90,000
Design and Business Excellence Awards	\$20,000
Contribution to the National Theatre St Kilda to support their 80 th anniversary	\$16,000

Key measures

Measure	Result 2014/15	Target 2016/17
Community agrees Port Phillip has a culture of creativity	92%  Exceeded	80%
Community satisfaction with delivering arts and festivals	95%  New	80%
Percentage of population that agree the local area is vibrant, accessible and engaging	96%  Exceeded	80%

Service statistics

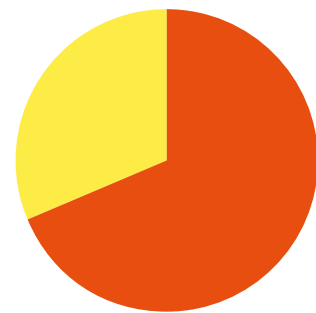
Visitors to South Melbourne Market	4,644,521	Attendees at the St Kilda Festival	440,000
Attendees at Indigenous arts events	12,000	Attendees at the St Kilda Film Festival	13,000

What does it cost?

Budget

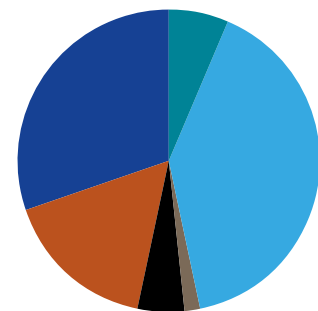
\$23,013,000

How is it spent?



- Operating \$15,853,000
- Capital \$7,160,000

How is it funded?



- Fees / charges \$1,500,000
- Rates \$9,278,000
- Grants \$386,000
- Reserves \$1,092,000
- Parking revenue \$3,777,000
- Other \$6,890,000*

* Includes \$5.1 million of markets rental and hire income

Public space

Vibrant

Council provides well maintained parks and open spaces so people can enjoy healthy and active lifestyles, and participate in a range of recreational, cultural and community activities. High quality public space attracts visitors, which enhances the economic vitality of our City.




What we do and what it costs

<p>Public space maintenance \$14,894,000</p> <p>Maintain and manage our open spaces including foreshore, parks, gardens, reserves, sporting fields and streetscapes</p>
<p>Public space permitting \$576,000</p> <p>Activate public space with permitted recreation, cultural and community events</p>
<p>Public space planning and delivery \$6,801,000</p> <p>Plan, design and deliver open space capital works and renewals</p>

2016/17 highlights

Street signage and furniture renewals	\$360,000
Resurfacing multi use hard stand courts at RF Julier Reserve, Port Melbourne	\$240,000
Public space lighting renewals	\$100,000
Planning and design for making the Moubray Street pop-up park permanent	\$50,000
JL Murphy Reserve Playground upgrade design	\$50,000
Planning for an upgrade and remediation of Lagoon Reserve	\$50,000

Key measures

Measure	Result 2014/15	Target 2016/17
Beach cleaning - community satisfaction	94%  Exceeded	80%
Parks and open space - community satisfaction	96%  Exceeded	80%
Contract delivered to standard for parks and open space	99%  Exceeded	95%

Service statistics

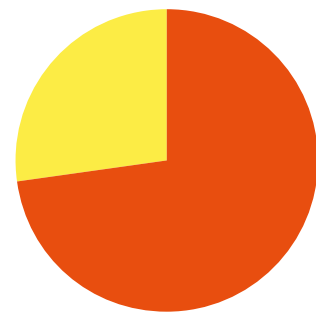
Trees planted each year	1,305	Trees maintained	55,000
Permits issued for major events	200	Foreshore cleaned and maintained	11.6km
Visitors attracted to major sports events	300,000	Hectares of parkland maintained	176

What does it cost?

Budget

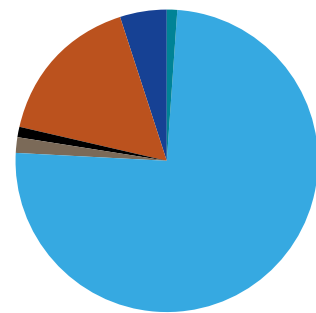
\$22,271,000

How is it spent?



- Operating \$16,235,000
- Capital \$6,036,000

How is it funded?



- Fees / charges \$302,000
- Rates \$16,499,000
- Grants \$338,000
- Reserves \$263,000
- Parking revenue \$3,655,000
- Other \$1,055,000

Community development

Healthy

Council works to maintain a diverse, inclusive and healthy City by supporting initiatives that facilitate respect, participation in sport and recreation, and social connections. We address social inequality by working with sector partners on a range of issues including secure, appropriate and affordable housing for residents.

Council's library service connects people with the information and resources they are seeking, and provides safe and welcoming spaces, lifelong literacy programs and platforms to share stories and experiences.

What we do and what it costs

Affordable housing and homelessness **\$1,316,000**
 Support people at risk of, or experiencing, homelessness, and support an adequate supply of affordable housing

Community programs and facilities **\$9,322,000**
 Support inclusion for all people in our diverse community regardless of age, ethnicity, gender identity, sexuality, faith or socio economic status by working with community organisations and through planning, programs, grants and facilities






Libraries **\$6,449,000**
 Provide branch and in-home library services including technology, literacy and lifelong learning programs

Recreation **\$4,811,000**
 Support our community to remain active and healthy through programs and support for local sports clubs and sports facilities

2016/17 highlights

Library materials and resources	\$814,000
Implementing In Our Backyard - Growing Affordable Housing in Port Phillip 2015-2025 through support for initiatives and organisations that deliver affordable housing	\$550,000
Works to support adaptable, multi-purpose and flexible community facilities that improve access to community services and spaces	\$370,000
Contributions to community grants	\$331,000
Sport and recreation renewals including RF Julier Reserve, Peanut Farm, Alma Park and Northport Oval	\$305,000
Sports playing field renewals at Head Street, Elwood	\$200,000
Planning for home and community care sector reforms	\$169,000
Renewal works at the Albert Park Yachting and Angling Club	\$50,000
Installing a shade structure at Elwood Neighbourhood House	\$25,000
Minor improvements to library branches	\$10,000

Key measures

Measure	Result 2014/15	Target 2016/17
Council's activities to prevent homelessness - community satisfaction	94%  Exceeded	80%
Perception that the community is welcoming and supportive	96%  Exceeded	80%
Libraries - community satisfaction	98%  Exceeded	96%
Active library members in the community	20%  Met	20%
Recreational facilities - community satisfaction	93%  Exceeded	80%

Service statistics

Council facility bookings	11,721	Sports club members	20,000+
Older persons referred for housing support	350		

What does it cost?

Budget

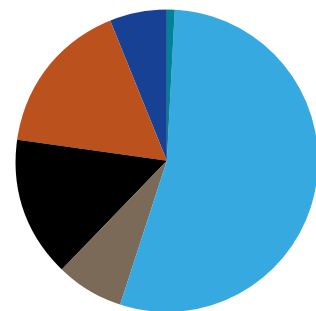
\$21,898,000

How is it spent?



- Operating \$11,927,000
- Capital \$9,971,000

How is it funded?



- Fees / charges \$209,000
- Rates \$11,809,000
- Grants \$1,588,000
- Reserves \$3,274,000
- Parking revenue \$3,594,000
- Other \$1,312,000

Community safety and amenity

Healthy

Vibrant

Council ensures our City is clean and safe for residents and visitors. We support public health through immunisation programs, food premises inspections, monitoring public swimming pools and rubbish collection. We clean streets and public areas, support responsible pet ownership, enforce our local laws and manage nuisance complaints.

Council ensures the Municipal Emergency Management Plan is effective and current so we are well prepared to respond to any emergency.

What we do and what it costs

2016/17 highlights

Amenity **\$14,021,000**
 Manage rubbish collection and cleaning of public toilets, barbecues, roads, footpaths and medians







Health services **\$1,958,000**
 Monitor public swimming pools, registered food premises, accommodation properties, registered hairdressers, tattooists and beauty parlours, and provide an immunisation program and syringe disposal service

Local laws and animal management **\$2,377,000**
 Ensure community safety by enforcing local laws, responding to nuisance and illegal activity complaints, and encouraging responsible pet ownership through education and registration

Municipal emergency management **\$2,123,000**
 Ensure our community is safe in the event of, and supported to recover from, an emergency

Replacing and renewing litter bins	\$245,000
Plant and equipment renewals	\$95,000

Key measures

Measure	Result 2014/15	Target 2016/17
Street cleaning - community satisfaction	89%  Exceeded	80%
Percentage of community that feels a sense of safety and security in Port Phillip	86%  Exceeded	80%
All critical and most major non-compliance notifications about food premises followed up on the due date	96%  Exceeded	60%
Days between receipt and first response actions for all food complaints	1.8  Met	<10
Animal management prosecutions	4  Met	<50
Days between receipt and first response actions for all animal management requests	1  Met	<10

Service statistics

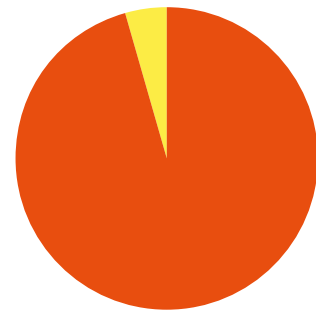
Graffiti removed each year (m ²)	23,000	Pets registered annually	9,124
--	---------------	--------------------------	--------------

What does it cost?

Budget

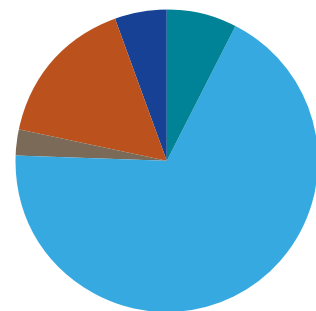
\$20,479,000

How is it spent?



- Operating \$19,579,000
- Capital \$900,000

How is it funded?



- Fees / charges \$1,597,000
- Rates \$14,100,000
- Grants \$555,000
- Reserves -\$363,000
- Parking revenue \$3,361,000
- Other \$1,095,000

Governance and engagement

Engaged

Council ensures it can be easily contacted by its community when they wish to request a service, make a payment or want information. We actively engage with our community on matters affecting them and provide relevant information to enable participation in our City life.

In governing our City, Council ensures it has robust governance practices, including decision making that is informed by community feedback and is transparent, evidence-based and benefits the whole municipality.

What we do and what it costs

2016/17 highlights

Customer service and engagement **\$4,933,000**





Inform our community about the services available to them, provide customer support for community queries and requests, facilitate inclusive engagement with our community to support decision making and produce Divercity magazine

Governance **\$9,420,000**

Support good governance by supporting Councillors to make well-informed decisions, managing freedom of information, maintaining records, and ensuring robust planning, reporting and risk management

Delivering the new electoral structure and 2016 Council election	\$640,000
Replacing Council furniture and fittings	\$75,000
Display case for the mayoral chains	\$10,000

Key measures

Measure	Result 2014/15	Target 2016/17
Customer requests resolved within agreed timeframe	84%  Exceeded	80%
Community satisfaction with consultation and engagement (index)	61  Met	60
Community satisfaction with Council decisions (index)	60  Met	59
Council decisions made in public	98%  Exceeded	88%

Service statistics

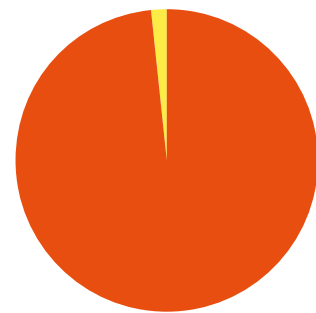
Customer interactions	206,802	Twitter followers	5,450
-----------------------	----------------	-------------------	--------------

What does it cost?

Budget

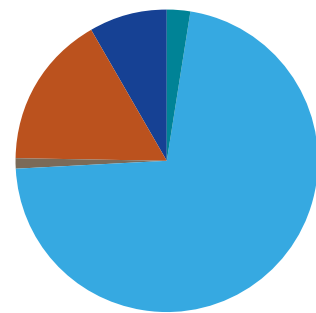
\$14,353,000

How is it spent?



- Operating \$14,143,000
- Capital \$210,000

How is it funded?



- Fees / charges \$388,000
- Rates \$10,386,000
- Grants \$178,000
- Reserves -\$254,000
- Parking revenue \$2,356,000
- Other \$1,201,000

City planning, design and compliance

Vibrant

Council plans how our City grows to ensure the fair, orderly, economic and sustainable use of land to deliver maximum benefits to the community. We work to enhance the public realm, protect buildings of architectural, cultural or historical interest, and ensure public safety in the construction and occupation of buildings.

What we do and what it costs




City planning and urban design \$4,221,000
 Determine how land should be used and developed, design civic space improvements and update the Port Phillip Planning Scheme

Development compliance \$9,464,000
 Administer the Port Phillip Planning Scheme to regulate how land is used and developed, and ensure development is suitable for occupation and use

2016/17 highlights

Precinct guides for Montague and Sandridge precincts in Fishermans Bend	\$50,000
Concept design for the Waterfront Place, Port Melbourne public realm	\$35,000
Analysing opportunities to improve statutory planning productivity and customer service	\$30,000
Four-yearly review of the Port Phillip Planning Scheme	\$20,000

Key measures

Measure	Result 2014/15	Target 2016/17
Planning decisions upheld at VCAT	79%  Exceeded	30%
Community satisfaction with Council's planning services	77%  New	70%
Applications decided in 60 days	61%  Exceeded	40%

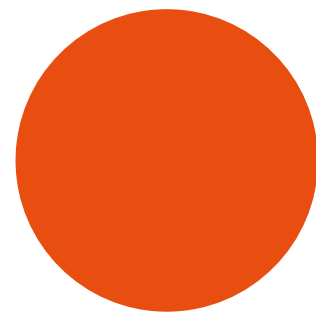
Service statistics

Planning applications received each year	1,642	Building and development inspections each year	5,000
Building permits processed each year	500		

What does it cost?

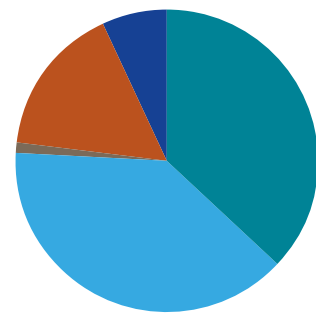
Budget **\$13,685,000**

How is it spent?



- Operating \$13,685,000
- Capital \$0

How is it funded?



- Fees / charges \$5,148,000
- Rates \$5,385,000
- Grants \$170,000
- Reserves -\$243,000
- Parking revenue \$2,246,000
- Other \$928,000

Organisational support

Engaged

Resilient

This service guides and enables the organisation to deliver better value to our growing community. We do this by supporting a high performing, safe and healthy workforce, supporting the organisation to be efficient and effective, and maintaining healthy financial sustainability in an environment of growth.

What we do and what it costs

Business technology

Enable efficient and effective service delivery through best practice information and communication technologies, and good information management

Continuous improvement

Support the organisation to make our services more effective and efficient and improve the community's experience of Council

Financial and asset management

Ensure effective management and control of Council's financial resources, assets and property

People, culture and capability

Ensure our employees are supported to deliver our services, have access to development opportunities, and are working in a safe and healthy environment





Project management

Ensure Council's projects and programs deliver best value to the community

2016/17 highlights

Council fleet replacement	\$1,040,000
Improving asset management systems and processes	\$500,000
Works to renew and address risks and issues in Council buildings	\$490,000
Implementing a learning management system and the next phase of our project management system	\$216,000
Valuation system replacement	\$149,000

Key measures

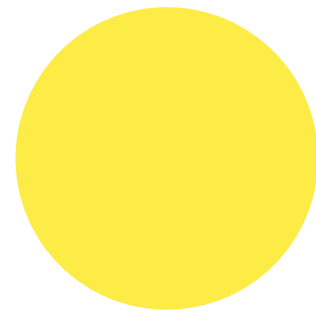
Measure	Result 2014/15	Target 2016/17
Current assets as percentage of current liabilities	220.88%  Met	> 200%
Expenses per head of population	\$1,701  Met	< \$1,800
Average residential rate per residential property assessment	\$1,359  Met	< \$1,450
Expenses per property assessment	\$2,623  Met	< \$2,950



What does it cost?

Budget

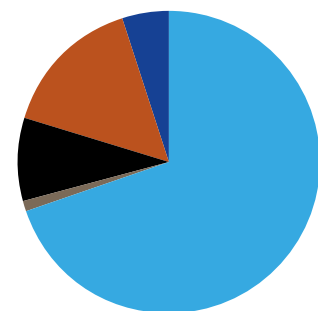
\$4,909,000

How is it spent?



-  Operating \$0*
-  Capital \$4,909,000

How is it funded?



-  Fees / charges \$0
-  Rates \$3,365,000
-  Grants \$61,000
-  Reserves \$413,000
-  Parking revenue \$806,000
-  Other \$232,000

* All operating costs for organisational support have been allocated to each service to illustrate the full cost, including overheads.

SECTION 3

Financial statements

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2016/17 to 2019/20 has been extracted from the Strategic Resource Plan.

This section includes the following budgeted financial statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report:

- 3.1 Comprehensive Income Statement
- 3.2 Income Statement converted to Cash
- 3.3 Balance Sheet
- 3.4 Statement of Changes in Equity
- 3.5 Statement of Cash Flows
- 3.6 Statement of Capital Works
- 3.7 Statement of Human Resources
- 3.8 Schedule of Reserves
- 3.9 Financial Performance Indicators
- 3.10 Other budget information
- 3.11 Analysis of operating budget
- 3.12 Analysis of Cash Position

3.1 Comprehensive Income Statement

For the four years ending 30 June 2020

	Forecast		Budget 2016/17 \$'000	Strategic Resource Plan Projections		
	Budget 2015/16 \$'000	Actual 2015/16 \$'000		2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Income						
Rates and charges	113,146	113,047	117,223	121,626	126,204	130,883
Statutory fees and fines						
Parking fines	19,153	19,253	19,842	20,430	20,838	21,255
Other statutory fees and fines	4,348	3,899	4,072	4,174	4,274	4,372
User fees						
Parking fees	13,740	13,740	13,827	14,618	14,996	15,383
Other user fees	14,393	15,820	15,666	16,096	16,482	16,861
Grants - operating	10,243	8,525	9,759	10,003	10,243	10,479
Grants - capital	1,734	2,196	876	1,300	1,300	1,300
Contributions - monetary	2,500	6,100	4,100	4,100	4,488	4,773
Share of net profits/(losses) of associates and joint ventures accounted for by the equity method	0	0	0	0	0	0
Other income	11,544	11,944	12,901	12,812	13,429	13,521
Total Income	190,801	194,524	198,266	205,158	212,254	218,826
Expenses						
Employee costs	80,245	80,372	83,759	86,610	89,540	92,556
Materials and services*	62,826	68,547	69,456	71,689	71,642	73,281
Bad and doubtful debts	3,723	3,424	3,499	3,480	3,480	3,480
Depreciation and amortisation	18,644	19,216	21,232	22,001	22,760	23,273
Borrowing costs	459	459	563	459	459	459
Other expenses	11,960	10,871	9,810	9,712	9,984	10,200
Net (gain)/loss on disposal of property, infrastructure, plant and equipment	0	3,100	2,733	2,715	2,715	2,715
Total Expenses	177,857	185,989	191,052	196,666	200,580	205,964
Surplus / (Deficit) for the year*	12,944	8,535	7,214	8,492	11,673	12,862

* Surplus includes annual savings target which has been allocated to materials and services (2017/18-2019/20)

3.2 Income Statement converted to Cash

For the four years ending 30 June 2020

	Forecast		Budget 2016/17 \$'000	Strategic Resource Plan Projections		
	Budget 2015/16 \$'000	Actual 2015/16 \$'000		2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Income						
Rates and charges	113,146	113,047	117,223	121,626	126,204	130,883
Statutory fees and fines						
Parking fines	19,153	19,253	19,842	20,430	20,838	21,255
Other statutory fees and fines	4,348	3,899	4,072	4,174	4,274	4,372
User fees						
Parking fees	13,740	13,740	13,827	14,618	14,996	15,383
Other user fees	14,393	15,820	15,666	16,096	16,482	16,861
Grants - operating	10,243	8,525	9,759	10,003	10,243	10,479
Grants - capital	1,734	2,196	876	1,300	1,300	1,300
Contributions - monetary	2,500	6,100	4,100	4,100	4,488	4,773
Share of net profits/(losses) of associates and joint ventures accounted for by the equity method	0	0	0	0	0	0
Other income	11,544	11,944	12,901	12,812	13,429	13,521
Proceeds from sale of assets	3,000	0	4,785	285	285	285
Total Income	193,801	194,524	203,051	205,443	212,539	219,111
Expenses						
Employee costs	80,245	80,372	83,759	86,610	89,540	92,556
Materials and services	62,826	68,547	69,456	71,839	74,587	76,976
Bad and doubtful debts	3,723	3,424	3,499	3,480	3,480	3,480
Depreciation and amortisation	18,644	19,216	21,232	22,001	22,760	23,273
Borrowing costs	459	459	563	459	459	459
Other expenses	11,960	10,871	9,810	9,712	9,984	10,200
Written down value of assets sold or disposed	3,000	3,100	7,518	3,000	3,000	3,000
Total Expenses	180,857	185,989	195,837	197,101	203,810	209,944
Operating surplus (deficit) for the year	12,944	8,535	7,214	8,342	8,728	9,167
CONVERSION TO CASH						
Less cash items not included in the operating result						
Capital expenditure	36,177	36,204	38,747	37,263	36,720	37,905
Loan repayments	0	0	0	0	0	0
Lease repayments	587	587	500	348	120	0
Borrowings	(610)	0	0	0	0	0
Transfers to/(from) statutory reserves	(208)	(2,940)	(608)	(1,629)	388	673
Transfers to/(from) general reserves	587	(7,318)	(359)	(1,163)	1,405	1,757
	36,533	26,533	38,280	34,819	38,633	40,335
Plus non cash items included in operating result						
Depreciation	18,644	19,216	21,232	22,001	22,760	23,273
Written down value of assets sold or disposed	3,000	3,100	7,518	3,000	3,000	3,000
Work in progress reallocated to operating	0	410	1,200	1200	1200	1200
Surplus/(deficit) for the year	(1,945)	4,728	(1,116)	(276)	(2,944)	(3,695)
Accumulated position brought forward						
Carry Over Surplus/(Deficit)	2,193	2,193	1,742	626	350	(2,594)
Operating portfolio expenditure allocation	0	0	0	0	0	0
Capital deferral expenditure from prior years	0	(5,179)	0	0	0	0
ANNUAL RATES CAP CHALLENGE	248	1,742	626	350	(2,594)	(6,289)
Annual Savings Target	0	0	0	150	2,944	3,695
Accumulated Savings Target	0	0	0	0	150	3,094
TOTAL SAVINGS TARGET	0	0	0	150	3,094	6,789
CASH SURPLUS/(DEFICIT)	248	1,742	626	500	500	500

3.3 Balance Sheet

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2015/16		2017/18	2018/19	2019/20
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Current assets					
Cash and cash equivalents	50,236	41,799	37,706	38,322	39,576
Trade and other receivables	10,859	10,886	10,914	10,940	10,965
Other financial assets	4,000	4,000	4,000	4,000	4,000
Non current assets classified as held for sale	-	-	-	-	-
Other assets	1,659	1,659	1,659	1,659	1,659
Total current assets	66,754	58,344	54,278	54,921	56,200
Non-current assets					
Investments in associates and joint ventures	382	382	382	382	382
Other financial assets	235	235	235	235	235
Property, infrastructure, plant and equipment	2,345,737	2,360,913	2,373,175	2,384,135	2,395,767
Total non-current assets	2,346,354	2,361,530	2,373,792	2,384,752	2,396,384
Total assets	2,413,108	2,419,874	2,428,070	2,439,673	2,452,584
LIABILITIES					
Current liabilities					
Trade and other payables	13,060	13,092	13,125	13,156	13,187
Trust funds and deposits	7,765	7,784	7,804	7,822	7,840
Provisions	11,543	11,543	11,543	11,543	11,543
Interest-bearing loans and borrowings	500	348	120	301	301
Total current liabilities	32,867	32,767	32,592	32,823	32,871
Non-current liabilities					
Provisions	2,502	2,502	2,502	2,502	2,502
Interest-bearing loans and borrowings	8,571	8,223	8,103	7,802	7,802
Total non current liabilities	11,073	10,725	10,605	10,304	10,304
Total liabilities	43,940	43,492	43,197	43,127	43,175
NET ASSETS	2,369,168	2,376,382	2,384,874	2,396,547	2,409,409
Equity					
Accumulated surplus	641,704	649,885	661,169	671,049	681,481
Asset revaluation reserve	1,707,738	1,707,738	1,707,738	1,707,738	1,707,738
Other reserves	19,726	18,759	15,967	17,760	20,190
TOTAL EQUITY	2,369,168	2,376,382	2,384,874	2,396,547	2,409,409

3.4 Statement of Changes in Equity

For the four years ending 30 June 2020

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2017				
Balance at beginning of the financial year	2,369,168	641,704	1,707,738	19,726
Comprehensive result	7,214	7,214	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to other reserves	-	(12,248)	-	12,248
Transfer from other reserves	-	13,215	-	(13,215)
Balance at end of the financial year	2,376,382	649,885	1,707,738	18,759
2018				
Balance at beginning of the financial year	2,376,382	649,885	1,707,738	18,759
Comprehensive result	8,492	8,492	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to other reserves	-	(6,357)	-	6,357
Transfer from other reserves	-	9,150	-	(9,150)
Balance at end of the financial year	2,384,874	661,170	1,707,738	15,966
2019				
Balance at beginning of the financial year	2,384,874	661,170	1,707,738	15,966
Comprehensive result	11,673	11,673	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to other reserves	-	(6,894)	-	6,894
Transfer from other reserves	-	5,100	-	(5,100)
Balance at end of the financial year	2,396,547	671,049	1,707,738	17,760
2020				
Balance at beginning of the financial year	2,396,547	671,049	1,707,738	17,760
Comprehensive result	12,862	12,862	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to other reserves	-	(7,231)	-	7,231
Transfer from other reserves	-	4,800	-	(4,800)
Balance at end of the financial year	2,409,410	681,481	1,707,738	20,191

3.5 Statement of Cash Flows

For the four years ending 30 June 2020

	Forecast		Strategic Resource Plan		
	Actual	Budget	Projections		
	2015/16	2016/17	2017/18	2018/19	2019/20
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Rates and charges	112,996	117,196	121,599	126,178	130,857
Statutory fees and fines				0	0
Parking fines	15,829	16,343	16,950	17,358	17,775
Other statutory fees and fines	3,899	4,072	4,174	4,274	4,372
User fees				0	0
Parking fees	13,740	13,827	14,618	14,996	15,383
Other user fees	15,857	15,685	16,115	16,501	16,879
Grants - operating	8,525	9,759	10,003	10,243	10,479
Grants - capital	2,196	876	1,300	1,300	1,300
Contributions - monetary	6,100	4,100	4,100	4,488	4,773
Other receipts	11,944	12,901	12,812	13,429	13,521
Employee costs	(80,372)	(83,759)	(86,610)	(89,540)	(92,556)
Materials and services	(65,371)	(69,422)	(71,658)	(71,611)	(73,251)
Other payments	(10,871)	(9,810)	(9,712)	(9,984)	(10,200)
Net cash provided by operating activities	34,472	31,768	33,691	37,632	39,332
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(36,204)	(38,747)	(37,263)	(36,720)	(37,905)
Payments for deferred projects	0	(5,179)	0	0	0
Proceeds from the sale of property, infrastructure, plant and equipment	0	4,785	285	285	285
Net cash used in investing activities	(36,204)	(39,141)	(36,978)	(36,435)	(37,620)
Cash flows from financing activities					
Finance costs	(459)	(563)	(459)	(459)	(459)
Proceeds from borrowings	0	0	0	0	0
Repayment of borrowings	(587)	(500)	(348)	(120)	0
Net cash used in financing activities	(1,046)	(1,063)	(807)	(579)	(459)
Net increase (decrease) in cash and cash equivalents	(2,778)	(8,436)	(4,094)	618	1,253
Cash and cash equivalents at beginning of year	53,014	50,236	41,799	37,705	38,323
Cash & cash equivalents at end of year	50,236	41,799	37,705	38,323	39,576

3.6 Statement of Capital Works

For the four years ending 30 June 2020

	Forecast		Strategic Resource Plan		
	Actual	Budget	Projections		
	2015/16	2016/17	2017/18	2018/19	2019/20
	\$'000	\$'000	\$'000	\$'000	\$'000
Property					
Land	6,332	0	0	0	0
Land improvements (marine assets)	-	0	0	0	0
Total land	6,332	0	0	0	0
Building improvements	9,495	16,763	14,950	12,629	13,370
Leasehold improvements	0	0	0	0	0
Heritage buildings	0	0	0	0	0
Total buildings	9,495	16,763	14,950	12,629	13,370
Total property	15,827	16,763	14,950	12,629	13,370
Plant and equipment					
Plant, machinery and equipment	400	495	750	750	750
Fixtures, fittings and furniture	50	85	85	85	85
Computers and telecommunications	2,496	2,351	2,064	1,146	1,146
Heritage and art works	0	39	29	29	29
Library books	795	814	814	814	814
Motor vehicles	1,399	1,039	1,039	1,039	1,039
Total plant and equipment	5,140	4,823	4,781	3,863	3,863
Infrastructure					
Roads	7,020	5,506	6,830	6,080	6,080
Bridges	37	0	0	0	0
Footpaths and cycleways	2,958	2,313	2,700	2,700	2,700
Drainage	1,307	1,360	1,490	1,490	1,490
Parks, open space and streetscapes	3,204	7,431	6,252	9,698	10,142
Off street car parks	0	0	0	0	0
Other infrastructure	711	550	260	260	260
Total infrastructure	15,237	17,160	17,532	20,228	20,672
Total capital works expenditure	36,204	38,746	37,263	36,720	37,905
Represented by:					
New asset expenditure	12,511	11,630	10,907	7,715	8,034
Asset renewal expenditure	18,013	20,412	19,962	21,009	21,243
Asset expansion expenditure	807	45	50	50	50
Asset upgrade expenditure	4,873	6,658	6,344	7,946	8,578
Total capital works expenditure	36,204	38,746	37,263	36,720	37,905

3.7 Statement of Human Resources

For the four years ending 30 June 2020

	Forecast		Budget 2016/17 \$'000	Strategic Resource Plan Projections		
	Budget 2015/16 \$'000	Actual 2015/16 \$'000		2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Staff expenditure						
Employee costs - operating	80,245	80,372	83,759	86,610	89,540	92,556
Employee costs - capital	911	911	942	966	990	1,015
Total staff expenditure	81,156	81,283	84,701	87,576	90,530	93,571
	EFT	EFT	EFT	EFT	EFT	EFT
Staff numbers						
Employees - operating	802.2	798.9	806.9	817.5	828.2	839.1
Employees - capital	8.2	8.2	8.2	8.2	8.2	8.2
Total staff numbers	810.4	807.1	815.1	825.7	836.4	847.3

3.8 Schedule of Reserve Movements

For the four years ending 30 June 2020

	2015/16		2016/17		2017/18		2018/19		2019/20	
	Forecast TfFs To Reserves (\$'000)	Forecast Balance 2015/16 (\$'000)	Budgeted TfFs To Reserves (\$'000)	Budgeted Balance 2016/17 (\$'000)	Budgeted TfFs To Reserves (\$'000)	Budgeted Balance 2017/18 (\$'000)	Budgeted TfFs To Reserves (\$'000)	Budgeted Balance 2018/19 (\$'000)	Budgeted TfFs To Reserves (\$'000)	Budgeted Balance 2019/20 (\$'000)
GENERAL RESERVE (472.1)										
Contractual										
Tied Grants	0	1,044	0	875	0	875	0	875	0	875
Vic Grants Commission 14/15 early receipt of grant	0	(1,255)	0	0	0	0	0	0	0	0
Child Care Centre Infrastructure Levy	3,066	3,066	0	2,816	0	2,481	0	2,181	0	2,181
Middle Park Beach Ongoing Maintenance	2,187	0	0	957	0	957	0	957	0	957
Elwood Beach Community Centre Upgrade	220	0	0	0	0	0	0	0	0	0
CCTV Fitzroy Street	0	197	0	197	0	197	0	197	0	197
Total	5,473	5,264	0	4,845	0	4,510	0	4,210	0	4,210
Deferred Projects										
Total	0	(3,710)	0	0	0	0	0	0	0	0
Other										
Gasworks Building Reserve	1,500	1,500	0	1,500	0	1,500	0	1,500	0	1,500
Debt Redemption	0	576	0	576	1,067	2,663	1,117	3,780	1,169	4,949
2015/16 Capital Projects (Solar Panels, Business Transformation)	0	0	0	0	0	0	0	0	0	0
Sustainable Transport	1,699	1,549	700	1,064	700	1,185	700	1,185	700	1,185
Capital Reserve - 5th Melbourne Life Saving Club Reserve	413	413	0	413	0	413	0	0	0	0
Property Sales	55	(500)	4,500	(750)	140	3,445	140	3,585	140	3,725
Vision Super Liability	(1,140)	(1,140)	1,140	0	0	0	0	0	0	0
Fleet	(727)	(727)	727	0	0	0	0	0	0	0
FBURA Growth projects	0	0	0	(3,662)	183	(5,452)	282	(5,170)	282	(4,888)
Solar Panels	0	0	0	(562)	56	(506)	56	(450)	56	(394)
Asset Management	0	0	0	(500)	50	(450)	50	(400)	50	(350)
Other	5,016	4,545	0	(50)	4,495	4,495	4,495	4,495	4,495	4,495
2015/16 Capital Projects (Solar Panels, Business Transformation)	0	(610)	61	(549)	61	(488)	61	(427)	61	(366)
Total	6,761	1,181	(2,280)	8,148	5,721	4,892	2,406	6,598	2,458	8,356
TOTAL GENERAL RESERVE	18,243	13,778	(8,695)	10,925	10,566	9,402	2,406	10,808	2,458	12,566
STATUTORY RESERVE (4720 & 9910)										
Resort & recreation										
Resort & recreation	9,647	13,338	4,100	(2,990)	4,100	14,448	4,100	14,448	4,100	14,448
FBURA	0	(6,332)	0	(1,718)	0	(9,679)	388	(9,291)	673	(8,618)
Total	9,647	7,006	4,100	(4,708)	4,100	4,769	4,488	5,157	4,773	5,830
Other										
Car park	1,794	1,794	0	1,794	0	1,794	0	1,794	0	1,794
Port Melbourne DCP	299	0	0	0	0	0	0	0	0	0
Total	2,093	(299)	0	1,794	0	1,794	0	1,794	0	1,794
TOTAL STATUTORY RESERVE	11,740	8,800	4,100	(4,708)	4,100	6,563	4,488	6,951	4,773	7,624
TOTAL GENERAL & STATUTORY RESERVE	29,983	22,578	(4,595)	18,758	15,666	15,965	6,894	17,759	7,231	20,190
NON CASH BACKED RESERVES (4710)										
Total Asset Revaluation Reserve	1,707,738	0	1,707,738	0	1,707,738	0	1,707,738	0	1,707,738	0
Total	1,737,721	7,478	(17,735)	12,248	6,357	17,237,703	6,894	17,759	7,231	1,727,928

2015/16 2016/17 2017/18 2018/19 2019/20

Net transfers to / (drawdown from) general reserve (7,317) (359) (1,164) 1,406 1,758

Net transfers to / (drawdown from) statutory reserve (2,940) (608) (1,629) 388 673

(10,257) (967) (2,793) 1,794 2,431

3.9 Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2014/15	Forecast 2015/16	Budget 2016/17	Strategic Resource Plan Projections			Trend +/-
						2017/18	2018/19	2019/20	
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-0.64%	0.13%	1.16%	1.55%	2.85%	3.19%	+
Liquidity									
Working Capital	Current assets / current liabilities	2	220.80%	203.10%	178.06%	166.54%	167.33%	170.97%	o
Unrestricted cash*	Unrestricted cash / current liabilities		80.04%	69.20%	46.56%	42.76%	38.82%	35.12%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	8.47%	8.02%	7.31%	6.76%	6.42%	6.19%	+
Loans and borrowings	Interest and principal repayments / rate revenue		0.97%	0.93%	0.91%	0.66%	0.46%	0.35%	+
Indebtedness	Non-current liabilities / own source revenue		6.65%	6.23%	5.84%	5.59%	5.25%	5.09%	+
Asset renewal	Asset renewal expenditure / depreciation	4	73.23%	93.74%	96.14%	90.73%	92.31%	91.28%	o
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	5	60.23%	60.70%	60.65%	60.89%	61.13%	61.52%	o
Rates effort	Rate revenue / property values (CIV)		0.22%	0.22%	0.19%	0.20%	0.21%	0.22%	o
Efficiency									
Expenditure level	Total expenditure / no. of assessments		\$2,623.49	\$2,701.29	\$2,736.00	\$2,774.78	\$2,788.18	\$2,820.70	+
Expenditure level	Specific purpose grants expended / Specific purpose grants received		100.00%	84.00%	100.00%	100.00%	100.00%	100.00%	o
Revenue level	Residential rate revenue / No. of residential assessments		\$1,359.31	\$1,440.83	\$1,484.87	\$1,520.51	\$1,555.48	\$1,588.92	o
Workforce turnover	No. of resignations & terminations / average no. of staff		9.95%	17.22%	10.00%	10.00%	10.00%	10.00%	o

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

* The Unrestricted cash values have been revised to include trust fund deposits in unrestricted cash

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance is expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

2 Working Capital – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease significantly in 2014/15 year due to a run down in cash reserves to fund the capital program. The trend in later years is to remain steady at an acceptable level.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

3.10 Other budget information

This section presents other budget related information required by the Regulations.

3.10.1 Grants - operating

While operating grants from State and Commonwealth governments are expected to increase by \$1.23 million or 14.5% compared to 2015/16, this growth is due to the one-off impact of restoring the Victoria Grants Commission (VGC) funding to normal levels. Movements in grant funding are summarised below:

The increase in VGC funding is based on the expectation that funding will return to normal timing, following the receipt of 2015/16's first instalment in the 2014/15 financial year. Excluding the VGC funding increase, there is a \$14,000 increase to government grants.

Operating Grant Funding Types and Source	Forecast	Budget 2016/17 \$'000	Variance \$'000
	Actual		
	2015/16 \$'000		
Recurrent - Commonwealth Government			
Victoria Grants Commission	1,328	2,548	1,221
Immunisation	19	19	0
Recreation	23	24	1
Recurrent - State Government			
Community Health	578	572	(6)
Family and Children	659	654	(5)
General home care	3,615	3,702	87
Libraries	603	612	8
Maternal & Child Health	643	659	16
Recreation	500	534	35
School crossing supervisors	92	94	2
Street & Beach Cleaning	277	285	8
Sustainability	0	10	10
Total recurrent grants	8,336	9,713	1,377
Non-recurrent - Commonwealth Government			
Family and Children	109	9	(100)
Recreation	33	33	0
Non-recurrent - State Government			
Community Health	7	0	(7)
Family and Children	0	5	5
Recreation	40	(0)	(40)
Total non-recurrent grants	189	47	(142)

3.10.2 Grants - capital

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. The overall level of capital grants has decreased by 60% or \$1.32 million compared to 2015/16 due mainly to completed street development in 2015/16. Section 6: “Analysis of Capital Budget” includes similar analysis of the grants and contributions expected to be received during the 2015/16 year. Capital grants are listed in the Financial Statements in Section 4.1 according to asset type.

Capital Grant Funding Types and Source	Forecast	Budget	Variance
	Actual	2016/17	
	2015/16	2016/17	
	\$'000	\$'000	\$'000
<i>Recurrent - Commonwealth Government</i>	0	0	0
<i>Recurrent - State Government</i>	0	0	0
Total recurrent grants	0	0	0
<i>Non-recurrent - Commonwealth Government</i>			
Bridges	0	0	0
Buildings	0	0	0
Plant and machinery	0	0	0
Drainage	35	0	(35)
Footpaths and Cycleways	0	0	0
<i>Non-recurrent - State Government</i>			
Bridges	0	0	0
Buildings	773	645	(128)
Footpaths and Cycleways	342	66	(276)
Roads	1,046	165	(881)
Total non-recurrent grants	2,196	876	(1,320)

3.10.2 Statement of Borrowings

The table below shows information on borrowings specifically required by the Regulations

	Forecast	Budget
	Actual	2016/17
	2015/16	2016/17
	\$'000	\$'000
Total amount to be borrowed as at 30 June of the prior year	9,658	9,071
Total amount to be borrowed	0	0
Total amount projected to be redeemed	(587)	(500)
Total amount proposed to be borrowed as at 30 June	9,071	8,571

3.1.1 Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2016/17 year.

Council has prepared a Budget for the 2016/17 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

Budgeted comprehensive income statement

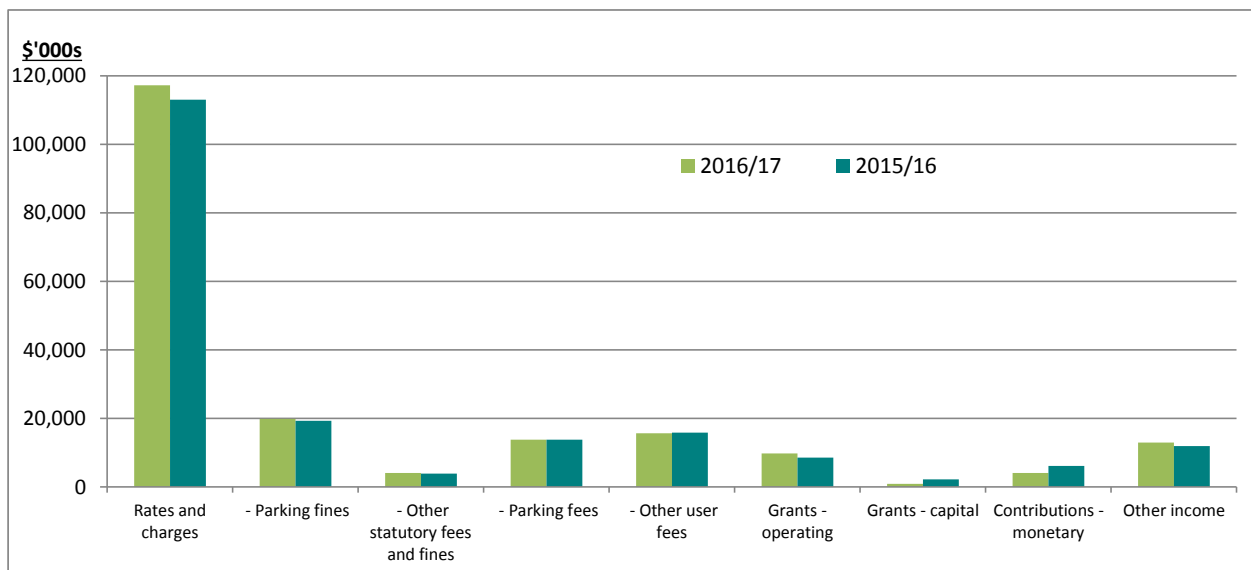
	Ref	Forecast		Variance
		Actual 2015/16 \$'000	Budget 2016/17 \$'000	
Operating income	4.2	194,524	198,266	3,742
Operating expenditure	4.3	185,989	191,052	(5,063)
Surplus (deficit) for the year		8,535	7,214	(1,321)
Less:				
Contributions - monetary		6,100	4,100	2,000
Grants - capital		2,196	876	1,320
Underlying surplus (deficit)	4.1.1	239	2,238	1,999

3.1.1.1 Adjusted underlying surplus (\$1.999 million increase)

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2016/17 year is a surplus of \$2.24 million which is an increase of \$2.00 million from the 2015/16 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year. The underlying surplus has been impacted by the budget providing for capital write offs following asset renewals and upgrades

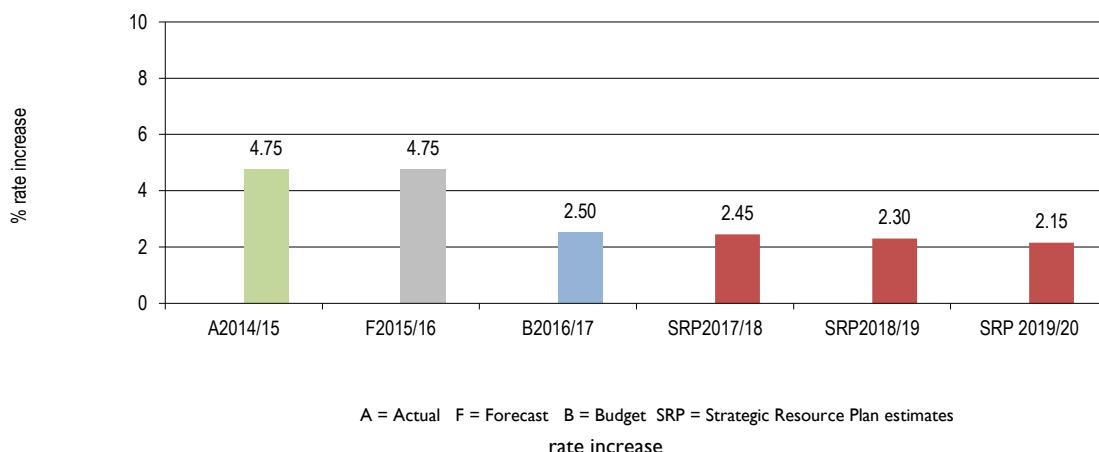
Income

Income Types	Ref	Forecast		Variance
		Actual 2015/16 \$'000	Budget 2016/17 \$'000	
Rates and charges	3.11.2	113,047	117,223	4,176
Statutory fees and fines	3.11.3			
- Parking fines		19,253	19,842	589
- Other statutory fees and fines		3,899	4,072	173
User fees	3.11.4			
- Parking fees		13,740	13,827	87
- Other user fees		15,820	15,666	(154)
Grants - operating	3.11.5	8,525	9,759	1,234
Grants - capital	3.11.6	2,196	876	(1,320)
Contributions - monetary	3.11.7	6,100	4,100	(2,000)
Other income	3.11.8	11,944	12,901	957
Total income		194,524	198,266	3,742



Source: 3.1 Comprehensive Income Statement

3.1.1.2 Rates and charges (\$4.18 million increase)



Councils rate increase of 2.5% for 2016/17 is in line with the cap set by the State Government. Rates revenue will increase by 3.8% due to the impact of growth in the rates base of 1.3%.

3.1.1.3 Statutory fees and fines (\$0.76 million increase)

Statutory fees and fines relate mainly to the recovery of service delivery costs through fees charged to users of Council's services. These are primarily fees for planning, building, subdivision, public protection, land information certificates and animal management, where the price is set by State Government

A detailed listing of statutory fees is included in Section 6.

3.11.4 User fees (\$0.067 million decrease)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases are in line with projected movements in inflation while also ensuring that there is no increase in cross subsidisation by ratepayers.

A detailed listing of fees and charges is included in Section 6.

3.11.5 Grants - operating (\$1.23 million increase)

While operating grants from State and Commonwealth governments are expected to increase by \$1.23 million or 14.5% compared to 2015/16, this growth is due to the one-off impact of restoring the Victoria Grants Commission (VGC) funding to normal levels.

The increase in VGC funding is based on the expectation that funding will return to normal timing, following the receipt of 2015/16's first instalment was received in the 2014/15 financial year. Excluding the VGC funding increase, there is a \$14,000 increase to government grants.

3.11.6 Grants - capital (\$1.32 million decrease)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Additional funding will be sourced for Roads in future years as the capital program is developed. The overall level of capital grants has decreased by 60% or \$1.32 million compared to 2015/16 due to completed street development in 2015/16. Capital grants are listed in the Financial Statements in Section 4.1 according to asset type and in Section 3.10 by funding type.

3.11.7 Contributions - monetary (\$2.0 million decrease)

Contributions relate to open space contributions charged to developers which are transferred to Council's public open space reserve.

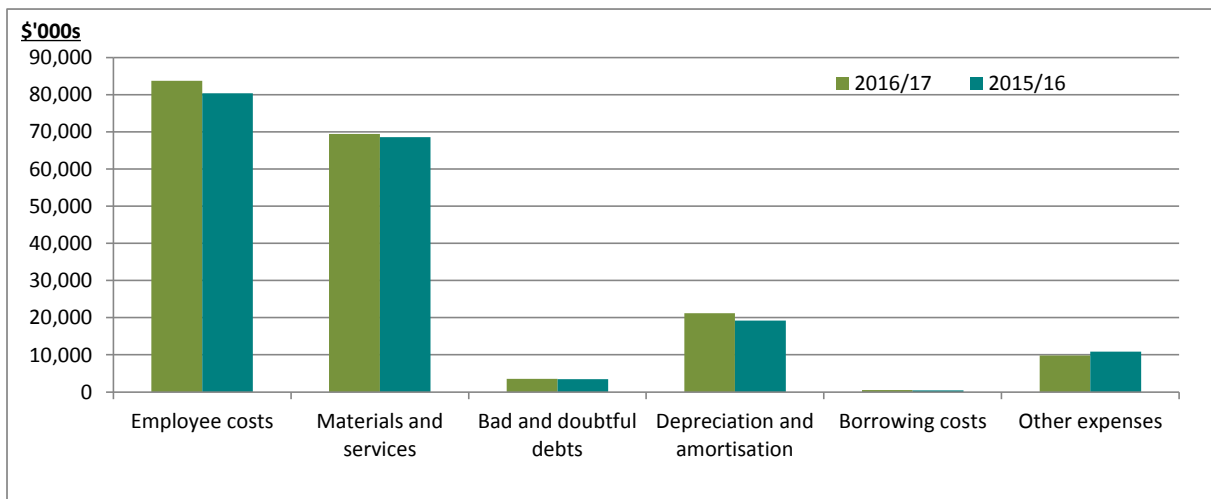
3.11.8 Other income (\$0.957 million increase)

Other income relates to a range of items such as income from recycling, festivals, sale of right of ways, contributions, insurance recoveries, interest revenue on investments and property and market rentals.

Other income is forecast to increase by 8% or \$0.96 million compared to 2015/16. Interest on investments is forecast to decline by 26% or \$0.41 million compared to 2015/16. This is mainly due to a forecast reduction in Council's available cash reserves during 2016/17 to fund major infrastructure projects. The increase in other income items is due mainly to payments from the State Revenue Office for the purchase of valuation data (\$0.28 million) and increased income from Councils property rental income (\$0.4 million).

Expenses

Expense Types	Ref	Forecast		Variance
		Actual 2015/16 \$'000	Budget 2016/17 \$'000	
Employee costs	3.11.9	80,372	83,759	3,387
Materials and services	3.11.10	68,547	69,456	909
Bad and doubtful debts	3.11.11	3,424	3,499	75
Depreciation and amortisation	3.11.12	19,216	21,232	2,016
Borrowing costs	3.11.13	459	563	104
Other expenses	3.11.14	10,871	9,810	(1,061)
Net (gain)/loss on disposal of property, infrastructure, plant and equipment	3.11.15	3,100	2,733	(367)
Total expenses		185,989	191,052	5,430



Source: 3.1 Comprehensive Income Statement

3.11.9 Employee costs (\$3.387 million increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc. It also includes agency staff costs and overtime.

Employee costs are budgeted to increase by 4.2% or \$3.387 million compared to the 2015/16 forecast due to:

- 1) the 2016/17 budget provides for a 2.5% budget increase to cover for Enterprise Agreement increase and banding movements
- 2) a net additional 4.6 FTE to manage service growth
- 3) an increase in Workcover premiums related to bringing the street and beach cleaning service in house
- 4) the use of agency staff to deliver one-off operating projects
- 5) and the inclusion of adjustments to reflect vacancies totalling \$440,000 in the 2015/16 forecast, which are required and will be filled in 2016/17.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Employee Cost Breakdown	Comprises		
	Budget 2016/17 \$'000	Permanent Full Time \$'000	Permanent Part Time \$'000
Chief Executive Officer	5,955	4,447	1,508
Community Development	27,583	15,246	12,337
Infrastructure & Amenity	19,088	17,175	1,913
Organisational Performance	12,267	10,521	1,746
People & Culture	1,765	1,663	102
Place Strategy & Development	10,866	9,724	1,142
Total permanent staff expenditure	77,524	58,776	18,748
Casuals and other expenditure	6,235		
Total Operating Employee Benefits	83,759		
Capital Projects	942		
Total Employee Benefits	84,701		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Employee Number Breakdown	Comprises		
	Budget 2016/17	Permanent Full Time	Permanent Part Time
Chief Executive Officer	54.9	41.0	13.9
Community Development	316.6	175.0	141.6
Infrastructure & Amenity	197.9	177.4	20.5
Organisational Performance	104.5	89.4	15.1
People & Culture	13.8	13.0	0.8
Place Strategy & Development	102.8	92.0	10.8
Total permanent staff	790.5	587.8	202.7
Casuals and other	16.4		
Total Operating Employees	806.9		
Capital Projects	8.2		
Total Employees	815.1		

3.11.10 Materials and services (\$0.909 million increase)

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are forecast to increase by 1.3% or \$0.91 million compared to 2015/16.

The main reason for the increase is due to costs reclassified from capital to operating expenditure which have increased by 30% or \$1.02 million in 2016/17 as a result of a review of trends in the previous year. Excluding these one-off projections, the material and services budget has resulted in a reduction on 2015/16 forecast.

3.11.11 Bad and doubtful debts (\$0.08 million increase)

Bad and doubtful debts is projected to increase by \$0.08 million or 2.2% compared to 2015/16 due mainly to an increase in child care debtors.

3.11.12 Depreciation and amortisation (\$2.016 million increase)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$2.02 million for 2016/17 is due mainly to the completion of the 2015/16 capital works program and the full year effect of depreciation on the 2014/15 capital works program. The increase is also impacted by the inclusion of Council owned fleet vehicles and finance leased assets and the impact of the revaluation of infrastructure assets. Refer to section 4. 'Project Portfolio' for a more detailed analysis of Council's capital works program for the 2016/17 financial year.

3.11.13 Borrowing costs (\$0.10 million increase)

Borrowing costs relate to interest charged by financial institutions on funds borrowed.

3.11.14 Other expenses (\$1.06 million decrease)

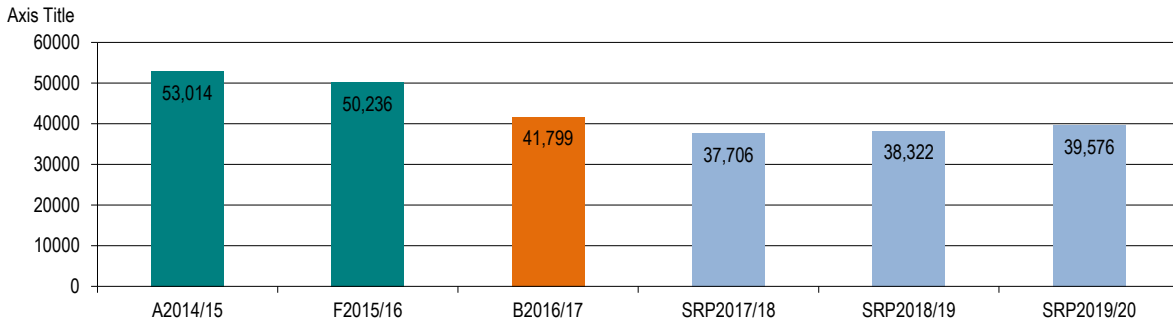
Other expenses relate to a range of unclassified items including contributions to community groups, advertising, insurances and other miscellaneous expenditure items. Other expenses are forecast to decrease by 9.8% or \$1.06 million compared to 2015/16. This is mainly due to a reduction in Council's contribution to Gasworks Art Park (\$0.55 million) and Linden Art Gallery (\$0.25 million) and motor vehicle lease costs (\$0.38 million) due to a reduction in the number of leased motor vehicles.

3.11.15 Net loss on disposal of assets (\$0.367 million decrease)

Proceeds from the sale of Council assets is forecast to be \$4.79 million for 2016/17 and relates to the sale of Council's motor vehicle fleet assets (\$0.29 million) and sale of properties (\$4.50 million). The written down value of assets sold is forecast to be \$4.8 million. The other \$2.7 million relates to assets scrapped when upgraded.

3.12 Analysis of cash position

Cash and cash equivalent



3.12.1 Restricted and unrestricted cash and cash equivalent

Cash and cash equivalent held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2017 it will have cash and investments of \$41.80 million, some of which has been restricted as shown in the following table.

Ref	Forecast		Movement
	Actual 2016	Budget 2017	
	\$'000	\$'000	\$'000
Total cash and cash equivalent	50,236	41,799	(8,437)
Restricted cash and cash equivalent			
- Trust funds	3.12.2 7,765	7,784	(19)
- Statutory reserves	3.12.3 8,800	8,192	608
- Discretionary reserves	3.12.4 10,926	10,567	359
- Capital deferral expenditure from prior years	3.12.5 5,179	0	5,179
Unrestricted cash and cash equivalent	17,566	15,256	(2,310)

3.12.2 Trust funds

These relate to deposits taken by Council as a surety for tender and contract deposits, use of civic facilities and building works. Also included in this balance is monies collected on behalf of the State Government for the fire services levy and contract retention amounts which are refunded once contractual obligations or the warranty or defects period has elapsed.

3.12.3 Statutory reserves (\$0.608 million decrease)

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes. During 2016/17 \$4.10 million is budgeted to be transferred to and \$4.7 million drawdown from Statutory Reserves.

3.12.4 Discretionary reserves (\$0.359 million decrease)

Discretionary reserves include funding allocations that have been made for deferred capital projects, tied grants, specific purposes and Council Policy. During the 2016/17 year \$8.15 million is budgeted to be transferred to Discretionary Reserves and \$8.51 million drawdown. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

3.12.5 Capital deferral expenditure from prior years (\$5.179 million decrease)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2015/16 year it is forecast that \$5.179 million of capital works will be incomplete and be carried forward into the 2016/17 year. The larger projects include: Palais works \$2.43 million and St Kilda Life Saving Club \$1.12 million.

3.12.6 Unrestricted cash and cash equivalent (\$2.31 million decrease)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

3.12.7 Working Capital (\$8.29 million decrease)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities at 30 June.

	Forecast		Variance
	Actual 2016 \$'000	Budget 2017 \$'000	
Current assets	66,754	58,344	(8,410)
Current liabilities (excluding trust funds)	25,103	24,983	(119)
Working capital	41,652	33,361	(8,291)
Restricted cash and investment current assets			
- Trust funds	7,765	7,784	(19)
- Statutory reserves	8,800	8,192	608
- Discretionary reserves	10,926	10,567	359
- Capital deferral expenditure from prior years	5,179	0	5,179
Unrestricted working capital	8,982	6,818	(2,164)

SECTION 4

Project portfolio

4. Project portfolio

This section presents a listing of the projects that will be undertaken for the 2016/17 year.

4.1 Capital projects and funding sources

4.2 Project portfolio by service group

4.1 Capital Projects 2016/17

This section presents a listing of the capital works projects (grouped by asset class) that will be undertaken in 2016/17.

Capital works program - by Asset Type & Funding Source
For the year ending 30 June 2017:

Capital Works Area	Operating Cost		Capital Cost		Project Cost		Asset expenditure types				Funding sources				
	\$'000	\$'000	\$'000	\$'000	Operating	Project Cost	Operating	New	Renewal	Upgrade	Expansion	Grants	Reserves	Cash	Borrowings
					\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY															
LAND															
LAND IMPROVEMENTS															
BUILDINGS															
Bubup Nairm non compliance works			500			500				500					
Building Compliance Program	120	1,091	1,211		120	1,211		818	273						
Building Renewal Program	130	1,147	1,277		130	1,277		688	459						
Children's Centres Improvement (Eldon, Elwood and The Avenue)	60	190	250		60	250		190					250		
Clark Street Children's Centre play space rectification and renewal works	70	50	120		70	120		50						120	
Community Facilities Refits and Upgrades Program		370	370			370		74	296					370	
EcoCentre Service Opportunity		300	300			300		150	150					300	
Elwood Neighbourhood House - Shade Structure		25	25			25			25					25	
Ferrars Street Education and Community Precinct		2,865	2,865			2,865							2,865		
Gasworks Building Upgrade	115	2,321	2,436		115	2,436		232	1,857				1,500	936	
JL Murphy Reserve Pavilion Upgrade		90	90			90		36	36			35		55	
Linden Gallery Roof and Balcony Upgrade		750	750			750		375	150					750	
Palais Theatre Phase 1 and 2 Capital Contribution		3,350	3,350			3,350		3,350					750	2,600	
Peanut Farm Reserve Sports Pavilion Upgrade		110	110			110			55			110			
Public Toilet Plan Implementation	30	450	480		30	480		135	135		45			480	
South Melbourne Life Saving Club	115	316	431		115	431		126						431	
South Melbourne Market Licensee Contributions		125	125			125		125						125	
South Melbourne Market Renewal Works		400	400			400		400						400	
St. Kilda Life Saving Club Redevelopment		1,651	1,651			1,651						500		1,151	
Towards Zero - Energy Efficiency and Solar PV		562	562			562			225				562		
Town Halls Security Improvement		100	100			100		50	50					100	
TOTAL BUILDINGS	640	16,763	17,404		640	17,404		6,855	4,210	45	645	5,927	10,831		0
LEASEHOLD IMPROVEMENTS															
HERITAGE BUILDINGS															
TOTAL PROPERTY	640	16,763	17,404		640	17,404		6,855	4,210	45	645	5,927	10,831		0

Capital Works Area	Operating Cost			Capital Cost			Project Cost			Asset expenditure types					Funding sources			
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	Expansion	Operating	New	Renewal	Upgrade	\$'000	Reserves	Cash	Borrowings	
PLANT AND EQUIPMENT																		
PLANT, MACHINERY AND EQUIPMENT																		
Parking Ticket Machine Renewal	0	400	400	0	0	400	0	0	200	0	0	200	0	0	0	0	400	0
Plant and Equipment Renewal	0	95	95	0	0	95	0	0	95	0	0	95	0	0	0	0	95	0
TOTAL PLANT, MACHINERY & EQUIPMENT	0	495	495	0	0	495	0	0	295	0	0	295	200	0	0	0	495	0
FIXTURES, FITTINGS AND FURNITURE																		
Council Furniture and Fittings and Venues Plant and Equipment	0	75	75	0	0	75	0	0	75	0	0	75	0	0	0	0	75	0
Library Minor Branch Improvements	0	10	10	0	0	10	0	0	10	0	0	10	0	0	0	0	10	0
TOTAL FIXTURES, FITTINGS AND FURNITURE	0	85	85	0	0	85	0	0	85	0	0	85	0	0	0	0	85	0
COMPUTERS AND TELECOMMUNICATIONS																		
Asset Management Transformation	0	500	500	0	0	500	0	0	0	0	500	0	0	0	0	500	0	0
CCTV Fitzroy Street St Kilda	0	80	80	0	0	80	0	0	0	80	0	0	0	0	0	0	80	0
Core IT Infrastructure Renewal Program	0	1,156	1,156	0	0	1,156	0	0	1,156	0	0	1,156	0	0	0	0	1,156	0
Council Election Costs	0	125	125	0	0	125	0	63	0	63	0	0	0	0	0	0	125	0
Hardware and Software for Parking Infringement Issuing	135	85	220	135	0	85	135	0	0	85	0	0	0	0	0	0	220	0
Learning Management System and eLearning Platform	0	126	126	0	0	126	0	0	126	0	0	126	0	0	0	0	126	0
Project Guidance System Phase 3	20	70	90	20	0	70	20	0	0	0	0	70	0	0	0	0	90	0
Trial of Parking Sensors and Pay-by-phone	0	90	90	0	0	90	0	0	0	90	0	0	0	0	0	0	90	0
Valuation System Replacement	30	119	149	30	0	119	30	0	0	119	0	0	0	0	0	0	149	0
TOTAL COMPUTERS & TELECOMMUNICATIONS	185	2,351	2,536	185	937	1,282	133	0	0	500	0	1,282	133	0	0	500	2,036	0
HERITAGE PLANT AND EQUIPMENT																		
Art Acquisition	0	29	29	0	0	29	0	0	29	0	0	29	0	0	0	0	29	0
Mayoral chains alarmed display case	0	10	10	0	0	10	0	0	0	10	0	0	0	0	0	0	10	0
TOTAL HERITAGE PLANT AND EQUIPMENT	0	39	39	0	0	39	0	0	29	0	0	29	0	0	0	0	39	0
LIBRARY BOOKS																		
Library purchases	0	814	814	0	0	814	0	0	814	0	0	814	0	0	0	0	814	0
TOTAL LIBRARY BOOKS	0	814	814	0	0	814	0	0	814	0	0	814	0	0	0	0	814	0
MOTOR VEHICLES																		
Replacement of Council Fleet	0	1,039	1,039	0	0	1,039	0	0	1,039	0	0	1,039	0	0	0	0	1,039	0
TOTAL MOTOR VEHICLES	0	1,039	1,039	0	0	1,039	0	0	1,039	0	0	1,039	0	0	0	0	1,039	0
TOTAL PLANT AND EQUIPMENT	185	4,823	5,008	185	947	3,544	333	0	0	500	0	500	333	0	0	500	4,508	0

Capital Works Area	Operating Cost		Capital Cost		Project Cost		Asset expenditure types					Funding sources				
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	Operating	New	Renewal	Upgrade	Expansion	Grants	Reserves	Cash	Borrowings	
							\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE																
ROADS																
Beach Street Separated Queuing Lane	0	250	250	0	0	0	0	0	0	250	0	0	0	250	0	0
Kerb Renewal	0	935	935	0	0	0	0	0	935	0	0	0	0	935	0	0
Laneway Renewal	0	310	310	0	0	0	0	0	310	0	0	0	0	310	0	0
Laneway Upgrade Program	0	230	230	0	0	0	0	0	0	230	0	0	0	230	0	0
Major Civil Roads Planning and Design	0	150	150	0	0	0	0	0	135	15	0	0	0	150	0	0
Queens Lane Upgrade (Stage 2)	0	65	65	0	0	0	0	13	0	52	0	65	0	0	0	0
Road Renewal	0	1,666	1,666	0	0	0	0	0	1,583	83	0	0	0	1,666	0	0
Road Resurfacing Program	0	1,720	1,720	0	0	0	0	0	1,720	0	0	0	0	1,720	0	0
Wellington Street Upgrade (Stage 2)	50	180	230	50	0	0	50	0	0	180	0	100	130	0	0	0
TOTAL ROADS	50	5,506	5,556	50	13	0	50	13	4,683	810	0	165	130	5,261	0	0
BRIDGES																
FOOTPATHS AND CYCLEWAYS																
Footpath Rehabilitation Program	87	1,663	1,750	87	0	0	87	0	1,663	0	0	0	0	1,750	0	0
Walk Plan and Bike Plan Implementation	350	650	1,000	350	325	0	350	325	0	325	0	66	634	300	0	0
TOTAL FOOTPATHS AND CYCLEWAYS	437	2,313	2,750	437	325	0	437	325	1,663	325	0	66	634	2,050	0	0
DRAINAGE																
Drainage Renewal Program	50	990	1,040	50	0	0	50	0	990	0	0	0	0	1,040	0	0
Water Sensitive Urban Design Implementation Program	0	370	370	0	370	0	0	370	0	0	0	0	0	370	0	0
TOTAL DRAINAGE	50	1,360	1,410	50	370	0	50	370	990	0	0	0	0	1,410	0	0

Capital Works Area	Operating Cost		Capital Cost		Project Cost		Asset expenditure types					Funding sources			
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	Operating	New	Renewal	Upgrade	Expansion	Grants	Reserves	Cash	Borrowings
							\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PARKS, OPEN SPACE AND STREETSAPES															
Acland Street Upgrade	510	2,266	2,776				510	1,813	0	453	0	0	0	2,776	0
Elwood Public Space Wall	0	120	120				0	0	120	0	0	0	0	120	0
Foreshore Asset Renewal Program	150	350	500				150	0	350	0	0	0	500	0	0
Ferrars Street Education and Community Precinct	605	1,910	2,515				605	1,528	382	0	0	0	2,515	0	0
Litter Bin Renewal Program	0	245	245				0	0	245	0	0	0	0	245	0
Memorials and Monuments Renewal Program	0	70	70				0	0	70	0	0	0	0	70	0
Parks and Playground Renewal Program	300	690	990				300	207	276	207	0	0	990	0	0
Parks Furniture, Signage and Pathway Renewal	110	330	440				110	0	330	0	0	0	440	0	0
Playground Upgrade at Murphy Reserve	0	50	50				0	0	0	50	0	0	50	0	0
Public Space Accessibility Improvement Program	0	350	350				0	350	0	0	0	0	0	350	0
Public Space Lighting Renewal	0	100	100				0	0	100	0	0	0	100	0	0
Recreation Reserves Facilities Renewal	20	285	305				20	0	285	0	0	0	305	0	0
RF Julier Reserve - resurfacing multi use hard stand courts	0	240	240				0	0	120	120	0	0	240	0	0
Senior Fitness Stations	0	75	75				0	75	0	0	0	0	75	0	0
Transition Moubray St. Pop Up Park to Permanent	0	50	50				0	50	0	0	0	0	50	0	0
Urgent Structural Rectification Carlos Catani Wall	0	300	300				0	0	150	150	0	0	0	300	0
TOTAL PARKS, OPEN SPACE & STREETSAPES	1,695	7,431	9,126				1,695	4,023	2,428	980	0	0	5,265	3,861	0
OFF STREET CAR PARKS															
	0	0	0				0	0	0	0	0	0	0	0	0
OTHER INFRASTRUCTURE															
Port Melbourne Light Rail Lighting	0	300	300				0	300	0	0	0	0	300	0	0
Street Signage and Furniture Renewal	110	250	360				110	0	250	0	0	0	0	360	0
TOTAL OTHER INFRASTRUCTURE	110	550	660				110	300	250	0	0	0	300	360	0
TOTAL INFRASTRUCTURE	2,342	17,160	19,502				2,342	5,031	10,014	2,115	0	231	6,329	12,942	0
TOTAL NEW CAPITAL WORKS 2016/17	3,167	38,746	41,914				3,167	11,630	20,413	6,658	45	876	12,756	28,281	0
Summary:															
Property	640	16,763	17,404				640	5,653	6,855	4,210	45	645	5,927	10,831	0
Plant & Equipment	185	4,823	5,008				185	947	3,544	333	0	0	500	4,508	0
Infrastructure	2,342	17,160	19,502				2,342	5,031	10,014	2,115	0	231	6,329	12,942	0
Total Capital Works	3,167	38,746	41,914				3,167	11,630	20,413	6,658	45	876	12,756	28,281	0

4.2 Project Portfolio 2016/17

Project Details	Budget Capital* (\$000)	Budget Operating (\$000)
City Planning, Design and Compliance		
Carlisle Street Supermarket Precinct Redevelopment	-	216
Design and Technical Standards Stage 3	-	50
Fishermans Bend Review	-	100
Port Melbourne Waterfront UDF - Port Plaza Concept Design	-	35
St Kilda Marina Design Parameters	-	150
Statutory 4 Year Review of the Port Phillip Planning Scheme and Revised LPPF	-	20
Statutory Planning Opportunities Analysis - Productivity and Customer Service	-	30
St Kilda Triangle Stage 3 Planning, Staging and Feasibility	-	50
Planning Scheme Amendments Program	-	375
	-	1,026
Community Development		
Aged Care Transition Plan	-	169
Building Compliance Program (Elwood Lifesaving Club and Sails on the Bay)	220	-
Building Renewal Program (Albert Park Yachting and Angling Club and St Kilda Library)	250	-
Community Facilities Refits and Upgrades Program	370	-
Elwood Neighbourhood House - Shade Structure	25	-
Ferrars Street Education and Community Precinct	5,380	-
Ferrars Street Education and Community Precinct - Planning and Management	-	264
In Our Back Yard - Growing Affordable Housing in Port Phillip	-	50
JL Murphy Reserve feasibility and planning for pavilion upgrade	90	-
Library Minor Branch Improvements	10	-
Library Purchases	814	-
Peanut Farm Reserve Sports Pavilion Upgrade	110	-
Recreation Reserves Facilities Renewal	305	-
RF Julier Reserve - resurfacing multi use hard stand courts	240	-
Senior fitness stations	75	-
South Melbourne Life Saving Club	431	-
Sports Playing Field Renewal	-	200
St Kilda Life Saving Club Redevelopment	1,651	-
	9,971	683
Community Safety and Amenity		
CCTV Fitzroy Street St Kilda	80	-
Litter Bin Renewal Program	245	-
Plant and Equipment Renewal Program	95	-
Public Toilet Plan Implementation	480	-
	900	-
Community Wellbeing		
Bubup Nairn non compliance works	500	-
Children Centres Improvement (Eildon, Elwood and The Avenue)	250	-
Children Services Review	-	60
Clark Street Children's Centre play space rectification and renewal works	120	-
Building Compliance Program (North St Kilda CCC, Betty Day Centre and Poets Grove)	270	-
Family, Youth and Children Service Development	0	280
	1,140	340

Project Details	Budget Capital* (\$000)	Budget Operating (\$000)
Governance and Engagement		
Council Election Costs	125	-
Council Furniture and Fittings and Venues Plant and Equipment	75	-
Mayoral chains alarmed display case	10	-
Integrated Council Plan	-	295
	210	295
Organisational Support		
Asset Management Transformation	500	-
Building Compliance Program (including Liardet Street offices, South Melbourne Town Hall and St Kilda Town Hall)	722	-
Building Renewal Program (including South Melbourne Town Hall)	1,027	-
Business Enablement and Innovation Program**	-	200
Core IT Infrastructure Renewal Program	1,156	-
Learning Management System and eLearning Platform	126	-
Project Guidance System Phase 3	90	-
Replacement of Council Fleet	1,039	-
Town Halls Security Improvement	100	-
Valuation System Replacement	149	-
	4,909	200
Public Space		
Acland Street Upgrade	2,776	-
Elwood Public Space Wall	120	-
Foreshore Asset Renewal Program	500	-
Foreshore Vegetation Implementation	-	150
Gasworks Soil Contamination - Landscape and Vegetation Works	-	50
Lagoon Reserve	-	50
Park Tree Improvement Program	-	40
Parks and Playground Renewal Program	990	-
Parks furniture, signage and Pathway renewal	440	-
Peanut Farm Soil Management	-	50
Playground Upgrade at Murphy Reserve	50	-
Public Space Accessibility Improvement Program	350	-
Public Space Lighting Renewal	100	-
Street Signage and Furniture Renewal Program	360	-
Street Tree Improvement Program	-	500
Transition Moubray St Pop Up Park to Permanent	50	-
Urgent Structural Rectification Carlo Catani Wall	300	-
	6,036	840

Project Details	Budget Capital* (\$000)	Budget Operating (\$000)
Sustainable Environment and Transport		
Beach Street - Separated Queuing Lane	250	-
Community Carbon Cops - Solar and Energy Efficiency Leadership	-	30
Council Depot, Waste Management and Resource Recovery Services Future Requirements	-	60
Drainage Renewal Program	1,040	-
Early Years Sustainability Leadership 2016-2020	-	30
EcoCentre Service Opportunity	300	-
Footpath Rehabilitation Program	1,750	-
Hardware and Software for Parking Infringement Issuing	220	-
Kerb Renewal	935	-
Laneway Renewal	310	-
Laneway Upgrade Program	230	-
Major Civil Roads Planning and Design	150	-
Parking Ticket Machine Renewal Program	400	-
Port Melbourne Light Rail Lighting Upgrade	300	-
Port Phillip Integrated Transport Strategy	-	250
Queens Lane Upgrade Stage 2	65	-
Redundant Vehicle Crossing Removal	-	75
Road Renewal	1,666	-
Road Resurfacing Program	1,720	-
Strategic Parking	-	190
Toward Zero Community Action Plan	-	40
Toward Zero Waste Management and Resource Recovery Strategy	-	25
Towards Zero - Energy Efficiency and Solar PV	562	-
Trial of Parking Sensors and Pay-by-phone	90	-
Walk Plan and Bike Plan Implementation	1,000	-
Water Sensitive Urban Design - planning and design	-	30
Wellington Street Upgrade Stage 2	230	-
Water Sensitive Urban Design Implementation	370	-
	11,588	730
Vibrancy, Culture and Prosperity		
80th Birthday celebration of The National Theatre	-	16
Art Acquisition	29	-
Arts Review Implementation of recommendations	-	50
Design and Business Excellence Awards	-	20
Emerald Hill Art Program (previously Emerald Hill Festival Funding)	-	40
Gasworks Building Upgrade	2,436	-
Linden Gallery Roof and Balcony Upgrade	750	-
Memorials and Monuments Renewal Program	70	-
Multicultural Arts Victoria - Crossing Worlds	-	30
Ongoing Support for Theatre Works	-	30
Palais Theatre Phase 1 and 2 Capital Works Delivery	3,350	-
Red Stitch INK and Graduate Programs	-	30
South Melbourne Market Licensee Contributions	125	-
South Melbourne Market Renewal Works	400	-
St Kilda Tourism and Events - Council contribution	-	200
Vibrant Villages Program Management	-	244
	7,160	660

Project Details	Budget Capital* (\$000)	Budget Operating (\$000)
Summary of Project Portfolio 2016/17		
City Planning, Design and Compliance	-	1,026
Community Development	9,971	683
Community Safety and Amenity	900	-
Community Wellbeing	1,140	340
Governance and Engagement	210	295
Organisational Support**	4,909	200
Public Space	6,036	840
Sustainable Environment and Transport	11,588	730
Vibrancy, Culture and Prosperity	7,160	660
	41,914	4,774

Forecast deferred projects from 2015/16 to 2016/17		
Bubup Nairn non compliance works	65	-
CCTV Fitzroy Street St Kilda	10	-
Core IT Program - deferral at a program level	200	-
Council Depots Space Utilisation	-	30
Elwood Life Saving Club and Sails on the Bay Buildings	100	-
Environmental Retrofits Program - Solar at South Melbourne Market	137	-
Environmental Retrofits Program - Solar at St Kilda Town Hall	393	-
Fishermans Bend Sustainable Best Practice	-	20
Gasworks Building Upgrade	50	-
Palais Theatre Phase 1 and 2 Capital Works Delivery	2,427	-
South Melbourne Market Rooftop Crash Barrier	611	-
St Kilda Life Saving Club Redevelopment	1,120	-
St Kilda Triangle Winter Activation	-	16
	5,113	66

Total Project Portfolio expenditure for 2016/17		
Budget 2016/17	41,914	4,774
Forecast deferred projects from 2015/16 to 2016/17	5,113	66
	47,027	4,840

* Capital figures include \$3.2 million of expenditure identified and reallocated to operating expenditure due to Australian Accounting Standard requirements. See table 4.1 for details.

** Business Enablement and Innovation Program costs have been allocated to each service to illustrate the full cost including overheads

SECTION 5

Rates and charges

5. Rates and charges

This section presents information which the Act and the Regulations require to be disclosed in the Council's annual budget.

It also contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations.

5.1 Declaration of rates and charges

5.1.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2015/16 cents/\$NAV	2016/17 cents/\$NAV	Change
General rate for rateable properties	4.2642	3.8517	-9.67%

5.1.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2015/16 \$	2016/17 \$	Change
Residential	87,931,075	91,990,829	4.62%
Commercial	19,539,093	19,638,796	0.51%
Industrial	4,961,695	5,087,730	2.54%
Cultural and Recreational	163,963	171,672	4.70%
Total amount to be raised by general rates	112,595,826	116,889,027	3.81%

5.1.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2015/16	2016/17	Change
Residential	61,028	61,952	1.51%
Commercial	6,777	6,851	1.09%
Industrial	1,020	999	-2.06%
Cultural and Recreational	27	27	0.00%
Total number of assessments	68,852	69,829	1.42%

5.1.4 The basis of valuation to be used is the Net Annual Value (NAV)

5.1.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2015/16 \$	2016/17 \$	Change
Residential	2,062,076,700	2,388,317,600	15.82%
Commercial	458,212,400	509,873,450	11.27%
Industrial	116,357,000	132,090,500	13.52%
Cultural and Recreational	3,845,100	4,457,050	15.92%
Total value of land	2,640,491,200	3,034,738,600	14.93%

5.1.6 The municipal charge under section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2015/16 \$	Per Rateable Property 2016/17 \$	Change
Municipal	0	0	0.00%

5.1.7 The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2015/16 \$	2016/17 \$	Change
Municipal	0	0	0.00%

5.1.8 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2015/16 \$	Per Rateable Property 2016/17 \$	Change
Annual Garbage Charge for non-rateable tenements	260	260	0.00%
240 Litre Bin - Annual Service Charge	120	120	0.00%

5.1.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2015/16 \$	2016/17 \$	Change
Annual Garbage Charge for non-rateable tenements	22,620	22,880	1.15%
240 Litre Bin - Annual Service Charge	238,330	238,330	0.00%
Total	260,950	261,210	0.1%

5.1.10 The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	2015/16 \$	2016/17 \$	Change
General Rates	112,595,826	116,889,027	3.81%
Supplementary Rates	800,000	800,000	0.00%
Rate rebates and adjustments (including penalty interest)	(510,770)	(465,000)	49.70%
Waste collection additional charges	260,950	261,210	5.20%
Total	113,146,006	117,485,237	3.84%

5.1.11 Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges.

However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2016/17: estimated \$800,000 2015/16: estimated \$800,000)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

5.2 Differential rates

The City of Port Phillip uses the Net Annual Value (NAV) system for determining the distribution of rates across the municipality.

Section 161 (1) of the Local Government Act 1989 only allows for differential rates to be applied by councils that use the Capital Improved Value (CIV) system for valuing land. While councils using other rating systems may raise limited differential rates under Section 161A of the Local Government Act 1989 this may only be applied between the following land categories farm land, urban farm land and residential properties which does not apply to Port Phillip which is an inner metropolitan council. The other option available under this provision is a differential between different wards which is also not appropriate.

5.3 Rating context

In developing the Strategic Resource Plan, rates and charges are identified as the main source of revenue, accounting for over 55% of the total revenue received by Council annually. Planning for future rate increases has historically been an important component of the Strategic Resource Planning process. The State Government have introduced the *Fair Go Rates System (FGRS)* which sets out the maximum amount councils may increase rates in a year. For 2016/17 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Port Phillip community.

Council recognises the rising community concern regarding the affordability of Council services, with rates and other essential services forming an increasing share of average household expenditure.

The community's expectation for better value in Council service delivery has been reflected in Council's decision making. Council has recently launched a number of initiatives to ensure that its services are delivered in the most efficient and effective manner possible. These initiatives include a successful drive for efficiency savings, resulting in permanent operational savings of \$5 million (to date) with a further \$2 million expected in 2016/17. These initiatives have been supported by improved capability in Council planning, process improvement and project management.

In order to achieve Council's objectives while maintaining services levels and a strong capital expenditure program, the average general rate will increase by 2.5% in line with the rate cap. This will raise total rates and charges for 2016/17 of \$117.22 million, including supplementary rates of \$800,000.

To ensure deliberations about future rate increases have been made on an informed basis, comparisons of historical rate increases were made between Council and other inner metropolitan councils (Stonnington, Yarra and Glen Eira). The following table shows a comparison of the last five years and the average rates per capita for 2015/16.

However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly recent changes in property valuations and subsequently rates for some properties in the municipality. To ensure that deliberations about future rate increases have been made on an informed basis, comparisons of historical rate increases were made between Council and other similar sized councils. The following table shows a comparison of the last five years and the average rates per capita for the 2014/15 year.

Year	Port Phillip City Council	Average Inner Metro Council
2011/12	5.25%	7.63%
2012/13	7.33%	5.57%
2013/14	5.90%	5.56%
2014/15	6.00%	4.80%
2015/16	6.80%	6.80%
2016/17	2.50%	2.50%
Average increase	5.63%	5.48%
Average per capita 2015/16	\$1,059	\$880

The table indicates that over the past five years Council's general rate increases have been in line with the average of other comparative councils. The average rates per capita was \$179 higher than the average of comparative councils in 2015/16 and this reflects the fact that Port Phillip has a significantly larger commercial and industrial property base.

5.4 Current year rates and charges

On 22 December 2015, the Victorian Government announced a rates cap for 2016/14 applying to all local authorities of 2.5 per cent, based on projected movements in the Consumer Price Index (CPI).

Council had already endorsed the 10-Year Financial Plan at its meeting on 24 November 2015 and agreed not to apply to the independent economic regulator for a variation to the rates cap in 2016/17. In endorsing the 10-Year Financial Plan, Council noted the approach to meeting the significant challenge of rates capping . More specifically identifying:

- opportunities to further reduce Council's cost base without impacting service levels (such as efficiencies identified through improvements in processes, procurement and project planning and delivery)
- opportunities to ensure that user fees and charges reflect the benefit that individual community members receive (that is, rates funding is not unreasonably subsidising services that provide private benefit)
- service delivery options, including changes to the way services are currently delivered and consideration of service level changes in areas of lower strategic priority.

These measures have enabled Council to maintain service levels and a strong capital expenditure program, and limit the rate increase to 2.5% in 2016/17 in line with the rate cap set by the Victorian Government. This will raise total rates and charges for 2015/16 of \$117.223 million, including \$800,000 generated from supplementary rates.

The following table sets out future proposed increases in rates and charges and the total rates to be raised, based on the forecast financial position of Council as at 30 June 2016.

Year	General Rate Increase %	Total Rates Raised \$'000
2015/16	4.75	113,146
2016/17	2.50	117,223
2017/18	2.45	121,626
2018/19	2.30	126,204
2019/20	2.15	130,883

5.5 Rating structure

Council has established a rating structure which is comprised of three key elements. These are:

- Property values, form the central basis of rating under the *Local Government Act 1989*
- A user pays component to reflect usage of discretionary waste services (large bins) provided by Council.

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

The Port Phillip rating system is based on Net Annual Value (NAV). Municipalities which have a relatively large commercial property base (ie. Inner city councils) have tended to remain on NAV due to the fact that it offers protection to residential ratepayers through an in built differential.

Port Phillip is one of only a few councils in Victoria continuing to use the NAV rating system. Under NAV rating, property rates are determined in accordance with the rental yield and this is always assessed as being 5% of the Capital Improved Value (CIV) for residential properties and at a higher rate (typically 7% to 9%) for commercial and industrial properties. Council's that use CIV rating typically have differential rates in place for commercial and industrial properties; this is not necessary under NAV rating which has an in built differential.

Council provides for rate concessions for recreational land. Under the Cultural and Recreational Lands Act 1963, provision is made for a Council to grant a rating concession to any 'recreational lands' which meet the test of being rateable land under the Act. There are 27 recreational properties in Port Phillip that are rated under the Cultural and Recreational Lands Act and rate concessions ranging from 25% to 85% are provided.

The following table summarises the rates to be determined for the 2016/17 year. A more detailed analysis of the rates to be raised is contained in Section 5.1 "Declaration of Rates and Charges".

Rate type	How applied	2015/16	2016/17	Change
General rates	Cents/\$ NAV	0.042642	0.038517	-9.7%
Municipal charge	\$/ property	Nil	Nil	Nil
Annual garbage charge - non-rateable properties	\$/ property	\$260	\$260	Nil
240 Litre bin - annual service charge	\$/ property	\$120	\$120	Nil

Council has adopted a formal *Rating Strategy* that contains expanded information on Council's rating structure and the reasons behind its choices in applying the rating mechanisms it has used.

5.6 General revaluation of properties

During the 2015/16 year, a revaluation of all properties within the municipality was carried out and will apply from 1 January 2016 for the 2016/17 year. The outcome of the general revaluation has been a significant change in property valuations throughout the municipality. Overall, the NAV has increased by 14%, the CIV has increased by 15% and the Site Value has increased by 30% for all property types compared to the previous revaluation at 1 January 2014.

The following table summarises the valuation changes between the 2014 and 2016 general revaluations for residential properties by property type:

Property Type	NAV % Change	No. of Assessments
Residential dwellings	23%	15,153
Units	7%	37,225
Commercial	8%	15,708
Industrial	11%	407
Fishermans Bend	16%	921
Miscellaneous	13%	415
Total assessments		69,829
Overall NAV increase	14%	

The highest NAV increase at 23% is within the residential dwellings property type. While in contrast the value of units and commercial properties has increased by 7 to 8%. The units and commercial assessments account for 75% of all rateable properties and as such lower the overall NAV increase to 14%.

SECTION 6

Fees and charges

6. Fees and charges

This section presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services during the 2016/17 financial year.

- 6.1 Fees and Charges - CEO
- 6.2 Fees and Charges - Infrastructure and Amenity
- 6.3 Fees and Charges - Community Development
- 6.4 Fees and Charges - Place Strategy and Development
- 6.5 Fees and Charges - Organisational Performance

6.1 Fees and Charges - CEO

Description	2016/17 Fee	2015/16 Fee
Governance		
Meetings & Events		
Minor Foreshore and Parks Weddings & Events		
St Kilda Botanical Gardens - Wedding Ceremony	\$400.00	\$389.00
Catani Gardens and St Vincents Gardens - Wedding Ceremony, Private Function	\$400.00	\$389.00
Catani Gardens and St Vincents Gardens - Corporate Function	\$755.00	\$735.00
General Gardens (non heritage) - Wedding Ceremony, Private Function	\$250.00	\$242.00
General Gardens (non heritage) - Corporate Function	\$665.00	\$646.00
Additional Structures (rides, jumping castles, etc)	\$200.00	\$194.00
Hall Hire		
St Kilda Town Hall		
<i>Auditorium - Full (including kitchen)</i>		
Commercial Mon-Thu whole day	\$2,220.00	\$3,310.00
Commercial Fri-Sun whole day	\$4,370.00	\$4,370.00
Community Mon-Thu whole day	\$946.00	\$1,366.00
Community Fri-Sun whole day	\$1,576.00	\$1,576.00
After Hours Hourly Rate Commercial- before 8am or after 1am	\$282.00	\$282.00
After Hours Hourly Rate Community- before 8am or after 1am	\$158.00	\$158.00
Port Melbourne Town Hall		
<i>Auditorium (Including Kitchen)</i>		
Commercial Mon-Thu whole day	\$1,330.00	\$2,217.00
Commercial Fri-Sun whole day	\$1,670.00	\$2,784.00
Community Mon-Thu whole day	\$568.00	\$946.00
Community Fri-Sun whole day	\$694.00	\$1,156.00
After Hours Hourly Rate Commercial- before 8am or after 1am	\$101.00	\$168.00
After Hours Hourly Rate Community- before 8am or after 1am	\$32.00	\$53.00
South Melbourne Town Hall		
<i>Auditorium (Including Kitchen)</i>		
Commercial Mon-Thu whole day	\$1,368.00	\$2,280.00
Commercial Fri-Sun whole day	\$1,828.00	\$3,047.00
Community Mon-Thu whole day	\$694.00	\$1,156.00
Community Fri-Sun whole day	\$820.00	\$1,366.00
After hours hourly rate (before 8am, after 1pm) - Commercial	\$169.00	\$281.00
After Hours Hr Rate (before 8am, after 1am) - Community	\$95.00	\$158.00
Meeting Rooms		
St Kilda Town Hall Meeting Rooms		
<i>Nairn</i>		
Commercial per hour	\$90.00	\$87.00
Community per hour	\$44.00	\$42.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00
<i>Gunwarra Room</i>		
Commercial per hour	\$113.00	\$110.00
Community per hour	\$44.00	\$42.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00
<i>Wominjeka Reception Room</i>		
Commercial per hour	\$113.00	\$110.00
Community per hour	\$44.00	\$42.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00

Description	2016/17 Fee	2015/16 Fee
<i>Council Chamber</i>		
Commercial per hour	\$168.00	\$163.00
Community per hour	\$81.00	\$79.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00
<i>St Kilda</i>		
Commercial per hour	\$90.00	\$87.00
Community per hour	\$44.00	\$42.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00
<i>Ngargee</i>		
Commercial per hour	\$113.00	\$110.00
Community per hour	\$44.00	\$42.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00
<i>Yalukit</i>		
Commercial per hour	\$113.00	\$110.00
Community per hour	\$44.00	\$42.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00
<i>Training Room</i>		
Commercial per hour	\$113.00	\$110.00
Community per hour	\$44.00	\$42.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00
<i>Port Melbourne Room</i>		
Commercial per hour	\$90.00	\$87.00
Community per hour	\$44.00	\$42.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00
Port Melbourne Town Hall Meeting Rooms		
Mayors Room - Commercial. Private - per hour	\$90.00	\$87.00
Mayors Room - Community - per hour	\$44.00	\$42.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00
Council Chamber - Commercial, Private - per hour	\$113.00	\$110.00
Council Chamber - Community - per hour	\$65.00	\$63.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00
South Melbourne Town Hall Meeting Rooms		
<i>Ballantyne Room</i>		
Commercial per hour	\$168.00	\$163.00
Community per hour (peak 9am - 5pm)	\$81.00	\$79.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00
Council Chamber		
Commercial per hour	\$168.00	\$163.00
Community per hour (peak 9am - 5pm)	\$81.00	\$79.00
Community per hour (non peak before 9am and after 5pm)	\$11.50	\$11.00
Hall Hire charges		
<i>Duty Officer and Security Staff</i>		
Duty Officer Fees - (Mon - Fri)	\$39.00	\$38.00
Duty Officer Fees - (Sat, Sun)	\$61.00	\$59.00
Duty Officer Fees - (Public Holidays)	\$78.00	\$76.00
Public Liability Insurance	\$28.50	\$28.50
Security Officer Fees - (Mon - Fri)	\$46.50	\$45.00
Security Officer Fees - (Sat, Sun & PH)	\$78.00	\$76.00
Statutory Functions		
Freedom of Information requests (excluding photocopying charges)	\$26.50	\$26.50

6.2 Fees and Charges - Infrastructure and Amenity

Description	2016/17 Fee	2015/16 Fee
Maintenance & Renewal		
Waste Management Operations		
Sale of worm farms	\$75.00	\$69.00
Sale of compost bins	\$42.00	\$37.00
Resource Recovery Centre Fees (Car Boot)	\$20.00	\$19.00
Resource Recovery Centre Fees (Station Wagon, Utility)	\$39.00	\$38.00
Resource Recovery Centre Fees (Small Trailer)	\$53.00	\$51.00
Resource Recovery Centre Fees (Large Trailer)	\$98.00	\$95.00
Resource Recovery Centre Fees (Contractors m ³)	\$86.00	\$83.00
Resource Recovery Centre Fees - Non Resident (Car Boot)	\$27.00	\$26.00
Resource Recovery Centre Fees - Non Resident (Station Wagon, Utility)	\$50.00	\$47.00
Resource Recovery Centre Fees - Non Resident (Small Trailer)	\$65.00	\$62.00
Resource Recovery Centre Fees - Non Resident (Large Trailer)	\$108.00	\$104.00
Infrastructure Maintenance		
Road Reinstatement - Refundable Deposit	\$1,000.00	\$1,000.00
South Melbourne Market		
Parking - Market Days		
Car Parking on market days is free for the first two hours, then 2-3 hrs \$6; 3-4 hrs \$12; 4-5hrs \$40, 5hrs+ \$65	\$0.00	\$0.00
Parking - Non Market Days		
Car Parking on roof non Market Days (Mon, Tues, Thurs) all day	\$12.00	\$11.00
Safety & Amenity		
Health Services		
<i>Food Act Registration & Renewal of Registration Fees - High Risk Class 1 Permits. Initial registration fees decrease on a pro-rata basis by 1/4 every 3 months throughout the annual registration period.</i>		
Less than 10 staff	\$272.00	\$265.00
11-20 staff	\$368.00	\$358.00
21-30 staff	\$459.00	\$447.00
31-40 staff	\$606.00	\$590.00
<i>Food Act Registration & Renewal of Registration Fees - Class 2 regular (predominantly) commercial premises - open most days of the week or mobile or temporary premises operating regularly (most weekends, large events). Initial registration fees decrease on a pro-rata basis quarterly.</i>		
Less than 10 staff	\$550.00	\$536.00
11-20 staff	\$778.00	\$757.00
21-30 staff	\$912.00	\$888.00
31-40 staff	\$1,215.00	\$1,182.00
41-50 staff	\$1,518.00	\$1,477.00
51-60 staff	\$1,818.00	\$1,769.00
> 60 staff	\$2,120.00	\$2,064.00
<i>Food Act Registration & Renewal of Registration Fees - Class 2 regular (predominantly) commercial premises - open most days of the week or mobile or temporary premises operating regularly (most weekends, large events). Initial registration fees decrease on a pro-rata basis quarterly.</i>		
Less than 10 staff	\$272.00	\$265.00
11-20 staff	\$368.00	\$358.00
21-30 staff	\$459.00	\$447.00
31-40 staff	\$606.00	\$590.00
<i>Small fixed premises - commercial premises - operating regularly i.e. most weekends or similar for short periods or to significantly smaller or confined target markets.</i>		
Class 3	\$164.00	\$160.00
Class 2	\$272.00	\$265.00
<i>Small fixed premises - commercial premises - operating occasionally (once/week or less often), seasonally or equivalent, or for short periods or to significantly smaller or confined target markets.</i>		
Class 3	\$119.00	\$116.00
Class 2	\$142.00	\$138.00
<i>Small fixed premises - Community group, sporting club or other not for profit premises - operating regularly; i.e. most weekends or similar. (12 month registration)</i>		
Class 3	\$119.00	\$116.00
Class 2	\$142.00	\$138.00
<i>Small fixed premises - Community group, sporting club or other not for profit - operating occasionally; i.e. seasonally, or for short periods or to significantly smaller or confined target markets</i>		
Class 3	\$59.00	\$57.00

6.2 Fees and Charges - Infrastructure and Amenity

Description	2016/17 Fee	2015/16 Fee
Class 2	\$69.00	\$67.00
<i>Mobile or temporary premises associated with a permanent fixed premises</i>		
Class 3	\$119.00	\$116.00
Class 2	\$142.00	\$138.00
<i>Commercial mobile or temporary premises(Large Scale)-Operating regularly statewide</i>		
Class 3	\$272.00	\$265.00
Class 2	\$550.00	\$536.00
<i>Commercial mobile or temporary premises - operating regularly Statewide</i>		
Class 3	\$164.00	\$160.00
Class 2	\$272.00	\$265.00
<i>Commercial mobile or temporary premises - operating occasionally, seasonally or equivalent</i>		
Class 3	\$119.00	\$116.00
Class 2	\$142.00	\$138.00
<i>Commercial mobile or temporary premises - single event or day registration</i>		
Class 3	\$59.00	\$57.00
Class 2	\$69.00	\$67.00
<i>Community group, sporting club, school or other not for profit - mobile or temporary premises - operating occasionally, seasonally or up to 12 months</i>		
Class 3	\$59.00	\$57.00
Class 2	\$69.00	\$67.00
<i>Community group, sporting club, school or other not for profit - mobile or temporary premises - single event or day registration (festivals)</i>		
Class 2 & 3		
<i>Food Act Registration Late Fees</i>		
Registration late fee (Class 1)	\$32.00	\$31.00
Registration late fee (Class 2 and 3)	\$92.00	\$90.00
<i>Transfer of Registration Fees (Food Act)</i>		
Class 1 & 3	\$124.00	\$121.00
Class 2	\$183.00	\$178.00
<i>Plan Approval Fee</i>		
Class 1 & 3	\$124.00	\$121.00
Class 2	\$183.00	\$178.00
<i>Transfer Inspection Report fees (Food Act)</i>		
Class 1 & 3	\$124.00	\$121.00
Class 2	\$183.00	\$178.00
<i>Registered Charities</i>		
Class 1,2 & 3		
 <i>Public Health & Wellbeing Act Fee - Personal services premises. Hairdresser & low-risk beauty parlour fee is full amount and is a one-off single payment with no requirement to renew registration annually. For skin penetration, colonic irrigation, higher risk beauty parlour and hairdressers with additional beauty treatments, the initial registration fees decrease on a pro-rata basis by 1/4 every 3 months throughout the annual registration period and must be renewed annually.</i>		
Registration Fee	\$147.00	\$143.00
Registration Late Fee	\$61.00	\$59.00
Plan Approval Fee	\$56.00	\$54.00
Transfer of registration fees	\$74.00	\$72.00
Transfer Inspection Report fees	\$74.00	\$72.00
<i>Prescribed Accommodation - Residential Accommodation / Rooming House / Youth Hostel / Student Dormitory / Hotel / Motel</i>		
<i>Registration Fees</i>		
1 - 10 residents	\$207.00	\$201.00
11 - 20 residents	\$388.00	\$378.00
21 - 30 residents	\$578.00	\$563.00
31 - 40 residents	\$773.00	\$752.00
41 - 50 residents	\$944.00	\$919.00
51 - 60 residents	\$1,179.00	\$1,147.00
61 - 80 residents	\$1,576.00	\$1,534.00
81 - 100 residents	\$1,946.00	\$1,894.00
100+ residents	\$2,285.00	\$2,224.00
<i>Registration Late Fee</i>		
Registration Late Fee	\$62.00	\$60.00

6.2 Fees and Charges - Infrastructure and Amenity

Description	2016/17 Fee	2015/16 Fee
<i>Plan Approval Fee</i>		
Category 1 (1-30 residents)	\$92.00	\$90.00
Category 2 (31-60 residents)	\$124.00	\$121.00
Category 3 (61+ residents)	\$183.00	\$178.00
<i>Transfer of registration fees (Public Health & Wellbeing Act)</i>		
Category 1 (1-30 residents)	\$124.00	\$121.00
Category 2 (31-60 residents)	\$246.00	\$239.00
Category 3 (61+ residents)	\$368.00	\$358.00
<i>Transfer Inspection Report fees (Public Health & Wellbeing Act)</i>		
Category 1 (1-30 residents)	\$124.00	\$121.00
Category 2 (31-60 residents)	\$246.00	\$239.00
Category 3 (61+ residents)	\$368.00	\$358.00
Animal Management		
Domestic Animal Business	\$255.00	\$248.00
<i>Dog</i>		
Permit for multiple dogs per residence (one off payment)	\$64.00	\$62.00
Restricted breed dog - includes any declared, menacing, dangerous dogs	\$250.00	\$243.00
Maximum fee pensioner	\$92.00	\$92.00
Minimum fee pensioner	\$30.50	\$30.50
Maximum fee non- pensioner	\$195.00	\$190.00
Minimum fee non- pensioner	\$65.00	\$63.00
Reclaim fees	\$158.00	\$158.00
Rebate for Assist Dogs (on production of required documentation)	-\$65.00	-\$63.00
<i>Cat</i>		
Minimum fee non- pensioner	\$34.00	\$33.00
Minimum fee pensioner	\$15.50	\$15.50
Maximum fee pensioner	\$47.50	\$47.50
Maximum fee non- pensioner	\$100.00	\$97.50
Reclaim fees	\$82.00	\$80.00
Local Laws		
Reclaim fee - impounded goods		
Fee for any goods, materials impounded by council that are released to the owner e.g. shopping trolleys	\$150.00	\$120.00
Parking Permits		
Resident parking permit	\$77.00	\$75.00
Combined parking permit (resident/foreshore)	\$113.00	\$110.00
Party parking permit (for two days and one night)	\$5.00	\$4.72
Visitor parking permit (annual)	\$103.00	\$100.00
Foreshore parking permit	\$55.00	\$53.00
Foreshore Club Parking permit	\$95.00	\$90.00
Tradesman parking permit (per week)	\$50.00	\$47.00
Temporary parking permit - Admin fee	\$85.00	\$83.00
Unrestricted bay	\$6.00	\$5.50
Non-metered restricted time parking per bay	\$37.00	\$35.00
All Day parking ticket or meter parking per bay	\$21.00	\$19.00
Time restricted paid parking per bay	\$33.00	\$30.00
Permit reissue - Admin fee	\$20.00	\$0.00
Parking Machine Charges		
Foreshore area (tourist) - per day	\$12.30	\$12.00
Foreshore area (tourist) - per hour	\$5.10	\$5.00
St Kilda Road - North of the junction (commercial) - per hour	\$3.70	\$3.60
Fitzroy Street Area (tourist/retail) - per day	\$12.30	\$12.00
Fitzroy Street Area (tourist/retail) - per hour	\$3.70	\$3.60
South Melbourne East - North East of Kingsway (commercial) - per hour	\$3.70	\$3.60
South Melbourne South - Albert Road area (commercial) - per day	\$11.80	\$11.50
South Melbourne South - Albert Road area (commercial) - per hour	\$3.70	\$3.60
South Melbourne Central - North of Park and Ferrars Street (industrial) - per day	\$8.30	\$8.10
South Melbourne Central - North of Park and Ferrars Street (industrial) - per hour	\$1.70	\$1.60
South Melbourne Central - Clarendon Street Retail Precinct - per day	\$8.30	\$8.10
South Melbourne Central - Clarendon Street Retail Precinct - per hour	\$1.70	\$1.60
South Melbourne West - South West of Ferrars Street (Industrial) - per day	\$8.30	\$8.10

6.2 Fees and Charges - Infrastructure and Amenity

Description	2016/17 Fee	2015/16 Fee
South Melbourne West - South West of Ferrars Street (Industrial) - per hour	\$1.70	\$1.60
St Kilda Road - South of St Kilda Junction (commercial / retail) - per day	\$6.30	\$6.10
St Kilda Road - South of St Kilda Junction (commercial / retail) - per hour	\$1.70	\$1.60
Parking Enforcement		
Vehicle Clearway Release Fee	\$405.00	\$395.00
Vehicle Transfer from Nationwide Towing to Manheim	\$720.00	\$700.00
Daily vehicle storage fee after 48 hours (new fee)	\$18.00	\$0.00
Unregistered and abandoned vehicle release fee (new fee)	\$405.00	\$0.00
Parking Fines		
Penalty Fines - class 1	\$78.00	\$76.00
Penalty Fines - class 2	\$93.00	\$91.00
Penalty Fines - class 3	\$154.00	\$151.00
Penalty Reminder Notice	\$25.00	\$24.50
Enforcement fee	\$54.50	\$53.00
Public Space		
Events		
Event and promotion application fee	\$85.00	\$125.00
Busking Fee - 6 months 9am - 9pm	\$67.00	\$64.50
Street Stall Permit/Collection	\$60.00	\$59.00
Temporary signage fee - up to 14 days only	\$142.00	\$139.00
<i>Commercial Promotions</i>		
Product Promotions - roving, no structures (per hour)	\$305.00	\$296.50
Product Promotions - with structures or vehicles (per hour) - St Kilda Precinct	\$462.00	\$450.00
Product Promotions - with structures or vehicles (per hour) - Outside St Kilda Precinct	\$360.00	\$350.00
Product Promotions - per day fee for an eight hour day	\$2,700.00	\$2,700.00
Product Promotions - per day fee for an eight hour day package. (Min three days)	\$2,250.00	\$2,250.00
Distributing Promotional Flyers - for CoPP businesses (per hour)	\$20.00	\$0.00
Distributing Promotional Flyers - for CoPP businesses (full day/ 8 hours)	\$100.00	\$0.00
<i>Commercial Event or Promotion - site fee per day</i>		
Unique site (up to 5000 participants)	\$6,165.00	\$6,000.00
Combined use of South Beach Reserve and St Kilda Foreshore (up to 5000 participants)	\$7,300.00	\$7,073.00
Small events	\$270.00	\$263.00
Medium events	\$1,215.00	\$1,182.00
Large events	\$2,450.00	\$2,365.00
Major event	\$6,165.00	\$5,915.00
High risk/high impact event	5,000 - \$20,000	\$5,915 - \$20,000
St Kilda peak season (December - February)	5,000 - \$20,000	\$5,915 - \$20,000
Bump in and bump out fee - weekends per day	\$616.00	\$600.00
Bump in and bump out fee - weekdays per day	\$460.00	\$450.00
Refundable Security Bond per site	\$500 - \$50 000	\$500 - \$50 000
<i>On-Road Events</i>		
Combination Events (Reserve and Road use) ; flat fee 0 - 2000 registered participants inclusive	\$10,000.00	\$0.00
Combination Events (Reserve and Road use) for events with over 2000 registered participant s, additional fee per registered participant 2001+	\$5.00	\$4.80
Traffic management costs (per hour)	\$105.00	\$103.00
On-Road Only (per participant) - minimum charge 2000 participants	\$1.35	\$1.30
<i>Community Event (single site per day)</i>		
Community Event (single site per day)	10% of event fee	10% of event fee
<i>Markets</i>		
Outdoor Markets (per session)	\$620.00	\$600.00
<i>Grand Prix</i>		
Grand Prix stallholders - 3m x 3m site	\$600.00	\$0.00
Grand Prix stallholders (units sq. m)	\$1.35	\$1.30
Grand Prix roving permits (per user)	\$416.00	\$405.00
Grand Prix CoPP businesses (units sqm)	\$48.00	\$46.50
Sport and Recreation		
<i>Commercial Recreation Activities - New Licences & Permits (Statutory Fees)</i>		

6.2 Fees and Charges - Infrastructure and Amenity

Description	2016/17 Fee	2015/16 Fee
Commercial Recreation Activity (beach and water activities) - Annual Licence Fee	\$281.00	\$274.00
Commercial Recreation Activity (beach based activities) - Annual Licence Fee	\$281.00	\$274.00
Commercial Recreation Activity (launch of craft only) - Annual Licence Fee	\$540.00	\$525.50
Commercial Recreational Activity - Kite boarding - Annual Licence Fee	\$1,900.00	\$1,850.00
Commercial Recreational Activity - Skydiving - Annual Licence Fee	\$165,000.00	\$128,700.00
Commercial Recreation Activity (all activities) - Participant Fee Adult	\$2.70	\$2.60
Commercial Recreation Activity (all activities) - Participant Fee Child	\$1.75	\$1.70
Personal Training (1 to 15 participants) - Annual Licence Fee	\$281.00	\$500.00
<i>Sports Ground and Facilities Bookings</i>		
Sports ground casual booking (community per day)	\$128.00	\$124.00
Sports ground casual booking (corporate per day)	\$185.00	\$178.50
Sports ground casual booking (high & private schools per term)	\$60.00	\$59.00
Pavilion hire casual (community & school groups)	\$95.00	\$92.00
Pavilion hire casual (corporate groups)	\$172.00	\$168.00
Pavilion Hire casual - Elwood Pavilion (corporate groups)	\$345.00	\$336.00
North Port Oval casual hire	\$475.00	\$463.00
Casual use - Refundable Security Deposit	\$500.00	\$0.00
Sports club use - Refundable Security Deposit	\$500.00	\$0.00

6.3 Fees and Charges - Community Development

Description	2016/17 Fee	2015/16 Fee
Arts & Culture		
Arts & Festivals		
Curatorial Services (heritage image reproduction service - digital image delivery by email or CD)	\$35.65	\$34.70
Filming Permits (motion pictures & related photography (first day))	\$841.00	\$820.00
Filming Permits (motion pictures & related photography (second day))	\$510.00	\$498.00
Filming Permits (motion pictures & related photography (third and subsequent days))	\$175.00	\$171.00
Filming Permits (motion pictures & related photography (community / cultural benefit))	\$175.00	\$171.00
Filming Permits (motion pictures, half day)	\$510.00	\$498.00
Filming Permits (service fee - low budget)	\$48.00	\$47.00
Filming Permits (service fee - no budget)	\$20.00	\$20.00
Photography Permit (commercial stills photography (first day))	\$393.00	\$383.00
Photography Permit (commercial stills photography second & subsequent days)	\$175.00	\$171.00
SKF Footpath trading (non alcohol per m2)	\$9.60	\$9.30
SKF Road Trading (with alcohol per m2)	\$25.50	\$24.50
SKF Itinerant Market Stall (high pedestrian zone)	\$315.00	\$306.15
SKF Itinerant Market Stall (regular zone)	\$163.00	\$158.35
SKF All Food Vending Areas (under 15 m2)	\$75.00	\$72.85
SKF All Food Vending Areas (over 15 m2)	\$115.50	\$112.40
St Kilda Film Festival call for entry fee - early bird rate	\$35.00	\$33.00
St Kilda Film Festival call for entry fee - standard rate	\$39.00	\$33.00
St Kilda Festival call for entry fee	\$33.00	\$33.00
Esplanade Market (3 monthly permits) 2.4 metre size site	\$620.00	\$620.00
Esplanade Market (6 monthly permits) 2.4 metre size site	\$1,133.00	\$1,133.00
Esplanade Market (12 monthly permits) 2.4 metre size site	\$2,112.00	\$2,112.00
Esplanade Market (casual permits) 2.4 metre size site	\$77.00	\$77.00
Esplanade Market (3 monthly permits) 3.1 metre size site	\$682.00	\$0.00
Esplanade Market (6 monthly permits) 3.1 metre size site	\$1,246.00	\$0.00
Esplanade Market (12 monthly permits) 3.1 metre size site	\$2,323.00	\$0.00
Esplanade Market (casual permits) 3.1 metre size site	\$85.00	\$0.00
Ready to eat food - Casual stalls 3m site	\$169.00	\$0.00
Ready to eat food - Casual stalls oversize site	\$231.00	\$0.00
Ready to eat food - Quarterly Permits- for 3 months. (January-March, April-June, July-September, October-December)	\$1,364.00	\$0.00
Coffee Vendor - Quarterly Permits- for 3 months. (January-March, April-June, July-September, October-December)	\$956.00	\$0.00
Coffee Vendor - Half yearly Permits- for 6 months (January-June, July-December)	\$1,746.00	\$0.00
Coffee Vendor - Annual Permits - for 12 months (July-June)	\$3,255.00	\$0.00

Description	2016/17 Fee	2015/16 Fee
Library Services		
Local History - microfiche reader printer copies	\$0.20	\$0.20
Internet/PC copy charge	\$0.20	\$0.20
Black and white photocopy charges - A4	\$0.20	\$0.20
Black and white photocopy charges - A3	\$0.20	\$0.20
Colour Photocopy Charges	\$1.00	\$1.00
Inter Library Loans	\$2.00	\$2.00
Community Health & Service Planning		
Community Connect-Community Facilities		
Community groups Type 1 Based within CoPP	\$12.20	\$11.90
Community groups Type 2 operate from outside CoPP	\$18.00	\$17.50
Semi Commercial Hirers	\$42.70	\$41.50
Private Hire	\$60.60	\$59.00
Public Liability Insurance	\$28.50	\$28.50
Security Deposit - Standard	\$100.00	\$100.00
Security Deposit - Specific	\$500.00	\$500.00
Access & Ageing		
Access & Inclusion		
PAG - quarter day activities for older people and people with disabilities	\$5.35	\$5.20
PAG - half day activities for older people and people with disabilities - this includes water leisure activities	\$9.30	\$9.05
PAG - full day activities for older people and people with disabilities	\$14.65	\$14.25
PAG - Package	\$84.50	\$82.20
Community Support		
Personal Care - Base	\$6.00	\$5.85
Personal Care - Medium	\$14.25	\$13.85
Personal Care - Max	\$38.85	\$37.80
Personal Care - Package	\$55.80	\$54.30
Respite Care - Base Fee	\$4.25	\$4.15
Respite Care - Medium Fee	\$7.25	\$7.05
Respite Care - Max Fee	\$35.80	\$34.85
Respite Care - Package	\$55.80	\$54.30
Home Care - Base Fee	\$7.85	\$7.65
Home Care - Med Fee	\$18.55	\$18.05
Home Care - Max Fee	\$34.35	\$33.45
Home Care - Package	\$55.80	\$54.30
Property Maintenance - Base Fee	\$11.50	\$11.20
Property Maintenance - Med Fee	\$18.10	\$17.60
Property Maintenance - Max Fee	\$48.25	\$46.95
Property Maintenance - Package	\$75.20	\$73.20
Food Services		
Food Services	\$8.80	\$8.60
Food Services - Package	\$11.10	\$10.80
Centre-based meal - 3 courses	\$6.00	\$6.00
Centre-based meal - 2 courses	\$4.50	\$4.50

Description	2016/17 Fee	2015/16 Fee
Community Transport Bus Hire		
Cleaning charge on hire buses	\$52.50	\$51.10
Cora Graves - Hall Hire		
Semi-Commercial Use	\$42.70	\$41.50
Casual Hire	\$60.60	\$59.00
Community Groups	\$12.20	\$11.90
Family, Youth & Children		
Children's Services		
Long Day Care daily fee	\$120.50	\$115.20
Youth Services		
Party Hire fees for St Kilda APG: Non-resident	\$200.00	\$188.00
Party Hire fees for St Kilda APG: Resident	\$125.00	\$121.50
Party Hire fees for St Kilda APG: Resident Concession	\$50.00	\$50.00
Party Hire fees for St Kilda APG: Non-resident Concession	\$110.00	\$110.00
Hire fees for St Kilda APG: Community groups based within CoPP	\$12.20	\$11.90
Hire fees for St Kilda APG: Community groups operate from outside CoPP	\$18.00	\$17.50
Hire fees for St Kilda APG: Semi Commercial Hirers	\$42.70	\$41.50

6.4 Fees and Charges - Place Strategy and Development

Description	2016/17 Fee	2015/16 Fee
City Development		
Building Control		
Building Control Fees		
Legal Point of Discharge	\$60.90	\$60.90
Property enquiry (Form 2.10) 326/1	\$48.60	\$48.60
Property enquiry (Form 2.10) 326/1 - plus \$40 fast track fee	\$88.60	\$88.60
Flood level certificate 326/2	\$48.60	\$48.60
Flood level certificate 326/2 - plus \$40 fast track fee	\$88.60	\$88.60
Property enquiry - 326/3	\$48.60	\$48.60
Lodgement fee from Private Building Surveyors - commercial	\$36.40	\$36.40
Lodgement fee from Private Building Surveyors - residential	\$36.40	\$36.40
Govt building levy (Calculated as % of value of work)	0.128% & 0.034%	0.128% & 0.034%
Report and Consent Fee - Rescode	\$244.00	\$244.00
Report and Consent Fee - Hoarding	\$244.00	\$244.00
Fire Safety Determination - Small Building	\$539.75	\$525.30
Fire Safety Determination - Medium Building	\$1,619.29	\$1,575.95
Fire Safety Determination - Large Building	\$2,698.78	\$2,626.55
Building Permit Internal		
Demolish detached dwelling	\$1,104.36	\$1,074.80
Demolish attached dwelling	\$1,327.84	\$1,292.30
Demolish outbuildings	\$665.00	\$647.20
Swimming pools (includes barrier to AS 1926)	\$1,818.26	\$1,769.60
Fences	\$663.77	\$646.00
Carports/garages <20,000	\$885.19	\$861.50
Carports/garages >20,000	\$1,106.41	\$1,076.80
Alterations and additions to a dwelling <100,000	\$1,327.84	\$1,292.30
Alterations and additions to a dwelling 100,000-200,000	\$1,548.03	\$1,506.60
Alterations and additions to a dwelling 200,000-300,000	\$1,846.01	\$1,796.60
Alterations and additions to a dwelling >300,000	\$2,210.67	\$2,151.50
New dwellings <250,000	\$2,359.86	\$2,296.70
New dwellings 250,000-500,000	\$2,801.38	\$2,726.40
New dwellings >500,000	\$3,243.82	\$3,157.00
Multiple dwellings (2)	\$4,423.90	\$4,305.50
Multiple dwellings (3)	\$5,160.62	\$5,022.50
Multiple dwellings (4)	\$5,897.85	\$5,740.00
Amendment to building permits issued	\$516.01	\$502.20
Extension of time to building permits issued	\$516.01	\$502.20
Shop fit outs <100,000	\$1,179.88	\$1,148.30
Shop fit outs 100,000-200,000	\$1,401.20	\$1,363.70
Shop fit outs >200,000	\$1,621.91	\$1,578.50
Internal alterations to class 2 apartments	\$1,106.93	\$1,077.30
Extension of time- Class 1 or 10	\$307.53	\$299.30
Extension of time- Class 2-9	\$442.34	\$430.50
Lapsed Permit Renewal (Class 1 or 10)	\$614.19	\$597.75

Description	2016/17 Fee	2015/16 Fee
Lapsed Permit Renewal (Class 2 - 9) Minimum Fee	\$767.54	\$747.00
Class 2, 3, 4, 5, 6, 7 & 9 Alterations, additions and new buildings.		
Up to \$40,000	\$805.56	\$784.00
\$40,000 - \$100,000	\$ value x (1.749%)	\$ value x (1.749%)
\$100,001 - \$500,000	\$ value x (1.523%)	\$ value x (1.523%)
\$500,001 - \$2 million	\$ value x (0.617%)	\$ value x (0.617%)
>\$2 - \$10 million	\$ value x (0.3284%)	\$ value x (0.3284%)
>\$10 - \$20 million	\$ value x (0.219%)	\$ value x (0.219%)
>\$20 - \$30 million	\$ value x (0.215%)	\$ value x (0.215%)
>\$30 - \$40 million	\$ value x (0.1965%)	\$ value x (0.1965%)
>\$40 - \$50 million	\$ value x (0.2048%)	\$ value x (0.2048%)
>\$50 million	\$ value x (0.1872%)	\$ value x (0.1872%)
Business Support		
Form A Report & Consent Request (Bldg Surv)	\$55.55	\$55.55
File/Search Requests Res - pre 2007 (Tax 10%)	\$106.00	\$106.00
File/Search Requests Res - 2007 onwards (Tax 10%)	\$57.00	\$57.00
File/Search Requests Comm- pre 2007 (Tax 10%)	\$308.00	\$308.00
File/Search Requests Comm - 2007 onwards (Tax 10%)	\$90.00	\$90.00
Residential Property Information Request (Tax 10%)	\$100.00	\$100.00
Commercial Property Information Request (Tax 10%) (Includes copies of Permits - not plans)	\$308.00	\$308.00
Search fees - Residential	\$96.00	\$96.00
Search fees - Apartments	\$288.00	\$288.00
Search fees - Commercial	\$288.00	\$288.00
Search fees - Cert of Occupancy, Permits etc	\$57.00	\$57.00
Advertising		
Board	\$76.00	\$76.00
Letter	\$11.00	\$11.00
Photocopying - Plan Printing		
A4	\$1.35	\$1.35
A3	\$2.25	\$2.25
A2	\$4.95	\$4.95
AI & AO	\$7.60	\$7.60
Planning Confirmation	\$174.00	\$174.00
Copy of Planning Register	\$76.00	\$76.00

Description	2016/17 Fee	2015/16 Fee
Statutory Planning		
Planning permit to change the use of the land only	\$502.00	\$502.00
<i>To develop or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of development included in the application is:</i>		
< \$10 000	\$0.00	\$0.00
≥ \$10 000 ≤ \$100 000	\$239.00	\$239.00
> \$100 001	\$490.00	\$490.00
<i>To develop land (other than for a single dwelling per lot) if the estimated cost of development included in the application is:</i>		
≤ \$10 000	\$102.00	\$102.00
≥ \$10 000 ≤ \$250 000	\$604.00	\$604.00
≥ \$250 000 ≤ \$500 000	\$707.00	\$707.00
≥ \$500 000 ≤ \$1 000 000	\$815.00	\$815.00
≥ \$1 000 000 ≤ \$7 000 000	\$1,153.00	\$1,153.00
≥ \$7 000 000 ≤ \$10 000 000	\$4,837.00	\$4,837.00
≥ \$10 000 000 ≤ \$50 000 000	\$8,064.00	\$8,064.00
> \$50 000 000	\$16,130.00	\$16,130.00
To subdivide an existing building	\$386.00	\$386.00
To subdivide land into two lots	\$386.00	\$386.00
To effect a realignment of a common boundary between lots or to consolidate two or more lots	\$386.00	\$386.00
To subdivide land	\$781.00	\$781.00
To remove a restriction over the land if the land has been used or developed for more than 2 years before the date of the application in a manner which would have been lawful under the Planning and Environment Act 1987 but for the existence of the restriction	\$249.00	\$249.00
To create, move or vary a restriction; or to create or remove a right of way	\$541.00	\$541.00
To create, move or remove and easement other than a right of way; or to vary or remove a condition in the nature of an easement other than a right of way in Crown grant.	\$404.00	\$404.00
Amend an application after notice has been given (Section 57A) (no fee for one dwelling if the estimated cost of development included in the development is less than \$10,000)	\$102.00	\$102.00
Certificate of Compliance	\$147.00	\$147.00
Determining whether a matter has been carried out to the satisfaction of the responsible authority (including car parking consent)	\$102.00	\$102.00
Amendment to Permits		
Subdivisions		
Application to amend	\$386.00	\$386.00
Change of use or an amendment to a condition in a permit	\$502.00	\$502.00

Description	2016/17 Fee	2015/16 Fee
<i>An application to amend a permit (other than a permit to subdivide land) to develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of any additional development to be permitted by the amendment is:</i>		
< \$10 000	\$0.00	\$0.00
> \$10 000 - \$100 000	\$239.00	\$239.00
> \$100 001	\$490.00	\$490.00
<i>An application to amend a permit to develop, other than (a) a permit to undertake development ancillary to the use of the land for a single dwelling per lot where the total estimated cost of the development originally permitted and the additional development to be permitted by the amendment is not more than \$10,000; or (b) a permit to subdivide land if the estimated cost of any additional development to be permitted by the amendment is:</i>		
< or equal to \$10 000	\$102.00	\$102.00
> \$10 001 - \$250 000	\$604.00	\$604.00
> \$250 001 - \$500 000	\$707.00	\$707.00
> \$500 001 - 1,000 000	\$815.00	\$815.00
Secondary consent	\$130.20	\$130.20
Planning Fees		
Certification	\$100.00	\$100.00
Certification (per lot)	\$20.00	\$20.00
Permit Extension of Time		
1 dwelling	\$574.50	\$574.50
2-9 dwellings	\$693.40	\$693.40
10 or more dwellings	\$920.00	\$920.00
Subdivisions	\$574.00	\$574.00
Commercial/industrial	\$846.00	\$846.00
Car parking consent	\$130.00	\$130.00
Fast Track Applications	\$123.00	\$123.00
City Permits		
Community Amenity		
Work Zone - application fee	\$99.50	\$97.00
Works zone permit for 3 or less months:		
Parking in front of construction site for workers' private vehicles for 3 months or less.		
Up to 4 bays or the width of the site (whichever is the lesser)	\$1,258.00	\$1,224.00
Works zone permit for 6 months		
Parking in front of construction site for workers' private vehicles for 6 months.		
Up to 4 bays or the width of the site (whichever is the lesser)	\$2,245.00	\$2,185.00
Works zone permit for 9 months		
Parking in front of construction site for workers' private vehicles for 9 months.		
Up to 4 bays or the width of the site (whichever is the lesser)	\$2,940.00	\$2,860.00

Description	2016/17 Fee	2015/16 Fee
Works zone permit for 12 months		
Parking in front of construction site for workers' private vehicles for 12 months.		
Up to 4 bays or the width of the site (whichever is the lesser)	\$3,655.00	\$3,557.00
Work Zone permit extensions:		
An extension to the permit allowing parking in front of construction site for workers' private vehicles.	\$844.00	\$821.00
Work Zone permit (additional parking bays, in excess of four)		
Additional parking bays for workers' private vehicles in front of a construction site.	\$257.00	\$250.00
Work Zone Signage installations and removal	\$378.00	\$368.00
Advertising Signs (Real Estate Agents) application fee		
Application fee for the permit to allow small Auctions signs to be placed in residential streets at the time of auctions or open for inspections only.	\$99.50	\$97.00
Advertising Signs (Real Estate Agents) permit fee		
Annual permit for small Auctions signs to be placed in residential streets at the time of auctions or open for inspections only.	\$645.00	\$627.00
Itinerant Trading		
Charity Bins application fee		
Application fee for permit to place a charity clothing bin on council land.	\$99.50	\$97.00
Charity Bins permit fee		
Permit fee to place a charity clothing bin on council land.	\$64.00	\$62.00
Charity Bins Permit Renewal Fee	\$99.50	\$97.00
Commercial Waste Bins application fee		
Application fee to apply for permit to store waste bins for commercial premises on council land e.g. for cafes (not skip bins).	\$99.50	\$97.00
Commercial Waste Bins permit fee		
Permit fee to store waste bins for commercial premises on council land e.g. for cafes (not skip bins).	\$64.00	\$62.00
Commercial Waste Bins - 120 litre bin	\$64.00	\$62.00
Commercial Waste Bins - 240 litre bin	\$92.50	\$90.00
Commercial Waste Bins - up to 1200 litres	\$369.00	\$359.00
Non motorised trading permit fee (including pedicabs & horse drawn carts)	\$2,369.00	\$2,306.00
Occupying the road for works:		
Asset Protection Permit.		
Permit and deposit for protection of council land and assets to cover costs for any damage associated with development works at a construction site.	\$218.80	\$213.00
Out of Hours Permit - application fee		
Application fee for development work undertaken outside approved hours under the Local Law: 7am-6pm M-F, 9am-3pm Sat. No works on Sunday or public holidays.	\$99.50	\$97.00

Description	2016/17 Fee	2015/16 Fee
Out of Hours Permit - permit fee per day Fee per day for development work undertaken outside approved hours under the Local Law: 7am-6pm M-F, 9am-3pm Sat. No works on Sunday or public holidays.	\$363.00	\$353.50
Road Opening Permit - application fee Application fee to excavate council land for the purposes of water, electricity, telecommunications etc for private contractors. Under legislation, service authorities are not required to obtain permits.	\$99.50	\$97.00
Road Opening Permit - permit fee Permit fee to excavate council land for the purposes of water, electricity, telecommunications etc for private contractors. Under legislation, service authorities are not required to obtain permits.	\$109.50	\$106.50
Vehicle Crossing - application fee Application fee for permit to construct or repair a private driveway to council specifications.	\$120.00	\$97.00
Vehicle Crossing - permit fee Permit fee to construct or repair a private driveway to council specifications (paid once assessment of application determines that a permit is okay to be issued).	\$163.00	\$159.00
Street Occupation Permits - application fee Application fee to apply for a permit to occupy council land for works or storage of associated building materials.	\$99.50	\$97.00
Street Occupation Permits - permit fee Permit fee to occupy council land for works or storage of associated building materials.	\$119.00	\$116.00
Street Occupation Permits - (plus \$2 ground / \$1 head gantry per sq meter per day) For street occupation permits, an additional \$2 per square meter of ground level surface taken up per week or \$1 per square metre per day for overhead gantry (air space e.g.	Plus \$2.10 ground / \$1.10 head gantry per sq meter per day	Plus \$2.10 ground / \$1.10 head gantry per sq meter per day
Road Closure Permit - application fee Application fee for permit to close off one lane of traffic or to close the whole road subject to Traffic Management Plan approval.	\$99.50	\$97.00
Road Closure Permit - fee per day with road opening Permit fee to close off one lane of traffic or to close the whole road subject to Traffic Management Plan approval.	\$125.00	\$122.00
Road Closure Permit - fee per day for other closures	\$208.50	\$203.00
Skip Bin Permit - application fee Application fee to apply for a permit to store a refuse/skip bin on council land.	\$26.20	\$25.50
Skip Bin Permit - per day Daily fee for permit to store a refuse/skip bin on council land.	\$18.00	\$17.50
Skip Bin Permit - per week Weekly fee to store a refuse/skip bin on council land.	\$86.80	\$84.50
Shipping Container or Portable Storage Containers - up to 6 meter; per day rate.	\$123.50	\$120.00

Description	2016/17 Fee	2015/16 Fee
Shipping Container or Portable Storage Containers - greater than 6 meter; per day rate.	\$205.50	\$200.00
Local law Permit Fees		
Significant Trees - application fee		
Application fee to apply for permit to remove or prune a significant tree on private land.	\$99.50	\$97.00
Significant Trees - permit fee		
Permit fee to remove or prune a significant tree on private land.	\$64.00	\$62.50
General Local Laws Permit Fee	\$173.50	\$169.00
Footpath Trading		
Occupancy Permits - Tables (charge is annually per item)		
Acland Street	\$79.00	\$141.00
Fitzroy Street	\$79.00	\$109.00
Standard	\$79.00	\$73.00
Discount	\$45.00	\$45.00
Footpath occupancy permits- Chairs		
Acland Street	\$117.00	\$206.00
Fitzroy Street	\$117.00	\$135.00
Standard	\$117.00	\$108.00
Discount	\$70.00	\$70.00
Footpath occupancy permits- Glass Screens - Tables		
Fitzroy Street	\$106.00	\$148.00
Standard	\$106.00	\$98.00
Discount	\$61.00	\$61.00
Footpath occupancy permits- Glass Screens - Chairs		
Fitzroy Street	\$158.00	\$181.00
Standard	\$158.00	\$146.00
Discount	\$95.00	\$95.00
Footpath occupancy permits - Advertising signs 1 per property only	\$314.00	\$296.00
Footpath occupancy permits - Display of goods	\$375.00	\$354.00
Footpath occupancy permits - Planters per premises with outdoor furniture	\$108.00	\$102.00
Footpath occupancy permits - Screens per premises with outdoor furniture	\$191.00	\$180.00
Footpath occupancy permits - Outdoor heaters	\$126.00	\$119.00
Renewal Fee	\$72.00	\$68.00
New Applications Fee	\$120.00	\$68.00
Transfers	\$120.00	\$68.00
Glass Screen Application Fees	\$250.00	\$237.00
Temporary Permits		
Temporary Application Fee	\$68.00	\$68.00
Temp - Marketing & Promotion activity (daily charge) to a max of \$305	\$74.00	\$74.00
Advertising signs application fee	\$68.00	\$68.00
Advertising signs per day (with a max of \$255)	\$40.00	\$40.00
Extended Trading - Outdoor seating		
Extended Trading application fee	\$68.00	\$68.00

Description	2016/17 Fee	2015/16 Fee
Extension of current situation \$10m ² Min of \$200	\$223.00	\$223.00
Marque enclosing outdoor seating \$15m ² Min of \$200	\$223.00	\$223.00
Marque - once off yearly sales \$110/day max \$550	\$119.00	\$119.00
Mobile Food Vans		
Mobile Food Vans Permit	\$2,173.00	\$2,120.00
Mobile Food Vehicle Application Fee	\$70.00	\$68.00
City Growth		
Planning Scheme Amendment Fees		
Assessment of Request	\$798.00	\$798.00
Consideration of Submissions	\$798.00	\$798.00
Adoption	\$524.00	\$524.00

6.5 Fees and Charges - Organisational Performance

Description	2016/17 Fee	2015/16 Fee
Finance and Investments		
Rates		
Land Information Certificates	\$24.80	\$20.00
Urgent Land Information Certificates	\$90.80	\$88.15
Reprint of prior years Rates notice (new fee)	\$11.00	\$0.00
Financial Management		
Dishonoured Cheques	\$42.90	\$41.70
Business Technology		
Geospatial Information Systems		
Simple Map - A4	\$9.50	\$9.20
Simple Map - A3	\$21.00	\$20.50
Simple Map - A2	\$34.80	\$33.80
Simple Map - A1	\$52.00	\$50.75
Simple Map - A0	\$79.00	\$76.90
Simple Map with Aerial Photo - A4	\$21.00	\$20.50
Simple Map with Aerial Photo - A3	\$35.00	\$33.80
Simple Map with Aerial Photo - A2	\$58.00	\$56.40
Simple Map with Aerial Photo - A1	\$93.00	\$90.20
Simple Map with Aerial Photo - A0	\$133.00	\$129.65
GIS hourly rate for further work	\$64.00	\$62.00



GLOSSARY

Glossary

Term	Definition
Act	Local Government Act 1989
Accounting Standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under s296 of the <i>Corporations Act 2001</i> . They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which excludes the masking of the net surplus (or deficit) by capital-related revenue.
Annual budget	Plan under Section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required.
Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to beneficiaries.
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.
Asset upgrade expenditure	Expenditure that: <ul style="list-style-type: none"> (a) enhances an existing asset to provide a higher level of service or (b) increases the life of the asset beyond its original life.
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Balance sheet	The balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year. The balance sheet should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.

Term	Definition
Financial Statements	<p>Sections 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act require the following documents to include financial statements:</p> <ul style="list-style-type: none"> - Strategic Resource Plan - Budget - Annual Report <p>The financial statements to be included in the Budget include:</p> <ul style="list-style-type: none"> - Comprehensive Income Statement - Balance Sheet - Statement of Changes in Equity - Statement of Cash Flows - Statement of Capital Works <p>The financial statements must be in the form set out in the Local Government Model Financial Report.</p>
Statement of capital works	<p>The statement of capital works show the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The statement of capital works should be prepared in accordance with Regulation 9 of the Local Government (Planning and Reporting) Regulations 2014.</p>
Statement of cash flows	<p>The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of a reconciliation between the opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.</p>
Statement of changes in equity	<p>The statement of changes in equity shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 Presentation of Financial Statements and the Local Government Model Financial Report.</p>
Budget preparation requirement	<p>Under the Act, a Council is required to prepare and adopt an annual budget by 30 June each year.</p> <p>The Local Government Amendment (Performance Reporting and Accountability) Bill 2013 amends the date the budget must be adopted to 30 June each year - refer section 11(1) of the Bill. This amends section 130 (3) of the Act.</p>
Capital expenditure	<p>Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.</p>
Capital works program	<p>A detailed list of capital works expenditure that will be undertaken during the 2016/17 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.</p>

Term	Definition
Carry forward capital works	Carry forward capital works are those that are incomplete in the current budget year and will be completed in the following budget year.
Council Plan	Means a Council Plan prepared by Council under Section 125 of the Local Government Act 1989. This document sets out the strategic objectives of the Council and strategies for achieving the objectives as part of the overall strategic planning framework.
Department of Environment, Land, Water and Planning (DELWP)	Local Government Victoria is part of the Department of Environment, Land, Water and Planning (DELWP).
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control eg. Change in legislation.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity and borrowings not falling within the definition of cash.
Four way budgeting methodology (Strategic Resource Plan)	The linking of the income statement, balance sheet, cash flow statement and capital works statement to produce forecast financial statements based on assumptions about future movements in key revenues, expenses, assets and liabilities.
Infrastructure	Non-current property, plant and equipment excluding land.
Infrastructure strategy	An infrastructure strategy is the process by which current infrastructure and ongoing maintenance requirements can be identified, budgeted capital works implemented and future developments monitored. The key objective of an infrastructure strategy is to maintain or preserve Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset preservation then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.
Internal influences in the preparation of the budget	Matters arising from Council actions over which there is some element of control (e.g. approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Legislative framework	The Act, Regulations and other laws and statutes which set a Council's governance, planning and reporting requirements.

Term	Definition
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations 2014	Regulations, made under Section 243 of the Act prescribe: (a) The content and preparation of the financial statements of a Council (b) The performance indicators and measures to be included in a budget, revised budget and annual report of a Council (c) The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report.
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist.
Non-financial resources	Means the resources other than financial resources required to deliver the services and initiatives in the budget.
Non-recurrent grants	Means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating performance <i>(Impact of current year on 2016/17 budget)</i>	This statement shows the expected operating result as compared to the budget result in the current year separating operating and capital components of revenue and expenditure.
Operating revenue	Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Own-source revenue	Means adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
Performance statement	Means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report.
Rate structure <i>(Rating information)</i>	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. These should be detailed in the budget statement.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the total income generated through rates and charges is allocated across properties in the municipality. Decisions regarding the quantum or rate levels and increases from year to year are made as part of Council's long term financial planning processes and with consideration of Council's other sources of income and the planned expenditure on services and works to be undertaken for its community.

Term	Definition
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2014.
Restricted cash	Cash and cash equivalents, within the meaning of AAS, that are not available for use other than a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year.
Revised budget	The revised budget prepared by a Council under Section 128 of the Act. Section 128 of the Act permits a Council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the Council.
Road Management Act	The purpose of this Act which operates from 1 July 2004 is to reform the law relating to road management in Victoria and to make relating amendments to certain Acts, including the Local Government Act 1989
Services, Initiatives and Major Initiatives	<p>Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year.</p> <p>The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives means actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives means significant initiatives that will directly contribute to the achievement of the council plan during the current year and have major focus in the budget.</p>
Statement of Capital Works	Means a statement which shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report.
Statement of Human Resources	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff.
Strategic Resource Plan	Means the Strategic Resource Plan prepared by Council under Section 126 of the Act.
Statutory reserves	Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative requirements. These reserves are not available for other purposes.

Term	Definition
Strategic Resource Plan (SRP)	<p>Section 125(2)(d) of the Act requires that a Council must prepare and approve a Council Plan that must include a strategic resource plan containing matters specified in Section 126.</p> <p>Section 126 of the Act states that:</p> <ul style="list-style-type: none"> - the strategic resource plan is the plan of the resources required to achieve the council plan strategic objectives - the strategic resource plan must include the financial statements describing the financial resources in respect of at least the next four financial years - the strategic resource plan must take into account services and initiatives contained in any plan adopted by council and if the council proposes to adopt a plan to provide services or take initiatives, the resources required must be consistent with the strategic resource plan - council must review their strategic resource plan during the preparation of the council plan - council must adopt the strategic resource plan not later than 30 June each year and a copy must be available for public inspection at the council office and internet website. <p>In preparing the strategic resource plan, councils should comply with the principles of sound financial management (Section 136) as prescribed in the Act being to:</p> <ul style="list-style-type: none"> - prudently manage financial risks relating to debt, assets and liabilities - provide reasonable stability in the level of rate burden - consider the financial effects of council decisions on future generations - provide full, accurate and timely disclosure of financial information <p>In addition to Section 126 of the Act parts 2 and 3 of the Regulations also prescribe further details in relation to the preparation of the strategic resource plan</p>
Unrestricted cash	Unrestricted cash represents all cash and cash equivalents other than restricted cash.
Valuations of Land Act 1960	<p>The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years.</p> <p>Valuations of Land Act- Section 11</p>



For more information, please contact us via:
www.portphillip.vic.gov.au/contact_us.htm

Phone: 03 9209 6777

Fax: 03 9536 2722

SMS: 0432 005 405

email: assist@portphillip.vic.gov.au

You can also visit our website www.portphillip.vic.gov.au

Postal address: City of Port Phillip, Private Bag 3, PO St Kilda, VIC 3182



A phone solution for people
who are deaf or have a
hearing or speech impairment

If you are deaf or have a hearing or speech impairment, you can phone us through the National Relay Service (NRS):

- TTY users dial 133677, then ask for 03 9209 6777
- Speak & Listen users can phone 1300 555 727 then ask for 03 9209 6777

For more information visit: www.relayservice.gov.au

Please contact ASSIST on 03 9209 6777 if you require a large print version.

Language assistance

廣東話 9679 9810 Ελληνικά 9679 9811
普通話 9679 9858 Русский 9679 9813
Polska 9679 9812 Other 9679 9814